FISCAL YEAR 2021 Proposed General Fund Budget & TRIM Rate Tuesday, July 21, 2020

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BUDGET PRESENTATION TIMELINE

JAN - MAR

- ➤ Survey Results 3/10
- ➤ Annual City Council
 SAP evaluation 3/18 -3/25

APR - JUNE

- ► Annual Financial Audit 4/7
- ➤ YTD Budget Results Presentation 5/12
- ➤ Fund Accounting Presentation 5/12
- ➤ Review 10 year CIP Plan & Revenue Restrictions 5/12
- ➤ Property Tax Presentation 6/9
- ➤ Adoption of Council Priorities 6/16





BUDGET PRESENTATION TIMELINE

JUL - SEPT

- ➤ General Fund Workshop 7/14
- ➤ Adopt Maximum Millage Rate 7/21
- Budget Workshop Presentations to City Council
- Public Hearings to Adopt Tentative 9/10 and Final Millage Rate & Budget 9/23

OCT - DEC

- > FY20 Year End Close-Out
- End of Year Review with Departments





PRESENTATION OVERVIEW

- Proposed Personnel Changes
- Summary of General Fund Revenue & Expenditures
- Millage Rate Recommendation





GENERAL FUND POSITIONS



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	2020	2021	Change
City Manager's Office	3	3	0
Communications & Marketing	4	4	0
Economic Development	3	3	0
City Clerk	3	3	0
City Attorney	0.5	0.5	0
Human Resources	5	5	0
Financial Services	13.5	15.0	1.5
Planning	14.66	17.66	3
Code Enforcement	25.86	25.36	-0.5
Fire	60	63	3
Streets Maintenance	57	56	-1
Parks Maintenance	22	21.5	-0.5
Construction Management & Engineering	9	6	-3
Parks & Recreation	13	14.5	1.5
Total Full Time Positions	233.92	237.92	4.00

PERSONNEL CHANGES

 Transfer - PW Supervisor Facilities move to Facilities Maintenance Streets Maintenance Transfer - PW Inventory Specialist move to Fleet Transfer - Compliance Manager split with Building – move 100% to **Business Tax Financial Services** New - Financial Technician I Transfer - Construction Site Inspector & Senior Construction **Planning** Inspector from CM&E New - 3 Firefighter / EMT

PERSONNEL CHANGES: CONTINUED

Construction Management & Engineering

 Transfer - Construction Site Inspector & Senior Construction Inspector to Planning

Code

Transfer - Code Enforcement Supervisor Split 50 / 50 with Building

Parks & Recreation

- Transfer Recreation Manager Split 50/50 with Parks Maintenance
- Other Reclassified Facilities & Guest Attendants seasonal hours to 2 Full Time positions

Parks Maintenance

• Transfer - Recreation Manager Split 50/50 with Parks & Rec

Budget includes 0% average merit raise and 0% adjustment to cost of living for FY 21

2021 GENERAL FUND SUMMARY

		Revised 2020	Estimated 2020	Proposed 2021	FY 20-21 Change
Budgeted Expenditures	_	39,399,362	37,849,336	40,559,884	1,160,522
Transfer Reserves to UNF	MedNex	1,500,000	-	1,500,000	-
Contingency		735,719	666,659	650,000	(85,719)
	Total Projected Expenditures	41,635,081	38,515,995	42,709,884	1,074,803
Estimated Revenue		40,135,081	38,515,995	40,625,106	490,025
Fund Balance Appropriation		1,500,000	-	2,084,778	584,778
	Total Projected Revenue	41,635,081	38,515,995	42,709,884	1,074,803





GENERAL FUND REVENUE PROJECTIONS

	Adopted	Revised	Proposed	Change	Percentage
_	2020	2020	2021	2020-2021	Change
Ad Valorem Tax (Property Taxes)*	24,097,878	24,007,879	25,778,616	1,680,738	
1/2 cent Sales Tax**	3,087,474	2,315,606	2,315,606	(771,868)	
Communication Services Tax**	2,279,670	2,279,670	2,279,670	-	
State Revenue Sharing**	1,160,032	870,024	870,024	(290,008)	
Other Taxes	844,175	844,175	844,200	25	
Permits, Fees & Special Exceptions	1,105,650	1,120,246	1,127,350	21,700	
Fines and Forfeitures	411,000	471,000	476,000	65,000	
Charges for Services	5,888,745	5,237,303	5,639,323	(249,422)	
Other Revenue	213,100	353,564	190,200	(22,900)	
Transfers	1,047,357	1,016,528	1,104,117	56,760	
Appropriated Fund Balance_	1,500,000	0	2,084,778	584,778	
Total General Fund Revenue	41,635,081	38,515,995	42,709,884	1,074,803	2.8%

