## Fiscal Year 2021Budget Hearing Final Proposed Budget Thursday, September 10, 2020

Presented by:

Helena P. Alves, CGFO, CIA, MBA Financial Services Director Gwen E. Ragsdale, MBA Budget and Procurement Manager





#### **BUDGET PRESENTATION TIMELINE**

JAN - MAR

- ➤ Survey Results 3/10
- ➤ Annual City Council
  SAP evaluation 3/18 -3/25

#### **APR - JUNE**

- ► Annual Financial Audit 4/7
- > YTD Budget Results Presentation 5/12
- ➤ Fund Accounting Presentation 5/12
- ➤ Review 10 year CIP Plan & Revenue Restrictions 5/12
- ➤ Property Tax Presentation 6/9
- ➤ Adoption of Council Priorities 6/16





### BUDGET PRESENTATION TIMELINE CONT.

#### JUL - SEPT

- ➤ Adopt Maximum Millage Rate
- ➤ Budget Workshop Presentations to City Council
  - General Fund 7/14 & 7/21
  - Proprietary Funds 7/28
  - CIP & All Other Funds 8/11
  - Final Proposed Budget All Funds 8/25
- ➤ Public Hearings to Adopt Tentative 9/10 and Final Millage Rate & Budget 9/23

#### OCT - DEC

- >FY20 Year End Close-Out
- ➤ End of Year Review with Departments





### **FISCAL YEAR 2021 - NEW PERSONNEL**



Budget includes 0% average merit raise and 0% adjustment to cost of living for FY 21

# FY 2021 PROPOSED BUDGET







## FY 2021 PROPOSED BUDGET - SUMMARY

|                                | Revised     | Estimated   | Proposed    | FY 20-21  | Percentage |
|--------------------------------|-------------|-------------|-------------|-----------|------------|
|                                | 2020        | 2020        | 2021        | Change    | Change     |
| General Fund                   | 41,635,081  | 39,187,195  | 42,713,684  | 1,078,603 | 2.6%       |
| Utility Fund                   | 45,753,102  | 45,506,895  | 48,523,870  | 2,770,768 | 6.1%       |
| Utility Capital Projects Fund  | 32,252,038  | 17,439,732  | 31,537,108  | (714,930) | -2.2%      |
| Stormwater Fund                | 18,381,380  | 17,069,426  | 17,460,973  | (920,407) | -5.0%      |
| Fleet Fund                     | 8,462,794   | 7,565,664   | 7,538,232   | (924,562) | -10.9%     |
| IT Enterprise Fund             | 562,506     | 672,559     | 724,697     | 162,191   | 28.8%      |
| IT Internal Service Fund       | 3,349,293   | 3,355,503   | 3,660,903   | 311,610   | 9.3%       |
| Facilities Fund                | 1,090,015   | 1,104,656   | 1,411,419   | 321,404   | 29.5%      |
| Building Permit Fund           | 2,915,973   | 2,915,973   | 3,144,468   | 228,495   | 7.8%       |
| Capital Projects Fund          | 8,230,000   | 7,295,282   | 8,873,502   | 643,502   | 7.8%       |
| Streets Improvement Fund       | 8,496,000   | 4,581,619   | 8,319,384   | (176,616) | -2.1%      |
| Recreation Impact Fee Fund     | 2,644,220   | 963,186     | 4,615,000   | 1,970,780 | 74.5%      |
| Transportation Impact Fee Fund | 11,570,513  | 4,345,513   | 13,215,000  | 1,644,487 | 14.2%      |
| All Other Funds                | 19,247,274  | 20,024,346  | 19,546,733  | 299,459   | 1.6%       |
| Total Budget                   | 204,590,189 | 172,027,549 | 211,284,973 | 6,694,784 | 3.3%       |

## **GENERAL FUND**



















## **GENERAL FUND REVENUES**

|                                    | Revised    | Estimated  | Proposed   | Change    | Percentage |
|------------------------------------|------------|------------|------------|-----------|------------|
|                                    | 2020       | 2020       | 2021       | 2020-2021 | Change     |
| Ad Valorem Tax (Property Taxes)*   | 24,097,878 | 24,197,000 | 25,778,616 | 1,680,738 |            |
| 1/2 cent Sales Tax                 | 3,087,474  | 2,488,709  | 2,500,027  | (587,447) |            |
| Communication Services Tax         | 2,279,670  | 2,279,670  | 2,206,616  | (73,054)  |            |
| State Revenue Sharing              | 1,160,032  | 1,079,000  | 990,191    | (169,841) |            |
| Other Taxes                        | 844,175    | 844,175    | 844,200    | 25        |            |
| Permits, Fees & Special Exceptions | 1,105,650  | 1,110,650  | 1,146,150  | 40,500    |            |
| Fines and Forfeitures              | 411,000    | 471,000    | 476,000    | 65,000    |            |
| Charges for Services               | 5,888,745  | 5,321,899  | 5,624,323  | (264,422) |            |
| Other Revenue                      | 213,100    | 378,564    | 190,200    | (22,900)  |            |
| Transfers                          | 1,047,357  | 1,016,528  | 1,104,117  | 56,760    |            |
| Appropriated Fund Balance_         | 1,500,000  | -          | 1,853,244  | 353,244   |            |
| Total General Fund Revenue         | 41,635,081 | 39,187,195 | 42,713,684 | 1,078,603 | 2.6%       |

