

BUDGET DETAIL

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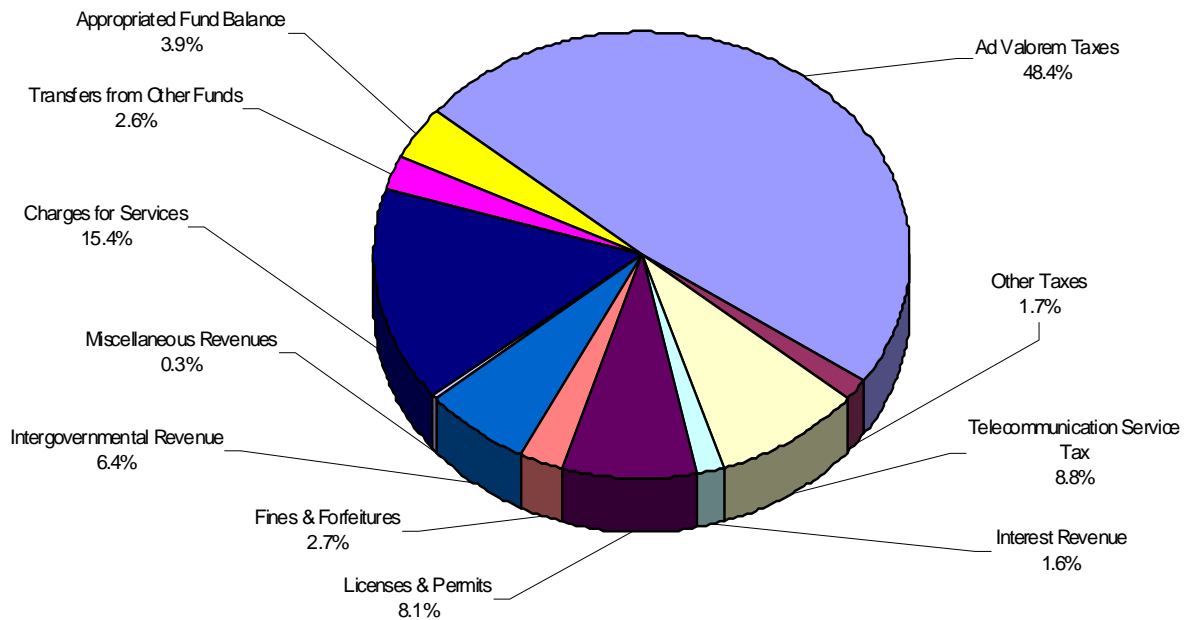
The Budget Detail gives more information on the budget, than is shown in the Executive Summary. Detail information is provided on the General Fund, Special Revenue Funds, Enterprise Funds, and Internal Service Funds.

Fund	Budget
<u>General Fund</u> (includes City Council, City Manager, Community Relations, Purchasing and Contracts Management, Facilities Maintenance, City Clerk, Personnel Management, Law Enforcement, City Attorney, Financial Services, Information Technology and Communications, Community Development, Fire, Streets, Engineering, Recreation and Parks, and Non-Departmental	
	\$ 32,168,390
<u>Special Revenue Funds</u>	
CDBG Fund	-
Police Education Fund	73,500
Police Automation Fund	247,700
Storm Reserve Fund	1,946,800
Recycling Revenue Fund	337,500
Streets Improvement Fund	8,571,500
Park Impact Fee Fund	4,545,000
Fire Impact Fee Fund	1,630,000
Development Special Projects Fund	1,496,579
Transportation Impact Fee Fund	70,950,000
SR100 Community Redevelopment Fund	1,502,307
Capital Projects Fund	4,654,616
<u>Enterprise Funds</u>	
Utility Fund	34,189,669
Utility Capital Projects Fund	35,228,256
Solid Waste Fund	7,985,430
Stormwater Management Fund	9,181,500
Golf Course Fund	4,250,000
Tennis Center Fund	242,934
<u>Internal Service Funds</u>	
Fleet Management Fund	3,895,642
Sub-Total Budget	223,097,323
Less: Interfund Transfers and Charges	9,654,558
Total	<u>\$ 213,442,765</u>