^{*2021} Based on Proposed TRIM Rate

^{**}Pending State Revenue Estimates to be Released July 2020

ADMINISTRATIVE SERVICES

	Revised	Estimated	Proposed	FY 20-21	Percentage
	2020	2020	2021	Change	Change
City Council	174,531	136,621	156,032	(18,499)	
City Manager's office	484,011	443,100	456,532	(27,479)	
City Clerk's Office	280,490	274,073	305,445	24,955	
City Attorney	542,331	540,579	544,231	1,900	
Communications & Marketing	512,294	440,223	539,083	26,789	
Economic Development	580,484	473,341	511,002	(69,482)	
Human Resources	695,841	651,133	672,160	(23,681)	
Financial Services	1,441,660	1,431,452	1,621,808	180,148	
Total Expenditures	4,711,642	4,390,522	4,806,293	94,651	2.0%

Personnel Changes:

Transfer – 50% of Business Tax Compliance Manager from Building Fund New Position - Financial Technician I



CONSTRUCTION MANAGEMENT & ENGINEERING

	Revised 2020	Estimated 2020	Proposed 2021	FY 20-21 Change	Percentage Change	
Total Expenditures	1,075,040	965,889	761,009	(314,031)	-29.2%	

Personnel Changes:

Transfer - Construction Site Inspector Lead and Senior Lead moved to Planning Transfer - Construction Site Inspector moved to Utility CM&E



PLANNING & CODE ENFORCEMENT

	Revised 2020	Estimated 2020	Proposed 2021	FY 20-21 Change	Percentage Change
Planning Code Enforcement	1,651,453 2,848,482	1,557,995 2,785,094	2,054,790 2,862,032	403,337 13,550	
Total Expenditures	4,499,935	4,343,089	4,916,822	416,887	9.3%

Personnel Changes:

Transfer - Code Enforcement Supervisor split 50/50 with Building

Transfer - Construction Site Inspector Lead and Senior Construction Site Inspector moved from CM&E

Transfer - Senior Construction Site Inspector moved from Utility CM&E



PUBLIC SAFETY

	Adopted 2020	Estimated 2020	Proposed 2021	FY 20-21 Change	Percentage Change
Fire Department Law Enforcement	9,426,294 3,680,779	9,588,552 3,680,779	9,968,010 4,035,818	541,716 355,039	
Total Expenditures	13,107,073	13,269,331	14,003,828	896,755	6.8%

Personnel Changes:

New Position - (3) Firefighter / EMT – 9 months
Other - (2) Sheriff Deputies – 9 months & 5% Increase in contract



STREETS MAINTENANCE

	Revised 2020	Estimated 2020	Proposed 2021	FY 20-21 Change	Percentage Change
Street Maintenance	7,922,695	7,508,683	7,761,623	(161,072)	
Total Expenditures	7,922,695	7,508,683	7,761,623	(161,072)	-2.0%

Personnel Changes:

Transfer - PW Supervisor of Facilities moved to Facilities Maintenance

Transfer - Inventory Specialist moved to Fleet



PARKS & RECREATION

	Revised 2020	Estimated 2020	Proposed 2021	FY 20-21 Change	Percentage Change
Parks & Recreation	1,766,059	1,669,237	1,818,794	52,735	
Palm Coast Aquatics Center	452,262	301,796	423,345	(28,917)	
Palm Harbor Golf Club	1,571,205	1,481,097	1,548,984	(22,221)	
Palm Coast Tennis Center	364,518	349,497	350,811	(13,707)	
Parks Maintenance	2,459,059	2,107,763	2,325,110	(133,949)	
Total Expenditures	6,613,103	5,909,390	6,467,044	(146,059)	-2.2%

Personnel Changes:

Other – 2 Facilities / Guest Attendants change from part time to full time Transfer - Split Recreation Manager 50 /50 with Parks & Recreation & Parks Maintenance



NON-DEPARTMENTAL

	Revised	Estimated	Proposed	FY 20-21	Percentage
<u>-</u>	2020	2020	2021	Change	Change
Expenditures	737,864	712,864	1,061,031	323,167	
Transfer to CRA	732,010	749,568	782,234	50,224	
UNF MedNex Contribution	1,500,000	-	1,500,000	-	
Contingency	735,719	666,659	650,000	(85,719)	
Total Expenditures	3,705,593	2,129,091	3,993,265	287,672	7.8%

FY 2021 Includes:

CRA TIF \$782,234 Historical Society Grant \$3,000



2019 AD VALOREM TAXES BY TAXING AUTHORITY



Flagler County ¢41

School Board ¢31

Palm Coast ¢23

Others ¢4



MILLAGE RATE & PROPERTY TAX HISTORY

Fiscal Year	Property Value	Percent Change	Total Millage	Ad Valorem Receipts	Population
2021	\$5,826,214,849	6.86%	*4.6989	\$26,281,729	
2020	\$5,452,170,314	9.14%	4.6989	\$24,594,435	86,768
2019	\$4,995,651,282	8.30%	4.6989	\$22,535,103	84,575
2018	\$4,612,577,686	6.66%	4.5937	\$20,495,631	82,760
2017	\$4,324,453,760	4.40%	4.2450	\$17,702,201	81,184

^{*}Proposed

MILLAGE RATE OPTIONS

	Millage Rate
Rolled-Back Rate	4.5236
2021 Majority Vote	6.3454
2021 Two-Thirds Vote	6.9799
FY 2020	4.6989
Proposed FY 2021	4.6989





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Access to the FY21 budget calendar, budget worksheets, and previous Council presentations







QUESTIONS