\*2021 Based on Proposed TRIM Rate of 4.6989





## **GENERAL FUND EXPENDITURES**

|  | Revised<br>2020 | Estimated 2020 | Proposed 2021 | FY 20-21<br>Change | Percentage<br>Change |
|--|-----------------|----------------|---------------|--------------------|----------------------|
| Administrative Services                | 4,711,642       | 4,486,722      | 4,810,093     | 98,451             | 2.1%                 |
| Constuction Management & Engineering   | 1,075,040       | 965,889        | 761,009       | (314,031)          | -29.2%               |
| Planning & Code Enforcement            | 4,499,935       | 4,343,089      | 4,916,822     | 416,887            | 9.3%                 |
| Public Safety - Fire                   | 9,426,294       | 9,588,552      | 9,968,010     | 541,716            | 5.7%                 |
| Public Safety - Law Enforcement        | 3,680,779       | 3,680,779      | 4,035,818     | 355,039            | 9.6%                 |
| Parks, Recreation and Park Maintenance | 6,613,103       | 5,909,390      | 6,467,044     | (146,059)          | -2.2%                |
| Streets Maintenance                    | 7,922,695       | 7,508,683      | 7,761,623     | (161,072)          | -2.0%                |
| Non-Departmental                       | 3,705,593       | 2,704,091      | 3,993,265     | 287,672            | 7.8%                 |
| Total Expenditures                     | 41,635,081      | 39,187,195     | 42,713,684    | 1,078,603          | 2.6%                 |





# PROPRIETARY FUNDS OPERATING BUDGETS















# WATER & WASTEWATER OPERATING FUND

|                            | Revised    | Estimated Proposed |            | FY 20-21  | Percentage |
|----------------------------|------------|--------------------|------------|-----------|------------|
|                            | 2020       | 2020 2021          |            | Change    | Change     |
| Revenue                    | 45,753,102 | 45,506,895         | 46,363,978 | 610,876   |            |
| Fund Balance Appropriation | -          | -                  | 2,159,892  | 2,159,892 |            |
| Total Revenues             | 45,753,102 | 45,506,895         | 48,523,870 | 2,770,768 | 6.1%       |
| Customer Service & Finance | 1,698,565  | 1,694,528          | 1,770,747  | 72,182    |            |
| Administration             | 1,135,502  | 1,134,406          | 1,224,110  | 88,608    |            |
| Wastewater Operations      | 8,300,800  | 7,992,836          | 8,252,214  | (48,586)  |            |
| Water Operations           | 12,005,958 | 12,043,082         | 12,404,974 | 399,016   |            |
| Construction Management    | 548,075    | 541,509            | 553,366    | 5,291     |            |
| Non-Departmental           | 22,064,202 | 22,100,534         | 24,318,459 | 2,254,257 |            |
| Total Expenditures         | 45,753,102 | 45,506,895         | 48,523,870 | 2,770,768 | 6.1%       |

## STORMWATER FUND SUMMARY

|                            | Revised<br>2020 | Estimated 2020 | Proposed 2021 | FY 20-21<br>Change | Percentage<br>Change |
|----------------------------|-----------------|----------------|---------------|--------------------|----------------------|
| Estimated Revenue          | 11,231,712      | 11,694,426     | 12,493,723    | 1,262,011          |                      |
| Debt Proceeds              | 6,992,148       | 5,375,000      | 1,959,800     | (5,032,348)        |                      |
| Fund Balance Appropriation | 157,520         | -              | 3,007,450     | 2,849,930          |                      |
| Total Revenu               | ue 18,381,380   | 17,069,426     | 17,460,973    | (920,407)          | -5.0%                |
| Budgeted Expenditures      | 18,381,380      | 15,724,296     | 17,460,973    | (920,407)          |                      |
| Contingency                | <u>-</u>        | 1,345,130      | -             | -                  |                      |
| Total Expenditure          | es 18,381,380   | 17,069,426     | 17,460,973    | (920,407)          | -5.0%                |





## **BUILDING PERMITS FUND**

|                                 | Revised   | Estimated | Proposed     | FY 20-21    | Percentage |
|---------------------------------|-----------|-----------|--------------|-------------|------------|
|                                 | 2020      | 2020      | 2021         | Change      | Change     |
| Permits, Fees and Miscellaneous | 2,318,000 | 2,208,000 | 1,318,000    | (1,000,000) |            |
| Interest                        | 15,000    | 50,000    | <del>-</del> | (15,000)    |            |
| Appropriated Fund Balance       | 582,973   | 657,973   | 1,826,468    | 1,243,495   |            |
| Total Revenues                  | 2,915,973 | 2,915,973 | 3,144,468    | 228,495     | 7.8%       |
| Operating Expenditures          | 2,915,973 | 2,915,973 | 3,144,468    | 228,495     |            |
| Total Expenditures              | 2,915,973 | 2,915,973 | 3,144,468    | 228,495     | 7.8%       |

July 1 2019 - June 30 2020

- 14,027 Permits Reviewed/ 13,376 Issued
- 49,375 Inspections Performed



# INFORMATION TECHNOLOGY FUND ENTERPRISE

|                              | Revised      | Estimated | Proposed | FY 20-21 | Percentage |
|------------------------------|--------------|-----------|----------|----------|------------|
|                              | 2020         | 2020      | 2021     | Change   | Change     |
| Fiber Optic Charges & Leases | 275,340      | 303,440   | 307,440  | 32,100   |            |
| Cell Tower Consulting        | 20,000       | 20,000    | 20,000   | -        |            |
| Cell Tower Rentals           | 257,166      | 313,119   | 371,257  | 114,091  |            |
| Cell Tower Revenue Sharing   | <del>-</del> | 26,000    | 26,000   | 26,000   |            |
| Interest                     | 10,000       | 10,000    | -        | (10,000) |            |
| Total Revenues               | 562,506      | 672,559   | 724,697  | 162,191  | 28.8%      |
| Operating Expenditures       | 400,568      | 510,621   | 420,514  | 19,946   |            |
| Cell Tower Consulting        | 20,000       | 20,000    | 20,000   | -        |            |
| Capital Outlay               | 141,938      | 141,938   | 284,183  | 142,245  |            |
| Total Expenditures           | 562,506      | 672,559   | 724,697  | 162,191  | 28.8%      |