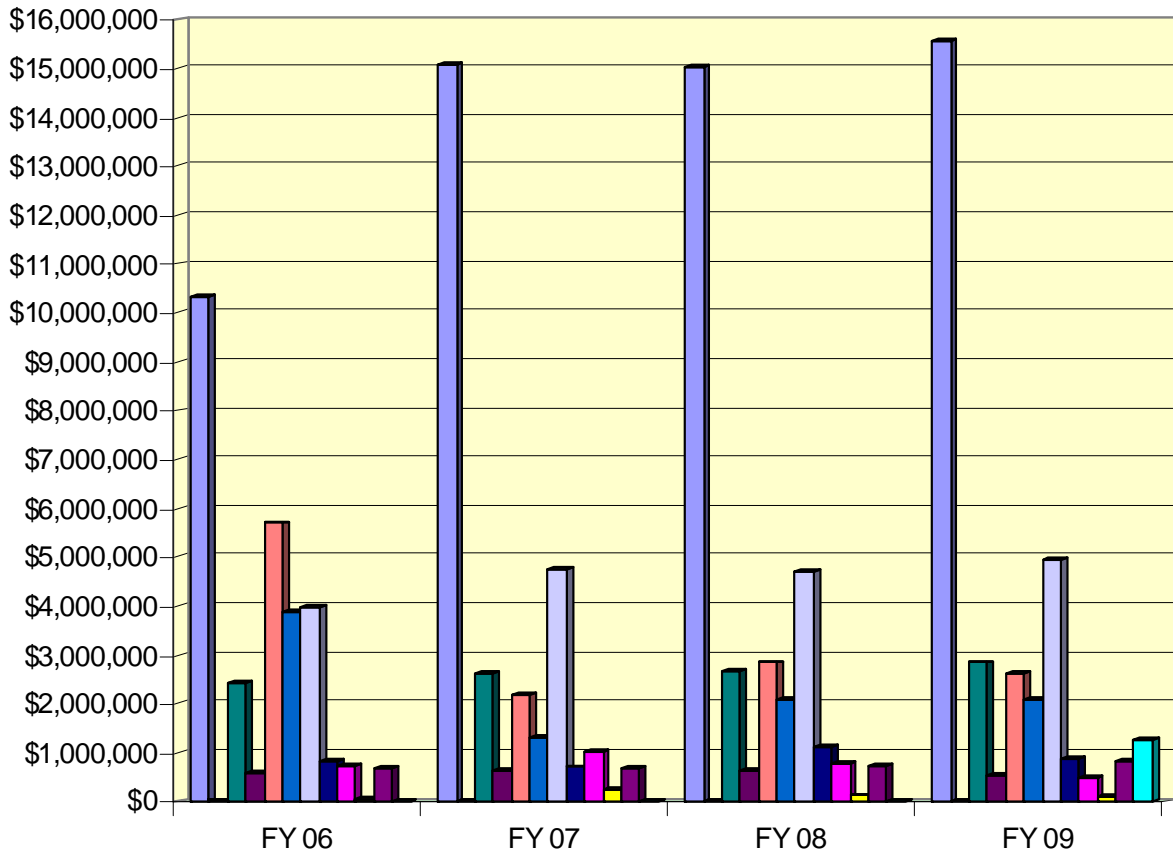
GENERAL FUND REVENUES BY SOURCE

SOURCE	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Ad Valorem Taxes	\$ 10,337,373	\$ 15,083,206	\$ 15,039,000	\$ 15,578,900
Sales, Use, and Fuel Taxes	29,374	-	-	-
Telecommunication Service Tax	2,430,169	2,616,030	2,680,600	2,841,300
Other Taxes	576,544	628,662	647,900	541,800
Licenses & Permits	5,690,147	2,197,756	2,836,900	2,621,700
Intergovernmental Revenue	3,867,632	1,299,745	2,095,030	2,073,800
Charges for Services	3,970,929	4,752,435	4,690,729	4,952,171
Fines & Forfeitures	824,699	701,103	1,111,300	870,800
Interest Revenue	733,652	1,006,527	770,100	500,000
Miscellaneous Revenues	34,830	248,808	123,600	109,700
Transfers from Other Funds	668,735	686,375	713,890	822,300
Appropriated Fund Balance	-	-	-	1,255,919
TOTAL	\$ 29,164,084	\$ 29,220,647	\$ 30,709,049	\$ 32,168,390