## **SOLID WASTE FUND**

| Solid Waste Fees<br>Interest |                  | Revised<br>2020<br>8,746,412<br>10,000 | Estimated<br>2020<br>8,924,032<br>12,000 | Proposed<br>2021<br>9,047,903<br>- | FY 20-21<br>Change<br>301,491<br>(10,000) | Percentage<br>Change |
|------------------------------|------------------|--|--|------------------------------------|---|----------------------|
|                              | Total Revenue    | 8,756,412                              | 8,936,032                                | 9,047,903                          | 291,491                                   | 3.3%                 |
| Contractual Services         |                  | 7,840,045                              | 8,005,333                                | 8,061,999                          | 221,954                                   |                      |
| Operating Expenditure        | S                | 916,367                                | 930,699                                  | 985,904                            | 69,537                                    |                      |
| То                           | tal Expenditures | 8,756,412                              | 8,936,032                                | 9,047,903                          | 291,491                                   | 3.3%                 |





## CAPITAL FUNDS DIRECTOR CARL COTE

# PHASE TWO ITEMS: Pavilion 3 Bathroom Renovations Replace Bocce Ball Courts & Add Covering Playground Expansion Splash Park Sports Activity Lighting Maintenance Building











## WATER & WASTEWATER CAPITAL PROJECT

**FUND SUMMARY** 



|                                      | Revised    | Proposed   | Proposed   | Proposed   | Proposed   | Proposed   |
|--------------------------------------|------------|------------|------------|------------|------------|------------|
|                                      | 2020       | 2021       | 2022       | 2023       | 2024       | 2025       |
| Impact Fees                          | 6,653,000  | 5,753,412  | 5,868,480  | 5,985,849  | 6,105,566  | 6,227,678  |
| Interest on Investments              | 275,000    | 124,445    | 129,541    | 134,892    | 140,510    | 143,320    |
| OKR SAD Interest                     | 230,408    | 225,555    | 220,459    | 215,108    | 209,490    | 213,680    |
| Developer Contributions              | -          | -          | 4,000,000  | -          | -          | -          |
| R&R Transfer                         | 5,895,435  | 5,687,888  | 5,858,525  | 7,231,248  | 7,303,560  | 7,522,667  |
| Grants                               | 1,250,437  | 488,908    | -          | -          | -          | - //       |
| Debt Proceeds                        | -          | 6,550,000  | 19,400,000 | 9,750,000  | -          | -///       |
| Appropriated Fund Balance            | 3,135,452  | 12,706,900 | 6,155,524  | -          | 434,559    | 136,970    |
| Total Revenues                       | 17,439,732 | 31,537,108 | 41,632,529 | 23,317,097 | 14,193,685 | 14,244,315 |
| Misc. Utility Services               | 1,051,688  | 1,712,108  | 1,372,529  | 1,638,054  | 1,348,685  | 1,329,315  |
| Total Water System Improvements      | 4,785,674  | 11,390,000 | 9,330,000  | 9,590,000  | 4,915,000  | 4,815,000  |
| Total Wastewater System Improvements | 11,602,370 | 18,435,000 | 30,930,000 | 11,830,000 | 7,930,000  | 8,100,000  |
| Reserves                             | -          | -          | -          | 259,043    | _          | -          |
| Total Expenditures                   | 17,439,732 | 31,537,108 | 41,632,529 | 23,317,097 | 14,193,685 | 14,244,315 |

## STORMWATER FUND - 5 YEAR PLAN

| PALM COAST |
|------------|
| Projected  |

|  | Revised    | Proposed   | Projected  | Projected  | Projected  | Projected  |
|--|------------|------------|------------|------------|------------|------------|
|  | 2020       | 2021       | 2022       | 2023       | 2024       | 2025       |
| Stormwater Fees                        | 10,913,420 | 11,970,602 | 13,030,930 | 14,094,403 | 15,161,021 | 15,464,241 |
| Ad Valorem Taxes                       | 521,556    | 523,121    | 542,690    | 526,264    | 527,843    | 529,426    |
| Grants                                 | 154,450    | -          | -          | -          | -          | -          |
| Debt Proceeds                          | 5,375,000  | 1,959,800  | 8,080,000  | 5,600,000  | 4,760,000  | -          |
| Interest                               | 105,000    | -          | -          | -          | -          | -          |
| Fund Balance Appropriation             | -          | 3,007,450  | 494,813    |            | -          | <u> </u>   |
| Total Stormwater Revenue               | 17,069,426 | 17,460,973 | 22,148,433 | 20,220,667 | 20,448,864 | 15,993,667 |
| Operating Expenditures                 | 8,541,181  | 10,949,225 | 12,207,833 | 11,922,897 | 11,736,950 | 13,335,284 |
| Saltwater Canal System                 | 80,000     | 60,000     | 65,000     | 70,000     | 75,000     | 80,000     |
| Stormwater Storage/Detention           | 60,000     | 80,000     | 1,700,000  | -          | -          | -          |
| Control Structure Replacements (Weirs) | 320,000    | 575,000    | 2,780,000  | 115,000    | 230,000    | -          |
| Major Pipe & Canal Crossings           | 1,980,032  | 315,000    | 1,000,000  | 2,600,000  | 1,580,000  | - /        |
| Capacity Improvements                  | 900,000    | 2,920,000  | 2,150,000  | 950,000    | 950,000    | -///       |
| Pipe Replacements                      | 1,310,000  | 820,000    | 875,000    | 930,000    | 1,010,000  | 1,010,000  |
| Swale Maintenance Rehab & Renewal      | 465,000    | 465,000    | 515,000    | 540,000    | 847,500    | 847,500    |
| Ditch Maintenance Rehab & Renewal      | 220,000    | 205,000    | 200,000    | 170,000    | 170,000    | 170,000    |
| Weed Control                           | 612,600    | 641,600    | 180,600    | 190,600    | 200,600    | 200,600    |
| Freshwater Canal Dredging              | -          | -          | -          | 250,000    | 2,000,000  | -          |
| New Equipment                          | 1,235,483  | 430,148    | 475,000    | 1,770,000  | 185,000    | 185,000    |
| Reserves                               | 1,345,130  | -          | -          | 712,170    | 1,463,814  | 165,283    |
| Total Stormwater Expenditures          | 17,069,426 | 17,460,973 | 22,148,433 | 20,220,667 | 20,448,864 | 15,993,667 |

### **CAPITAL PROJECTS FUND - REVENUE**

|  | Estimated 2020 | Proposed 2021 | Proposed 2022 | Proposed 2023 | Proposed 2024 | Proposed 2025 |
|--|----------------|---------------|---------------|---------------|---------------|---------------|
| REVENUES:                                      |                | 2021          | 2022          | 2023          | 2024          | 2025          |
| Small County Surtax                            | 2,441,546      | 2,405,000     | 3,320,503     | 3,386,913     | 3,454,651     | 3,523,744     |
| Transfer Recreation Impact Fees - Holland Park | -              | -             | 1,220,000     | 400,000       | -             | -             |
| Transfer Recreation Impact Fees - Comm Center  | 702,686        | -             | -             | -             | -             | -             |
| Transfer from Fleet Fund (Public Works)        | -              | 300,000       | 300,000       | -             | -             | -             |
| Transfer from Utility Fund (Public Works)      | -              | 1,916,356     | -             | -             | -             | - /           |
| Transfer from Stormwater Fund (Public Works)   | -              | 1,606,187     | 1,606,187     | -             | -             | 1,165,000     |
| Transfer from Building Fund (Public Works)     | -              | 161,785       | -             | -             | -             |               |
| Interest                                       | 85,000         | -             | -             | -             | -             |               |
| Settlement - Holland Park                      | 116,286        |               |               |               |               |               |
| Grants   | 352,929        | 20,000        | -             | -             | -             | -             |





## CAPITAL PROJECTS FUND - EXPENIDITIES



| EXPENDITURES  | Estimated 2020 | Proposed 2021 | Proposed 2022 | Proposed 2023 | Proposed 2024 | Proposed 2025    |
|---|----------------|---------------|---------------|---------------|---------------|------------------|
| EXPENDITURES:   | 2020           | 2021          | 2022          | 2025          | 2024          |                  |
| Path Rehab & Renewal                                    |                |               | _             | _             | 300,000       | 30,000           |
| Trailheads, Trail Signs, Commercial District Wayfinding |                | _             |               | <u>.</u>      | 50,000        | 50,000           |
| Holland Park Phase II                                   | 4,337,070      | 925,000       | _             | _             | 50,000        | _                |
| Park Rehab and Renewals                                 | 1,233,354      | •             | 25,000        | 25,000        | 2,170,000     | 1,025,000        |
|   | •              | 370,000       | 25,000        | 25,000        |               | 1,025,000        |
| Information Technology Capital Upgrades                 | 270,903        | 1,010,000     | -             | 850,000       | 550,000       | <u>-</u>         |
| Community Center  | 4,365          | 85,000        | -             | -             | -             | <del>-</del> /// |
| City Hall   | 498,000        | -             | -             | -             | -             | -                |
| Fire Stations   |                | 75,000        | 15,000        |               |               |                  |
| Public Works Facility                                   | 901,490        | 4,985,000     | 8,250,000     | 2,300,000     | -             | 3,200,000        |
| Wetland Mitigation Bank Construction                    | 20,000         | 15,000        | -             | -             | 100,000       | 100,000          |
| Energy Improvements at City Facilities                  | 25,000         | 130,000       | -             | -             | -//           | -                |
| Facilities ADA Transition Plan & Implementation         | 5,100          | -             | -             | -             | 25,000        | -                |
| Facilities Contingency                                  |                | 25,000        | 25,000        | 25,000        | 25,000        | 25,000           |
| Transfers to Other Funds                                | -              | 1,253,502     | 355,223       | 257,010       | 347,068       | 307,276          |
|   |                |               |               |               |               |                  |
| FUND BALANCE CARRYOVER                                  | 4,896,774      | 2,432,600     | 209,066       | 138,969       | 26,553        | 28,021           |

## STREETS IMPROVEMENT FUND



|                                   | Estimated 2020 | Proposed 2021 | Proposed<br>2022 | Proposed 2023 | Proposed<br>2024 | Proposed<br>2025 |  |
|-----------------------------------|----------------|---------------|------------------|---------------|------------------|------------------|--|
| REVENUES:                         |                |               |                  |               |                  |                  |  |
| Local Option Fuel Tax             | 1,680,000      | 1,863,000     | 2,102,573        | 2,144,624     | 2,187,517        | 2,253,142        |  |
| State Revenue Sharing             | 649,000        | 810,157       | 727,700          | 742,300       | 757,100          | 772,200          |  |
| Grants                            | -              | 100,000       | -                | -             | -                | 450,000          |  |
| Transfers                         | 1,047,582      | -             | -                | -             | -                | -                |  |
| Interest                          | 87,000         | -             | -                | -             | -                | -                |  |
| EXPENDITURES:                     |                |               |                  |               |                  |                  |  |
| Florida Park Drive Improvements   | 50,000         | 325,000       | 10,000           | 10,000        | 10,000           | 10,000           |  |
| Intersection/Turn Lanes           | 26,500         | 15,000        | 55,000           | 10,000        | 50,000           | 10,000           |  |
| Citation Boulevard Improvements   | 66,741         | -             | -                | -             | -                | -///             |  |
| Sidewalks and Bike Paths          | 37,599         | -             | 50,000           | 170,000       | 125,000          | 275,000          |  |
| Parkway Beautification            | 20,000         | 250,000       | -                | -             | 30,000           | 500,000          |  |
| Continuous Street Lighting        | 161,136        | 375,000       | 375,000          | 250,000       | 250,000          | 300,000          |  |
| Bridge Rehab and Renewal          | -              | 180,000       | 60,000           | 250,000       | 60,000           | 60,000           |  |
| Traffic Signals                   | 147,020        | 100,000       | 100,000          | 100,000       | 100,000          | 100,000          |  |
| Street Rehab and Renewal          | 3,397,623      | 7,074,384     | 1,860,000        | 2,035,000     | 1,960,000        | 2,010,000        |  |
| FUND BALANCE CARRYOVER            | 5,582,131      | 35,904        | 356,177          | 418,101       | 777,718          | 988,060          |  |
| Funding Need for Pavement Program | -              | -             | 1,650,000        | 2,300,000     | 2,300,000        | 2,300,000        |  |