FISCAL YEAR 2009



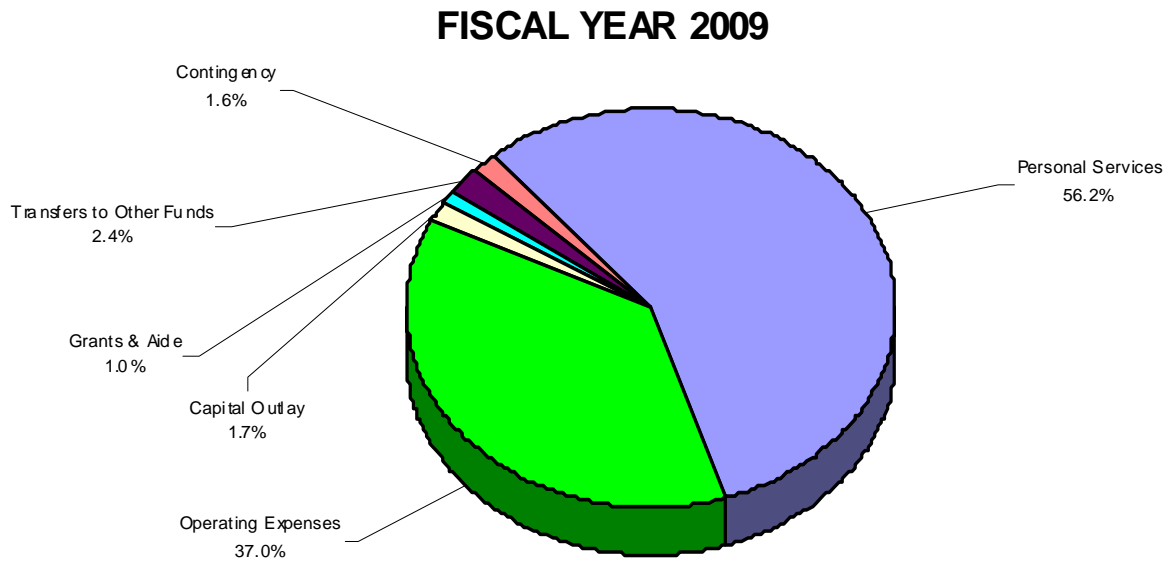
GENERAL FUND REVENUES BY SOURCE



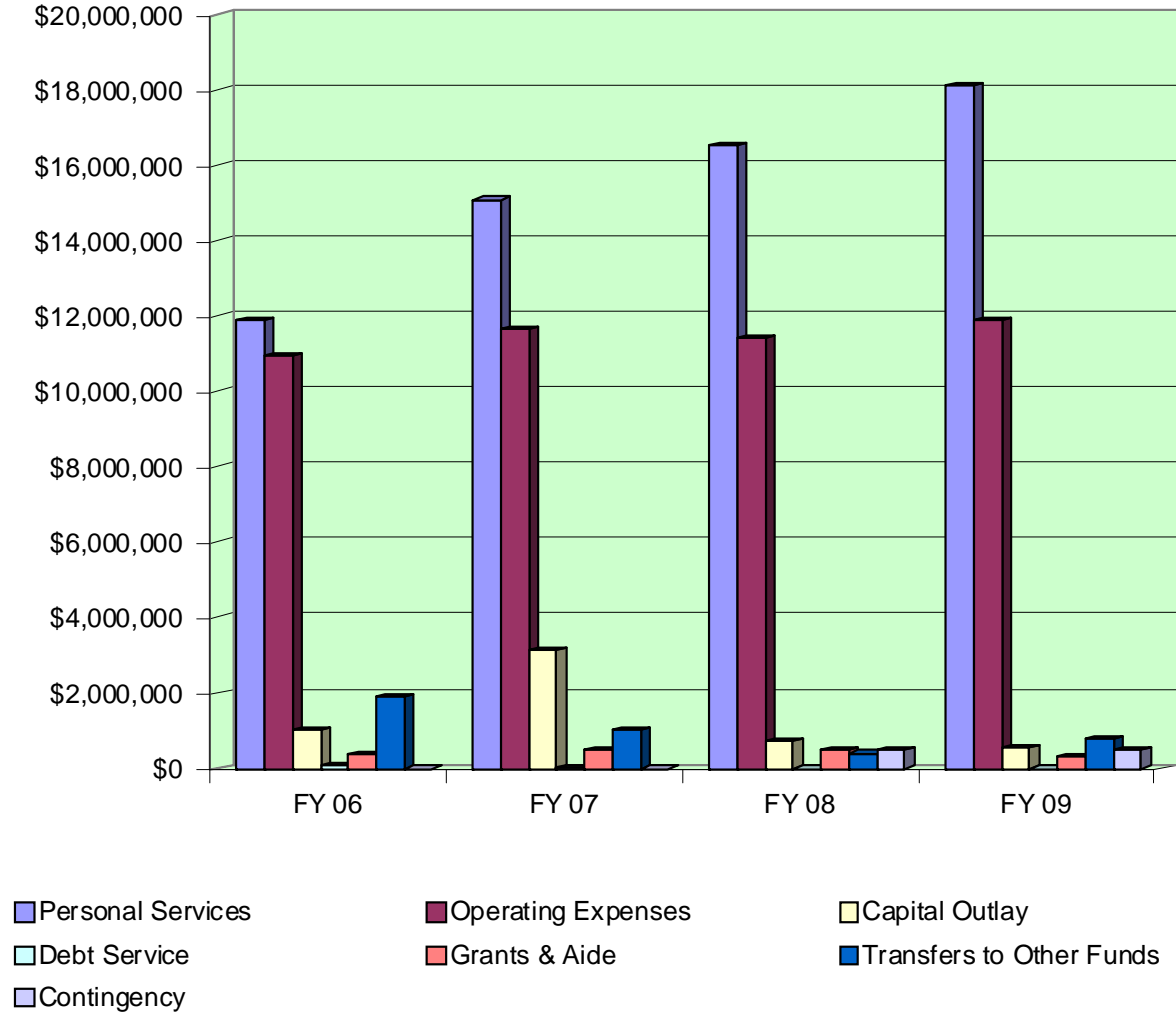
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|-------------------------------|----------------------------|
| Ad Valorem Taxes | Sales, Use, and Fuel Taxes |
| Telecommunication Service Tax | Other Taxes |
| Licenses & Permits | Intergovernmental Revenue |
| Charges for Services | Fines & Forfeitures |
| Interest Revenue | Miscellaneous Revenues |
| Transfers from Other Funds | Appropriated Fund Balance |

GENERAL FUND EXPENDITURES BY CATEGORY

CATEGORY	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ 11,892,401	\$ 15,083,712	\$ 16,493,573	\$ 18,086,630
Operating Expenses	10,972,447	11,624,385	11,410,466	11,906,226
Capital Outlay	1,007,809	3,141,293	755,838	562,000
Debt Service	64,792	39,480	-	-
Grants & Aide	401,510	473,040	478,000	330,900
Transfers to Other Funds	1,921,655	1,005,648	411,882	782,634
Contingency	-	-	500,000	500,000
TOTAL	\$ 26,260,614	\$ 31,367,558	\$ 30,049,759	\$ 32,168,390

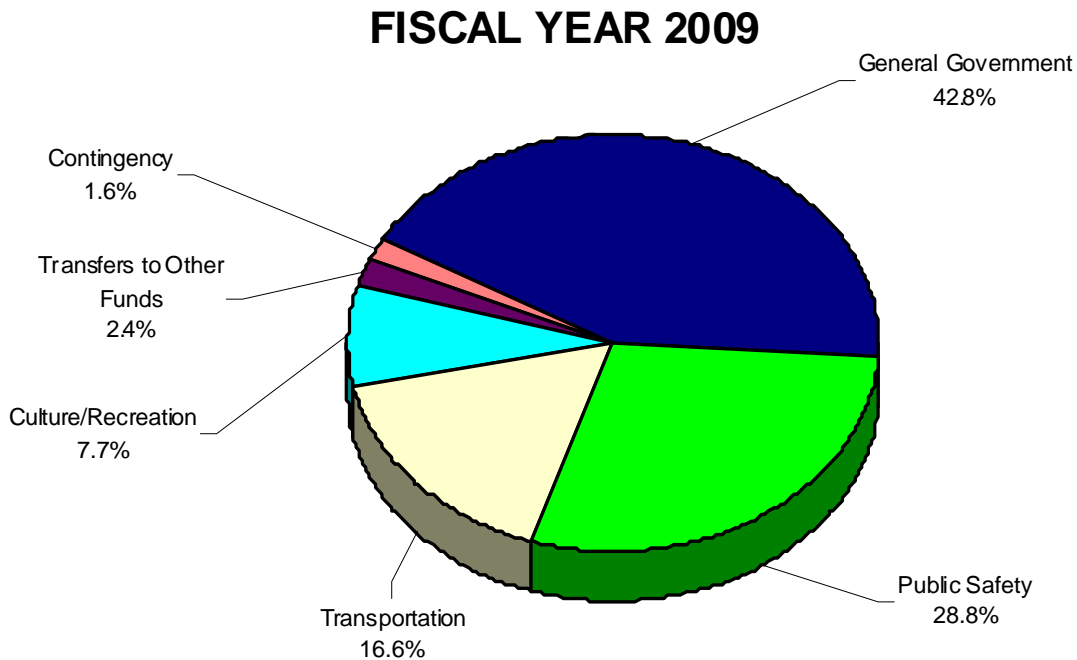


GENERAL FUND EXPENDITURES BY CATEGORY

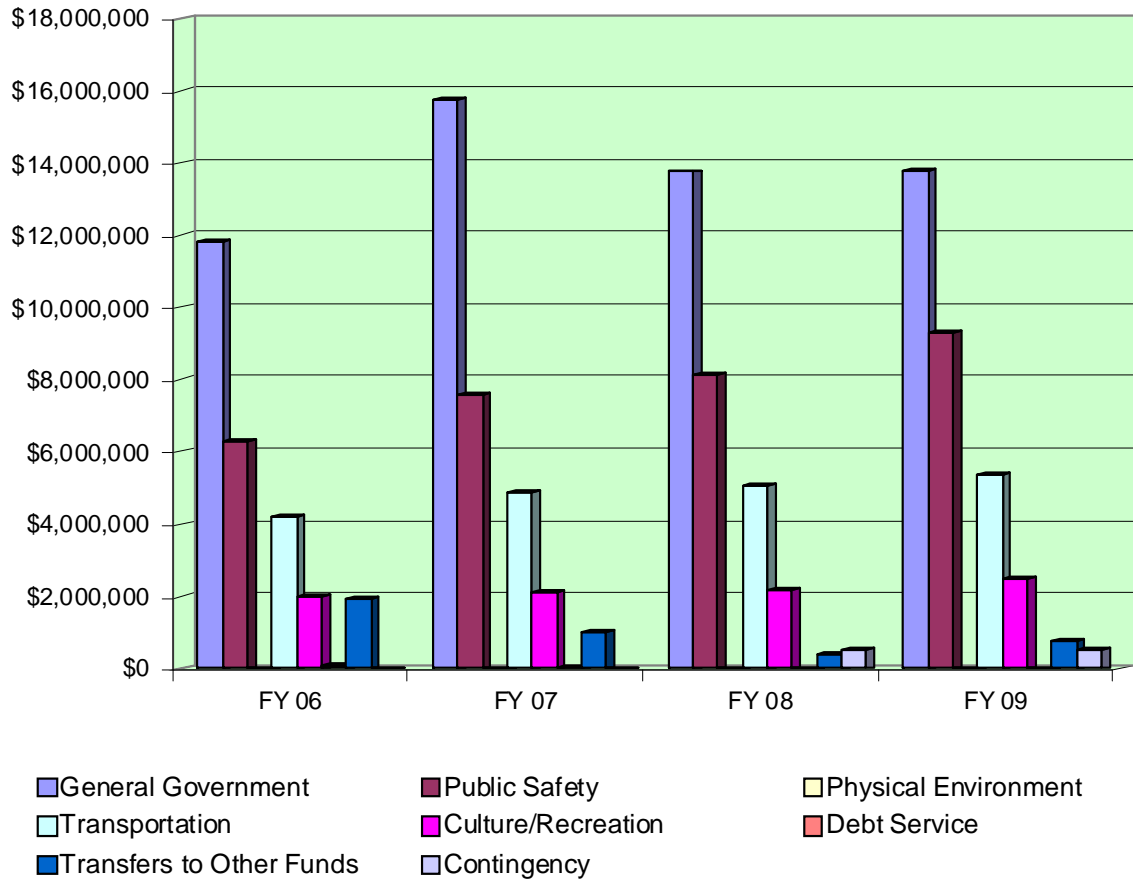


GENERAL FUND EXPENDITURES BY FUNCTION

FUNCTION	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
General Government	\$ 11,801,675	\$ 15,746,214	\$ 13,749,099	\$ 13,780,751
Public Safety	6,272,684	7,581,648	8,162,809	9,278,452
Physical Environment	-	-	-	-
Transportation	4,213,412	4,905,809	5,039,433	5,347,532
Culture/Recreation	1,986,396	2,088,759	2,186,536	2,479,021
Debt Service	64,792	39,480	-	-
Transfers to Other Funds	1,921,655	1,005,648	411,882	782,634
Contingency	-	-	500,000	500,000
TOTAL	\$ 26,260,614	\$ 31,367,558	\$ 30,049,759	\$ 32,168,390



GENERAL FUND EXPENDITURES BY FUNCTION



CDBG FUND

The purpose of this fund is to account for Community Development Block Grant money that may be received to use for projects.

REVENUE SUMMARY				
Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Intergovernmental Revenue	\$ -	\$ 364,204	\$ 24,000	\$ -
Interest Revenue	-	-	-	-
Transfers from Other Funds	-	-	-	-
Appropriated Fund Balance	-	-	-	-
Total Revenues	\$ -	\$ 364,204	\$ 24,000	\$ -

EXPENDITURE SUMMARY				
Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	364,204	24,000	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ 364,204	\$ 24,000	\$ -

POLICE EDUCATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with police officer education. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Fines & Forfeitures	\$ 8,657	\$ 12,928	\$ 12,700	\$ 13,500
Interest Revenue	1,076	1,920	2,000	2,000
Appropriated Fund Balance	-	-	-	58,000
Total Revenues	<u>\$ 9,733</u>	<u>\$ 14,848</u>	<u>\$ 14,700</u>	<u>\$ 73,500</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	10,000	65	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	73,500
Total Expenditures	<u>\$ 10,000</u>	<u>\$ 65</u>	<u>\$ -</u>	<u>\$ 73,500</u>

POLICE AUTOMATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with the acquisition of equipment to upgrade the technology of existing police equipment. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Fines & Forfeitures	\$ 35,113	\$ 53,905	\$ 51,300	\$ 53,800
Interest Revenue	956	5,462	5,900	5,900
Transfers from Other Funds	35,973	-	-	-
Appropriated Fund Balance	-	-	-	188,000
Total Revenues	<u>\$ 72,042</u>	<u>\$ 59,367</u>	<u>\$ 57,200</u>	<u>\$ 247,700</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	247,700
Total Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 247,700</u>