## TRANSPORTATION IMPACT FEE FUND COAST

|   | Estimated | Proposed   | Proposed  | Proposed  | Proposed     | Proposed   |
|---|-----------|------------|-----------|-----------|--------------|------------|
|   | 2020      | 2021       | 2022      | 2023      | 2024         | 2025       |
| REVENUES:   |           |            |           |           |              |            |
| Impact Fees   | 2,400,000 | 2,000,000  | 2,020,000 | 2,040,200 | 2,060,602    | 2,081,208  |
| Interest on Investments                                     | 75,000    | -          | -         | -         | -            | -          |
| Grants  | 1,870,513 | 5,000,000  | 1,950,000 | 2,170,000 | -            | -          |
| EXPENDITURES:   |           |            |           |           |              |            |
| OKR Widening & Extension                                    | 770,513   | 10,250,000 | -         | -         | -            | -          |
| Seminole Woods Turn Lane                                    | 2,390     | -          | -         | -         | -            | -          |
| Belle Terre Lane - PCP to Pine Lakes                        | -         | -          | -         | -         | 150,000      | 500,000    |
| Belle Terre Safety Improvements                             | 35,000    | 300,000    | -         | 3,000,000 | -            | -          |
| Citation Boulevard Improvements                             | -         | 1,965,000  | -         | -         | -            | -////      |
| Cypress Point / Belle Terre Pkwy                            | -         | 200,000    | 1,325,000 | -         | -            |            |
| Mantanzas / Bird of Paradise Int                            | 3,000     | 250,000    | 500,000   | -         | -            |            |
| Whiteview Safety Improvements                               | 36,189    | -          | 2,175,000 | -         | -            | , <u>-</u> |
| Traffic Signals   | 775,000   | -          | -         | 100,000   | 750,000      | 100,000    |
| Sidewalk Expansion  | 100,000   | 100,000    | -         | -         | <del>-</del> | -          |
| Transfer to OKR SAD Impact Fees                             | 270,000   | 150,000    | 150,000   | 150,000   | 150,000      | 150,000    |
| Transfer to Streets Improv - OKR Widening & Citation Design | 372,582   | -          | -         | -         | <del>-</del> | -          |
| Contingency   | 1,980,839 | -          | -         | - /       | <u>-</u>     | -          |
| FUND BALANCE CARRYOVER                                      | 7,654,178 | 1,439,178  | 1,259,178 | 2,219,378 | 3,229,980    | 4,561,188  |

## RECREATION IMPACT FEE FUND

| RECREATION IMP  | ACT       | FEE I     | FUND      |           |            | PALM COAST    |
|---|-----------|-----------|-----------|-----------|------------|---------------|
|   | Estimated | Proposed  | Proposed  | Proposed  | Proposed   | Proposed      |
|   | 2020      | 2021      | 2022      | 2023      | 2024       | 2025          |
| REVENUES:   |           |           |           |           |            |               |
| Impact Fees   | 699,774   | 988,075   | 1,349,650 | 1,523,813 | 1,539,052  | 1,554,442     |
| Interest on Investments   | 12,000    | -         | -         | -         | -          | -             |
| Grants  | 38,769    | 1,550,000 | 575,000   | 225,000   | 2,390,500  | -             |
| Transfers   | -         | 1,995,598 | 405,223   | 257,010   | 347,068    | 307,276       |
| EXPENDITURES:   |           |           |           |           |            |               |
| Recreation Impact Fee Fund Study                                  | 12,500    | -         | -         | -         | -          | 25,000        |
| Community Center Parking  | -         | -         | -         | -         | 600,000    | 1,000,000     |
| Lehigh Trail Head   | 113,000   | 1,675,000 | -         | -         | -          | <u>-</u>      |
| Graham Swamp Trail Phase 2  | -         | -         | 350,000   | -         | 2,695,000  | -             |
| Long Creek Nature Preserve  | -         | 700,000   | -         | -         | -          | -             |
| Water front Park Phase 1 & Phase 2                                | 135,000   | 540,000   | 592,000   | 630,000   | -          | -             |
| Community Park:Town Center  | -         | -         | 50,000    | -         | - //       | // <b>/</b> - |
| ITSC Parking Expansion  | -         | -         |           | -         | 225,000    | -             |
| Recreation Center - Tennis & Pickleball                           | -         | 1,700,000 | 600,000   | -         | <b>/</b> - | -             |
| Transfer to Capital Projects Fund-Community Center / Holland Park | 702,686   | -         | 1,220,000 | 400,000   | -          | -             |
| FUND BALANCE CARRYOVER  | 588,495   | 507,168   | 25,042    | 1,000,865 | 1,757,484  | 2,594,202     |

## FIRE IMPACT FEE FUND

|                                 | Estimated | Proposed  | Proposed  | Proposed  | Proposed  | Proposed    |
|---------------------------------|-----------|-----------|-----------|-----------|-----------|-------------|
|                                 | 2020      | 2021      | 2022      | 2023      | 2024      | 2025        |
| REVENUES:                       |           |           |           |           |           |             |
| Impact Fees                     | 275,000   | 350,391   | 450,841   | 455,350   | 459,903   | 464,503     |
| Interest on Investments         | 15,500    | -         | -         | -         | -         | -           |
| Transfer (Other Funding Source) | -         | -         | -         | -         | -         | 41,400      |
| EXPENDITURES:                   |           |           |           |           |           |             |
| Fire Impact Fee Study           | 20,000    | -         | -         | -         | -         | <u>-///</u> |
| Projects                        | -         | -         | =         | -         | -         | 450,000     |
|                                 |           |           |           |           |           |             |
|                                 |           |           |           |           |           |             |
| FUND BALANCE CARRYOVER          | 1,501,073 | 1,851,463 | 2,302,305 | 2,757,655 | 3,217,558 | 3,273,461   |