DISASTER RESERVE FUND

The purpose of this fund is to establish a reserve to cover the potential costs of a hurricane or other disaster.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Intergovernmental Revenue	\$ 13,954	\$ 83,636	\$ 100	\$ -
Interest Revenue	54,052	89,419	83,400	82,800
Transfers from Other Funds	500,000	500,000	-	-
Appropriated Fund Balance	-	-	1,787,033	1,864,000
Total Revenues	<u>\$ 568,006</u>	<u>\$ 673,055</u>	<u>\$ 1,870,533</u>	<u>\$ 1,946,800</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY08	Proposed FY09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	154,451	18,238	1,300	-
Capital Outlay	25,655	40,300	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	236,732	-	-	-
Contingency	-	-	1,867,000	1,946,800
Total Expenditures	<u>\$ 416,838</u>	<u>\$ 58,538</u>	<u>\$ 1,868,300</u>	<u>\$ 1,946,800</u>

RECYCLING REVENUE FUND

The purpose of this fund is to account for the receipt and expenditure of money received from the sale of recyclable materials collected as a part of the solid waste program.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Charges for Services	\$ 69,329	\$ 70,846	\$ 110,000	\$ 113,800
Interest Revenue	8,070	6,731	5,800	5,700
Miscellaneous Revenues	125,000	-	-	-
Transfer	140,296	-	-	-
Appropriated Fund Balance	-	-	-	218,000
Total Revenues	<u>\$ 342,695</u>	<u>\$ 77,577</u>	<u>\$ 115,800</u>	<u>\$ 337,500</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	3,275	15,500	85,000
Capital Outlay	120,099	311,619	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	252,500
Total Expenditures	<u>\$ 120,099</u>	<u>\$ 314,894</u>	<u>\$ 15,500</u>	<u>\$ 337,500</u>

STREETS IMPROVEMENT FUND

The Streets Improvement Fund is used to track revenue associated with the half-cent Local Government Infrastructure Surtax and the expenditure of those funds on the street resurfacing program. The surtax was effective beginning January 1, 2003 and continues for 10 years. Beginning in FY07 State Revenue Sharing monies have been placed in this fund. Approximately 30% of State Revenue Sharing comes from gas taxes.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Local Option Fuel Tax	\$ 1,680,600	\$ 1,674,225	\$ 1,581,600	\$ 1,648,500
Local Gov't Infrastructure Surtax	2,617,198	2,434,474	2,560,600	2,336,700
State Revenue Sharing	-	1,381,557	1,322,000	1,242,500
Fines & Forfeitures	-	-	200,000	1,350,000
Interest Revenue	87,178	194,178	146,800	143,300
Appropriated Fund Balance	-	-	-	1,850,500
Total Revenues	<u>\$ 4,384,976</u>	<u>\$ 5,684,434</u>	<u>\$ 5,811,000</u>	<u>\$ 8,571,500</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	64,000	507,000
Capital Outlay	3,946,811	4,137,703	4,682,070	8,064,500
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	<u>\$ 3,946,811</u>	<u>\$ 4,137,703</u>	<u>\$ 4,746,070</u>	<u>\$ 8,571,500</u>

PARK IMPACT FEE FUND

The purpose of this fund is to account for revenues from park impact fees and the expenditures of those funds. Park impact fees may be used to acquire land for parks and to construct parks. It may not be used for the operation of the parks.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Intergovernmental Revenue	\$ -	\$ 130,779	\$ -	\$ 1,645,000
Charges for Services	2,221,598	435,933	467,200	316,300
Interest Revenue	232,203	268,385	164,000	157,900
Appropriated Fund Balance	-	-	1,070,600	2,425,800
Total Revenues	<u>\$ 2,453,801</u>	<u>\$ 835,097</u>	<u>\$ 1,701,800</u>	<u>\$ 4,545,000</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	98,000	15,000
Capital Outlay	2,715,114	2,568,776	1,603,800	4,530,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	88,024	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	<u>\$ 2,715,114</u>	<u>\$ 2,656,800</u>	<u>\$ 1,701,800</u>	<u>\$ 4,545,000</u>

FIRE IMPACT FEE FUND

The purpose of this fund is to account for revenues from fire impact fees and the expenditures of those funds. Fire impact fees may be used to acquire land for fire stations, to construct stations, or to purchase additional equipment. It may not be used for operations or to replace existing facilities or equipment.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Charges for Services	\$ 1,026,616	\$ 892,549	\$ 160,000	\$ 170,900
Interest Revenue	127,952	169,991	108,400	36,000
Appropriated Fund Balance	-	-	756,600	1,423,100
Total Revenues	<u>\$ 1,154,568</u>	<u>\$ 1,062,540</u>	<u>\$ 1,025,000</u>	<u>\$ 1,630,000</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	11,000	-	-	-
Capital Outlay	55,544	1,862,479	1,025,000	1,630,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	<u>\$ 66,544</u>	<u>\$ 1,862,479</u>	<u>\$ 1,025,000</u>	<u>\$ 1,630,000</u>

DEVELOPMENT SPECIAL PROJECTS FUND

The purpose of this fund is to account for revenues from developer contributions and the expenditures of those funds. Developer contributions are for specific purposes such as traffic signals, street lights, or sidewalks, and may not be used to cover other expenditures.

REVENUE SUMMARY

	Actual	Actual	Projected	Proposed
Revenues	FY 06	FY 07	FY 08	FY 09
Charges for Services	\$ 314,361	\$ 463,602	\$ 16,387	\$ -
Interest Revenue	148,707	84,622	58,300	56,500
Appropriated Fund Balance	-	-	841,206	1,440,079
Total Revenues	<u>\$ 463,068</u>	<u>\$ 548,224</u>	<u>\$ 915,893</u>	<u>\$ 1,496,579</u>

EXPENDITURE SUMMARY

	Actual	Actual	Projected	Proposed
Expenditures	FY 06	FY 07	FY 08	FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	124,338	-	-	-
Capital Outlay	19,669	-	5,000	-
Debt Service	-	-	-	-
Grants & Aide	-	84,864	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	910,893	1,496,579
Total Expenditures	<u>\$ 144,007</u>	<u>\$ 84,864</u>	<u>\$ 915,893</u>	<u>\$ 1,496,579</u>

TRANSPORTATION IMPACT FEE FUND

The purpose of this fund is to account for revenues from transportation impact fees. Prior to October 1, 2004 these fees were administered by Flagler County. Transportation impact fees may be used to increase transportation capacity and may not be used for maintenance or repairs.

REVENUE SUMMARY

	Actual	Actual	Projected	Proposed
Revenues	FY 06	FY 07	FY 08	FY 09
Intergovernmental Revenue	\$ 25,658	\$ 149,342	\$ -	\$ 6,850,000
Charges for Services	15,212,296	3,425,264	4,089,400	4,289,300
Interest Revenue	601,648	1,040,037	762,000	762,000
Debt Proceeds	-	-	-	50,000,000
Appropriated Fund Balance	-	-	9,560,740	9,048,700
Total Revenues	<u>\$ 15,839,602</u>	<u>\$ 4,614,643</u>	<u>\$ 14,412,140</u>	<u>\$ 70,950,000</u>

EXPENDITURE SUMMARY

	Actual	Actual	Projected	Proposed
Expenditures	FY 06	FY 07	FY 08	FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	4,232,091	8,334,800	14,412,140	70,950,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	<u>\$ 4,232,091</u>	<u>\$ 8,334,800</u>	<u>\$ 14,412,140</u>	<u>\$ 70,950,000</u>

SR100 COMMUNITY REDEVELOPMENT FUND

The City established a redevelopment area in June 2004. This fund will track revenues and expenditures related to redevelopment.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Intergovernmental Revenue	\$ 296,144	\$ 300,163	\$ 435,925	\$ 777,150
Interest Revenue	35,125	50,732	12,000	10,000
Miscellaneous Revenues	-	500	495	-
Transfers from Other Funds	62,189	208,679	776,683	692,250
Appropriated Fund Balance	-	-	188,393	22,907
Total Revenues	<u>\$ 393,458</u>	<u>\$ 560,074</u>	<u>\$ 1,413,496</u>	<u>\$ 1,502,307</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	131,900	52,808	119,000	100,000
Capital Outlay	1,147,108	4,312,573	1,035,000	930,000
Debt Service	-	280,727	259,496	472,307
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	<u>\$ 1,279,008</u>	<u>\$ 4,646,108</u>	<u>\$ 1,413,496</u>	<u>\$ 1,502,307</u>

CAPITAL PROJECTS FUND

The purpose of this fund is to account for revenues provided for major capital projects and to track the expenditures of those funds. The City allocates a portion of the ad valorem taxes to this fund. The 2006 ad valorem revenues were based on a 1.00 mill assessment. In 2007 and 2008 the assessments were based on .75 mills and the 2009 allocation is based on .35 mills.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Ad Valorem Taxes	\$ 4,294,923	\$ 4,520,600	\$ 5,075,200	\$ 2,080,000
Intergovernmental Revenue	400,000	1,946,852	1,365,000	-
Interest Revenue	295,455	531,373	393,800	373,700
Miscellaneous Revenues	-	-	-	-
Transfers from Other Funds	37,000	156,024	81,000	50,000
Appropriated Fund Balance	-	-	5,530,136	2,150,916
Total Revenues	<u>\$ 5,027,378</u>	<u>\$ 7,154,849</u>	<u>\$ 12,445,136</u>	<u>\$ 4,654,616</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	38,757	19,900	150,400	100,000
Capital Outlay	1,154,424	3,789,929	7,714,431	4,505,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	125,000	48,157	4,580,305	49,616
Contingency	-	-	-	-
Total Expenditures	<u>\$ 1,318,181</u>	<u>\$ 3,857,986</u>	<u>\$ 12,445,136</u>	<u>\$ 4,654,616</u>

UTILITY FUND

The Utility Fund is an enterprise fund used to account for the City's water and wastewater utility activities. The Utility provides services to all city residents and some portions of the surrounding county.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Intergovernmental Revenue	\$ -	\$ 765,874	\$ 180,119	\$ -
Charges for Services	\$ 25,503,330	25,893,437	\$ 26,127,900	\$ 29,713,690
Interest Revenue	382,552	649,169	705,000	600,700
Miscellaneous Revenues	-	-	-	-
Transfers from Other Funds	1,380,618	1,922,250	2,160,256	2,160,256
Appropriated Fund Balance	-	-	1,388,909	1,715,023
Total Revenues	<u>\$ 27,266,500</u>	<u>\$ 29,230,730</u>	<u>\$ 30,562,184</u>	<u>\$ 34,189,669</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ 5,174,163	\$ 6,174,445	\$ 6,807,250	\$ 7,101,096
Operating Expenses	12,751,145	13,617,904	10,056,091	10,701,917
Capital Outlay	-	-	1,538,806	1,293,900
Debt Service	4,602,702	5,014,029	9,623,477	11,538,784
Grants & Aide	8,000	8,000	10,000	10,000
Transfers to Other Funds	1,981,060	2,206,754	2,026,560	3,043,972
Contingency	-	-	500,000	500,000
Total Expenditures	<u>\$ 24,517,070</u>	<u>\$ 27,021,132</u>	<u>\$ 30,562,184</u>	<u>\$ 34,189,669</u>

UTILITY CAPITAL PROJECTS FUND

This fund is used to record revenues and expenditures related to impact fees, renewal and replacement transfers from the Utility Fund, and bond proceeds.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Intergovernmental Revenue	\$ 783,420	\$ -	\$ -	\$ -
Charges for Services	8,816,536	4,675,924	6,176,000	9,160,900
Interest Revenue	707,160	780,673	490,900	389,300
Transfers from Other Funds	800,254	1,060,219	1,231,670	2,194,672
Debt Proceeds	-	-	4,661,940	1,450,000
Appropriated Fund Balance	-	-	14,803,746	22,033,384
Total Revenues	<u>\$ 11,107,370</u>	<u>\$ 6,516,816</u>	<u>\$ 27,364,256</u>	<u>\$ 35,228,256</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	-	25,204,000	33,068,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	1,143,886	1,922,250	2,160,256	2,160,256
Contingency	-	-	-	-
Total Expenditures	<u>\$ 1,143,886</u>	<u>\$ 1,922,250</u>	<u>\$ 27,364,256</u>	<u>\$ 35,228,256</u>

SOLID WASTE FUND

The City contracts for solid waste services. This fund is used to track the revenues and contract cost for this service.