## SR100 CRA FUND

|   | Estimated | Proposed  | Proposed  | Proposed  | Proposed  | Proposed          |
|---|-----------|-----------|-----------|-----------|-----------|-------------------|
| REVENUES:   | 2020      | 2021      | 2022      | 2023      | 2024      | 2025              |
| Intergovernmental Revenue (County portion)                | 1,296,849 | 1,353,366 | 1,380,400 | 1,408,000 | 1,436,200 | 1,464,900         |
| Tax Increment   | 749,568   | 782,234   | 797,900   | 813,900   | 830,200   | 846,800           |
| Interest  | 21,000    | -         | -         | -         | -         | -                 |
| Hackathon Prize Donations                                 | 21,000    | -         | -         | -         | -         | -                 |
| EXPENDITURES:   |           |           |           |           |           |                   |
| Operating Expenditures                                    | 176,399   | 33,140    | 133,543   | 133,953   | 134,373   | 134,801           |
| Innovation District Marketing Plan                        | 25,000    | 80,000    | -         | -         | -         | -                 |
| Art District Initiatives (located in Innovation District) | 20,000    | 60,000    | -         | -         | -         | - /               |
| Innovation District Events                                | 112,500   | 110,000   | -         | -         | -         | <del>-</del> //// |
| Existing Kickstart Program Repayment                      | -         | -         | 321,000   | 321,000   | 321,000   | 321,000           |
| Future Kickstart Program Funding                          | -         | -         | 200,000   | 200,000   | 200,000   | 200,000           |
| Debt Service  | 934,540   | 937,060   | 939,913   | 942,135   | 945,704   | 844,539           |
| Roundabout Safety Improvements (Town Center - 2)          | 153,000   | -         | 500,000   | -         | -         | /// / -           |
| Transfer to General Fund - Repayment for Bulldog Drive    | -         | -         | 400,000   | 400,000   | 400,000   | -                 |
| Transfer to Recreation Impact Fee - Lehigh Trailhead      | -         | 242,096   | -         | -         | //        | _                 |
| Transfer to Recreation Impact Fee - Tennis & Pickleball   | -         | 500,000   | -         | -         | // -      | -                 |
| Transfer to Recreation Impact Fee - Central Park          | -         | -         | 50,000    | -         | -         | -                 |
|   |           |           |           |           |           |                   |
| FUND BALANCE CARRYOVER                                    | 1,584,034 | 1,624,430 | 1,122,708 | 1,209,242 | 1,333,522 | 2,001,019         |
|   |           |           |           |           |           |                   |



# INTERNAL SERVICE FUNDS











## **FLEET FUND**

|                                    | Revised             | Estimated    | Proposed  | FY 20-21    | Percentage |
|------------------------------------|---------------------|--------------|-----------|-------------|------------|
|                                    | 2020                | 2020         | 2021      | Change      | Change     |
| Internal Maintenance Allocations   | 1,441,7             | 00 1,441,700 | 1,580,961 | 139,261     |            |
| Internal Equipment Allocations     | 4,906,4             | 27 4,883,414 | 4,115,088 | (791,339)   |            |
| Fuel Charges (External & Internal) | 814,7               | 00 735,550   | 757,100   | (57,600)    |            |
| Disposition of Assets              | 208,2               | 70 400,000   | 150,000   | (58,270)    |            |
| Interest & Miscellaneous Revenue   | 70,0                | 00 105,000   | 20,000    | (50,000)    |            |
| Fund Balance Appropriation         | 1,021,6             | 97 -         | 915,083   | (106,614)   |            |
| Tota                               | al Revenue 8,462,7  | 94 7,565,664 | 7,538,232 | (924,562)   | -10.9%     |
| Operating Expenditures             | 1,928,8             | 67 2,295,408 | 2,030,844 | 101,977     |            |
| Capital Expenditures               | 4,750,5             | 62 4,581,386 | 3,478,247 | (1,272,315) |            |
| Replacement Ladder Truck           | 1,020,0             | - 00         | 1,020,000 | -           |            |
| Interfund Transfer - PW Facility   | -                   | -            | 300,000   | 300,000     |            |
| Fuel for Resale                    | 763,3               | 65 688,870   | 709,141   | (54,224)    |            |
| Total Ex                           | cpenditures 8,462,7 | 94 7,565,664 | 7,538,232 | (924,562)   | -10.9%     |





## FLEET EQUIPMENT – FY 2021

| New Equipment                 |           |
|-------------------------------|-----------|
| Streets Maintenance:          |           |
| Falcon Asphalt Recycler       | \$52,746  |
| Golf Course:                  |           |
| Ryan Renovaire Aerator 6'     | \$8,609   |
| Wiedemann V375 Verticutter    | \$17,315  |
| Stormwater:                   |           |
| Lowboy Trailer                | \$212,239 |
| 4000 gal Poly Tank Watertruck | \$190,257 |
| Ford Escape Hybrid            | \$27,652  |
| Utility Department:           |           |
| John Deere 160 Excavator      | \$157,395 |
| Ver Mac Message Board         | \$16,141  |
| Building Division:            |           |
| (2) Ford F150                 | \$59,600  |
| Total Cost for New Equipment  | \$741,954 |

| Replacements                             |              |  |  |  |  |  |  |  |
|--|--------------|--|--|--|--|--|--|--|
| White Fleet                              | \$ 691,509   |  |  |  |  |  |  |  |
| Mowers/Mower Decks/Heavy Equipment       | \$1,474,242  |  |  |  |  |  |  |  |
| Fire - Ladder Truck - Originally in FY20 | \$1,020,000  |  |  |  |  |  |  |  |
| Fire - Pumper                            | \$570,542    |  |  |  |  |  |  |  |
| Total Cost for Replacements              | \$ 3,756,293 |  |  |  |  |  |  |  |