REVENUE SUMMARY				
	Actual	Actual	Projected	Proposed
Revenues	FY 06	FY 07	FY 08	FY 09
Franchise Fees	\$ -	\$ -	\$ -	\$ -
Charges for Services	3,982,553	6,831,097	7,539,200	7,985,430
Interest Revenue	(35,542)	(43,550)	-	-
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ 3,947,011</u>	<u>\$ 6,787,547</u>	<u>\$ 7,539,200</u>	<u>\$ 7,985,430</u>

EXPENDITURE SUMMARY				
	Actual	Actual	Projected	Proposed
Expenditures	FY 06	FY 07	FY 08	FY 09
Personal Services	\$ 100,694	\$ 95,049	\$ -	\$ -
Operating Expenses	4,225,472	6,214,569	7,515,010	7,929,557
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	55,873
Total Expenditures	<u>\$ 4,326,166</u>	<u>\$ 6,309,618</u>	<u>\$ 7,515,010</u>	<u>\$ 7,985,430</u>

STORMWATER MANAGEMENT FUND

In July 2004 the City Council approved the establishment of a stormwater utility, effective October 1, 2004. In June 2005, the Palm Coast Community Service Corporation's responsibilities for a portion of the stormwater system were brought under the City as the Stormwater Management Department and unified the entire system.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Licenses & Permits	\$ 240,287	\$ 136,346	\$ 112,500	\$ 135,300
Charges for Services	2,831,704	3,910,199	4,065,000	5,046,200
Intergovernmental Revenue	-	-	-	-
Interest Revenue	(53,404)	(70,697)	-	-
Miscellaneous Revenue	2,817,177	10	152,830	-
Debt Proceeds	-	-	139,718	4,000,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ 5,835,764</u>	<u>\$ 3,975,858</u>	<u>\$ 4,470,048</u>	<u>\$ 9,181,500</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ 836,098	\$ 1,019,505	\$ 1,018,600	\$ 1,679,951
Operating Expenses	2,826,690	2,308,743	2,917,738	3,622,582
Capital Outlay	-	-	2,191,593	2,067,000
Debt Service	-	82,977	304,459	502,656
Grants & Aide	-	-	-	-
Transfers to Other Funds	12,687	-	-	523,000
Contingency	-	-	-	786,311
Total Expenditures	<u>\$ 3,675,475</u>	<u>\$ 3,411,225</u>	<u>\$ 6,432,390</u>	<u>\$ 9,181,500</u>

GOLF COURSE FUND

This is a new fund that was create during fiscal year 2008 to track revenues and expenses for the Palm Harbor Golf Course that was contributed to the City. The course is currently closed and will undergo renovations with a planned fall 2009 opening. A transfer from the Capital Projects Fund will be used for the capital cost related to the renovation.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Charges for Services	\$ -	\$ -	\$ -	\$ -
Interest Revenue	-	-	-	-
Miscellaneous Revenue	-	-	-	-
Transfers from Other Funds	-	-	4,500,000	-
Appropriated Fund Balance	-	-	-	4,250,000
Total Revenues	\$ -	\$ -	\$ 4,500,000	\$ 4,250,000

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	-	250,000	4,250,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 250,000	\$ 4,250,000

TENNIS CENTER FUND

This is a new fund that was create during fiscal year 2007 to track revenues and expenses for the new tennis center that is scheduled to open in October 2007. This fund will be supported by charges for court rentals and tennis lessons. It is anticipated that these revenues will need to be supplemented by a transfer from the General Fund for a least the first few years of operation.

REVENUE SUMMARY

Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Charges for Services	\$ -	\$ -	\$ 139,000	\$ 142,500
Interest Revenue	-	577	400	434
Miscellaneous Revenue	-	-	14,631	-
Transfers from Other Funds	-	-	100,000	100,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	\$ -	\$ 577	\$ 254,031	\$ 242,934

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ -	\$ -	\$ 131,600	\$ 157,368
Operating Expenses	-	-	82,700	77,566
Capital Outlay	-	-	26,881	8,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 241,181	\$ 242,934



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FLEET MANAGEMENT FUND

The Fleet Management Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenue, necessary to accomplish this task.

REVENUE SUMMARY				
Revenues	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Charges for Services	\$ 228,476	\$ 189,137	\$ 240,000	\$ 95,000
Interest Revenue	32,099	66,038	70,000	65,000
Miscellaneous Revenues	25,116	66,891	4,787	-
Non Revenues	2,464,310	2,621,445	2,729,461	3,095,080
Transfers from Other Funds	1,811,251	737,286	75,000	540,000
Appropriated Fund Balances	-	-	-	100,562
Total Revenues	<u>\$ 4,561,252</u>	<u>\$ 3,680,797</u>	<u>\$ 3,119,248</u>	<u>\$ 3,895,642</u>

EXPENDITURE SUMMARY				
Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09
Personal Services	\$ 177,830	\$ 183,379	\$ 174,300	\$ 188,652
Operating Expenses	2,026,954	2,470,677	1,513,409	1,643,230
Capital Outlay	-	-	650,000	2,063,760
Debt Service	9,574	4,290	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	<u>\$ 2,214,358</u>	<u>\$ 2,658,346</u>	<u>\$ 2,337,709</u>	<u>\$ 3,895,642</u>

DEPARTMENT FUNDING

Departmental responsibility may cross funds. This table identifies the funding sources for department activities.