## **FACILITIES FUND**

|                                     | Revised<br>2020 | Estimated 2020 | Proposed<br>2021 | FY 20-21<br>Change | Percentage<br>Change |
|-------------------------------------|-----------------|----------------|------------------|--------------------|----------------------|
| -                                   |                 |                |                  |                    | Change               |
| Internal Allocations                | 1,090,015       | 1,090,015      | 1,411,419        | 321,404            |                      |
| Interest Earnings and Other Revenue | -               | 14,641         | -                | -                  |                      |
| Total Revenue                       | 1,090,015       | 1,104,656      | 1,411,419        | 321,404            | 29.5%                |
| Operating Expenditures              | 1,057,215       | 1,073,601      | 1,364,548        | 307,333            |                      |
| Contingency                         | 32,800          | 31,055         | 46,871           | 14,071             |                      |
| Total Expenditures                  | 1,090,015       | 1,104,656      | 1,411,419        | 321,404            | 29.5%                |





## IT INTERNAL SERVICES FUND

|                                       | Revised   | Estimated | Proposed  | FY 20-21 | Percentage |
|---------------------------------------|-----------|-----------|-----------|----------|------------|
|                                       | 2020      | 2020      | 2021      | Change   | Change     |
| Internal Allocations                  | 3,290,678 | 3,290,678 | 3,625,133 | 334,455  |            |
| Interest and Misc Revenue             | 500       | 6,710     | 500       | -        |            |
| Interfund Transfers for New Equipment | 58,115    | 58,115    | 35,270    | (22,845) |            |
| Total Revenue                         | 3,349,293 | 3,355,503 | 3,660,903 | 311,610  | 9.3%       |
| Operating Expenditures                | 3,161,325 | 3,083,209 | 3,447,249 | 285,924  |            |
| Capital                               | 123,000   | 120,000   | 97,429    | (25,571) |            |
| Contingency                           | 64,968    | 152,294   | 116,225   | 51,257   |            |
| Total Expenditures                    | 3,349,293 | 3,355,503 | 3,660,903 | 311,610  | 9.3%       |





## **COMMUNICATIONS FUND**

|                            |                  | Revised   | Estimated | Proposed | FY 20-21    | Percentage |
|----------------------------|------------------|-----------|-----------|----------|-------------|------------|
|                            |                  | 2020      | 2020      | 2021     | Change      | Change     |
| Internal Allocation        |                  | 270,500   | 270,500   | 160,264  | (110,236)   |            |
| Interest                   |                  | -         | 11,500    | -        | -           |            |
| Fund Balance Appropriation |                  | 990,000   | 990,000   | -        | (990,000)   |            |
|                            | Total Revenue    | 1,260,500 | 1,272,000 | 160,264  | (1,100,236) | -87.3%     |
| Operating Expenditures     |                  | 60,500    | 60,000    | 60,000   | (500)       |            |
| Equipment                  |                  | 1,200,000 | 1,200,000 | -        | (1,200,000) |            |
| Fleet Replacement Reserve  |                  | -         | 12,000    | 100,264  | 100,264     |            |
| Tot                        | tal Expenditures | 1,260,500 | 1,272,000 | 160,264  | (1,100,236) | -87.3%     |





## **HEALTH INSURANCE FUND**

|                       |                    | Revised   | Estimated | Proposed  | FY 20-21 | Percentage |
|-----------------------|--------------------|-----------|-----------|-----------|----------|------------|
|                       |                    | 2020      | 2020      | 2021      | Change   | Change     |
| Premium Charges       |                    | 5,451,889 | 5,531,283 | 6,010,047 | 558,158  |            |
| Interest              |                    | 50,000    | 50,000    | -         | (50,000) |            |
|                       | Total Revenue      | 5,501,889 | 5,581,283 | 6,010,047 | 508,158  | 9.2%       |
| Operating Expenditure | res                | 5,501,889 | 5,581,294 | 6,010,047 | 508,158  |            |
|                       | Total Expenditures | 5,501,889 | 5,581,294 | 6,010,047 | 508,158  | 9.2%       |

Includes claims, employee clinic, admin fees, stop loss insurance, wellness program and other expenses related to the health insurance program.



# SPECIAL REVENUE FUNDS





### SPECIAL REVENUE FUNDS-REVENUES

|                                | Revised   | Estimated | Proposed  | FY 20-21 | Percentage |
|--------------------------------|-----------|-----------|-----------|----------|------------|
|                                | 2020      | 2020      | 2021      | Change   | Change     |
| CDBG                           | 822,817   | 412,112   | 1,069,277 | 246,460  |            |
| Police Education               | 6,419     | 7,075     | 7,000     | 581      |            |
| Disaster Reserve               | -         | 561,500   | <u>-</u>  | -        |            |
| Special Events                 | 222,955   | 259,314   | 218,985   | (3,970)  |            |
| NSP                            | -         | -         | 66,264    | 66,264   |            |
| OKR Special Assessment         | 426,002   | 607,502   | 476,002   | 50,000   |            |
| Business Assistance Center     | 5,000     | 2,390     | 5,000     | -        |            |
| Developmental Special Projects | -         | 6,210     | -         | -        |            |
| Total Revenues                 | 1,483,193 | 1,856,103 | 1,842,528 | 359,335  | 24.2%      |





## SPECIAL REVENUE FUNDS-EXPENDITURES

|                                | Revised      | Estimated | Proposed  | FY 20-21 | Percentage |
|--------------------------------|--------------|-----------|-----------|----------|------------|
|                                | 2020         | 2020      | 2021      | Change   | Change     |
| CDBG                           | 822,817      | 412,112   | 1,069,277 | 246,460  |            |
| Police Education               | 6,419        | 7,075     | 7,000     | 581      |            |
| Disaster Reserve               | -            | 561,500   | -         | -        |            |
| Special Events                 | 222,955      | 259,314   | 218,985   | (3,970)  |            |
| NSP                            | <del>-</del> | -         | 66,264    | 66,264   |            |
| OKR Special Assessment         | 426,002      | 607,502   | 476,002   | 50,000   |            |
| Business Assistance Center     | 5,000        | 2,390     | 5,000     | -        |            |
| Developmental Special Projects | -            | 6,210     | -         | -        |            |
| Total Expenditures             | 1,483,193    | 1,856,103 | 1,842,528 | 359,335  | 24.2%      |





## Millage Rate





## TRIM NOTICE SENT BY PROPERTY APPRAISER BUYLEY



| Taxing Authority 061      | Tax Rate<br>2019 | Your Property<br>Taxes<br>2019 | Tax Rate If<br>No Budget<br>Change is<br>Adopted<br>2020 | Your Property<br>Taxes If<br>No Budget<br>Change is<br>Adopted 2020 | Tax Rate<br>PROPOSED<br>2020 | Your Property<br>Taxes<br>IF PROPOSED<br>Budget is<br>Adopted 2020 | PUBLIC HEARING INFORMATION<br>A public hearing on the proposed taxes<br>and budget will be held on: |
|---------------------------|------------------|--------------------------------|--|---|------------------------------|--|---|
| FLAGLER COUNTY            | 8.25470          | 802.46                         | 7.97890  | 802.66  | 8.25470                      | 830.41   | SEPT 9, 2020, 5:30 PM GOVT. SERV.<br>BLDG 1769 E MOODY BLVD, BUNNELL FL                             |
| SCHOOL-STATE LAW LEVY     | 3.95400          | 483.23                         | 3.84400  | 482.80  | 3.75400                      | 471.49   | SEPT 8, 2020 5:15 PM, GOVT SERV.<br>BLDG, 1769 E MOODY BLVD., BUNNELL                               |
| SCHOOL DISCRETIONARY      | 2.24800          | 274.73                         | 2.18550  | 274.49  | 2.24800                      | 282.34   | SEPT. 8, 2020 5:15 PM, GOVT SERV<br>BLDG., 1769 E MOODY BLVD., BUNNELL                              |
| CITY OF PALM COAST        | 4.69890          | 456.79                         | 4.52360  | 455.07  | 4.69890                      | 472.70   | SEPT 10, 2020, 6:00 PM, PC CITY<br>HALL, 160 LAKE AVE., PALM COAST                                  |
| FLAGLER MOSQUITO CONTROL  | .24580           | 23.89                          | .23750   | 23.89   | .23750                       | 23.89  | SEPT 14, 2020 5:01 PM, 210 AIRPORT<br>EXECUTIVE DR., PALM COAST                                     |
| SJR WATER MGMT DISTRICT   | .24140           | 23.47                          | .2281  | OF TOP C  | .22870                       | 23.01  | SEPT 8, 2020, 5:05 PM, LINK TO<br>MEETING AT WWW.SJRWMD.COM   |
| FL INLAND NAVIGATION DIST | .03200           | 3.11                           | .03060   | of total nillag   | 200                          | 3.22   | SEPT 10, 2020 5:30 PM, FIND-HQ OFC<br>1314 MARCINSKI RD., JUPITER, FL                               |
| VOTER APPROVED DEBT       | .33000           | 32.08                          | .33000   | 33.20   | 000                          | 33.20  | SEPT. 9, 2020 5:30 PM GOVT. SERV.<br>BLDG., 1769 E MOODY BLVD., BUNNELL                             |
| Total Property Taxes      | 20.00480         | 2,099.76                       | 19.35880   | 2,098.20  | 19.78380                     | 2,140.26   |   |



#### 2019 AD VALOREM TAXES BY TAXING AUTHORITY



Flagler County ¢41

School Board ¢31

Palm Coast ¢23

Others ¢4



### **MILLAGE RATE & PROPERTY TAX HISTORY**

| Fiscal Year | Property Value  | Percent<br>Change | Total<br>Millage | Ad Valorem<br>Receipts | Population |
|-------------|-----------------|-------------------|------------------|------------------------|------------|
| 2021        | \$5,826,214,849 | 6.86%             | *4.6989          | \$26,281,729           |            |
| 2020        | \$5,452,170,314 | 9.14%             | 4.6989           | \$24,594,435           | 86,768     |
| 2019        | \$4,995,651,282 | 8.30%             | 4.6989           | \$22,535,103           | 84,575     |
| 2018        | \$4,612,577,686 | 6.66%             | 4.5937           | \$20,495,631           | 82,760     |
| 2017        | \$4,324,453,760 | 4.40%             | 4.2450           | \$17,702,201           | 81,184     |

<sup>\*</sup>Proposed

### **MILLAGE RATE - FY 2021 PROPOSED**

|                  | Millage Rate |
|------------------|--------------|
| FY 2020          | 4.6989       |
| TRIM Rate        | 4.6989       |
| Proposed FY 2021 | 4.6989       |





### **NEXT STEPS**

Action Hearing Dates

Adopt Final FY 21 Budget & Millage
Rate Final Public Hearing:
Wednesday, Sept. 23<sup>rd</sup> 6:00pm

These hearings may be attended through electronic media by following the instructions on our website at <a href="www.palmcoastgov.com">www.palmcoastgov.com</a> and the Flagler County website at <a href="www.flaglerpa.com">www.flaglerpa.com</a>

### **LEARN MORE!**

Visit www.palmcoastgov.com and click the link

Access to the FY21 budget calendar, budget worksheets, and previous Council presentations







## Questions