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
City Council	\$ 85,359	\$ -	\$ -	\$ -	\$ -
Administration					
City Manager	519,111	-	-	-	-
Community Relations	516,620	-	-	-	-
Purchasing and Contracts Management	344,031	-	-	-	-
Solid Waste	-	7,985,430	-	-	-
Facilities Maintenance	477,486	-	-	-	-
City Clerk	317,879	-	-	-	-
Personnel Management	297,176	-	-	-	-
Non-Departmental	1,640,534	-	-	-	-
Law Enforcement	2,301,390	-	-	-	-
Police Education	-	-	-	-	73,500
Police Automation	-	-	-	-	247,700
Disaster Reserve	-	-	-	-	1,946,800
Recycling Revenue	-	-	-	-	337,500
City Attorney	568,606	-	-	-	-
Financial Services	773,683	-	-	-	-
Information Technology and Communications	2,443,922	-	-	-	-
Community Development					
Building Permits and Inspections	1,683,604	-	-	-	-
Planning	1,599,287	-	-	-	-
Code Enforcement	2,306,719	-	-	-	-
SR100 Community Redevelopment	-	-	-	-	1,502,307
Capital Projects	-	-	2,744,616	-	-
Fire					
Fire	7,017,062	-	-	-	-
Fire Impact Fee	-	-	-	-	1,630,000

DEPARTMENT FUNDING

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
Public Works / Utility					
Streets	5,347,532	-	-	-	-
Customer Service		1,173,262			
Administration	-	1,407,354	-	-	-
Utility Maintenance	-	710,824	-	-	-
Wastewater Collection	-	2,460,399	-	-	-
Wastewater Treatment	-	1,972,602	-	-	-
Water Plant #1	-	2,097,576	-	-	-
Water Plant #2	-	1,739,747	-	-	-
Water Plant #3	-	1,110,748	-	-	-
Water Quality	-	475,412	-	-	-
Water Distribution	-	3,777,128	-	-	-
Non-Departmental	-	17,264,617	-	-	-
Utility Capital Projects	-	-	35,228,256	-	-
Fleet Management	-	-	-	3,895,642	-
Engineering and Stormwater Management					
Engineering	1,449,368	-	-	-	-
Streets Improvement	-	-	-	-	8,571,500
Development Special Projects	-	-	-	-	1,496,579
Transportation Impact Fee	-	-	-	-	70,950,000
Capital Projects	-	-	1,910,000	-	-
Stormwater Management	-	9,181,500	-	-	-
Recreation and Parks					
Parks / Facilities	1,099,768	-	-	-	-
Recreation / Athletics	1,379,253	-	-	-	-
Park Impact Fee	-	-	-	-	4,545,000
Golf Course	-	4,250,000	-	-	-
Tennis Center	-	242,934	-	-	-

CITY COUNCIL

The City Council is the elected legislative and policy body for the City of Palm Coast. As the City Council, they establish policies that will provide for the protection, safety, and general welfare of the citizens of Palm Coast. These policies help create a quality environment, insure that municipal services are provided at an economic cost, and that future needs of the City can be met. The City Council appoints the City Manager, City Attorney, and the external auditors who perform the annual audit of the City finances.

There are no major changes to this department budget for FY2009.

PERFORMANCE REVIEW	FY 06	FY 07	FY 08	FY 09
DEMAND/WORKLOAD:				
Population – City.	67,832	70,376	74,590	76,648
City employees (FTE).	378.63	412.40	431.30	431.30
Total original Citywide budget.	\$146,635,299	\$193,786,545	\$228,642,931	\$213,442,765
EFFICIENCY/EFFECTIVENESS:				
Non-discretionary revenue generated per citizen.	\$403.56	\$474.47	\$442.51	\$490.76
City Council cost per capita.	\$0.89	\$0.98	\$1.15	\$1.11
Citizen rating of overall quality of life.	97	96	98	98
Citizen rating of overall direction of City. (Percent with opinions ranging from highly favorable to neutral).	61	66	86	88

For this presentation, “Non-discretionary revenue” is considered revenue generated by taxes and fees that are mandatory. This includes ad valorem taxes, all sales and use taxes, franchise fees, and intergovernmental revenue. It does not include licenses, permits, user fees, fines, or investment earnings.

CITY COUNCIL

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 35,120	\$ 40,475	\$ 60,473	\$ 60,359	\$ (114)
Operating Expenditures	25,063	28,504	25,000	25,000	-
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 60,183</u>	<u>\$ 68,979</u>	<u>\$ 85,473</u>	<u>\$ 85,359</u>	<u>\$ (114)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	-
Total	<u>-</u>

CITY COUNCIL

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					-
N/A		-	-	-	-
Total Full-time		-	-	-	-
<u>Part-time/Temporary</u>					
Mayor *		1.00	1.00	1.00	-
Vice - Mayor **		1.00	1.00	1.00	-
Council Member **		3.00	3.00	3.00	-
Total Part-time/Temporary		5.00	5.00	5.00	-
Total Personnel		5.00	5.00	5.00	-

* Budgeted at \$11,400 per year.

** Budgeted at \$9,600 per year.

ADMINISTRATION

The City Manager's office is responsible for implementation of all policies established by the City Council and for directing the operations of the City government. The Manager provides guidance to all City departments and submits the annual budget designed to achieve the goals of the Council. The City Manager prepares alternatives and makes recommendations that will assist the Council in achieving the goals they have established. The office also provides clerical services for the Mayor and Council.

The City Manager's office consists of the Community Relations function, functions of City Clerk, Purchasing and Contracts Management, and Personnel Management for FY 2009.

The City Clerk acts the Secretary to the City Council. The office of the City Clerk has the Records Management and Land Management function and performs Supervisor of Elections duties. The Secretary to the City Council is responsible for preparing agendas and minutes for City Council meetings, as well as the processing of all City ordinances, resolutions, and proclamations adopted and/or approved by City Council. The Records function of the City Clerk's office is the official record keeper for all City documents setting guidelines for the management and retention of these documents, as well as handling the scanning, indexing and destruction of all City documents. Due to the fact that this function is the official records holder, the City Clerk's office also handles citizens' requests for public information and records. The Land Management function is responsible for handling the management of all City property, to include closings. Land Management function keeps an active record of all City owned properties. As the Supervisor of Elections the City Clerk's office is responsible for City elections and works in conjunction with the County Supervisor of Elections, in overseeing City of Palm Coast elections.

The Law Enforcement function has been converted to contract and the Facilities Maintenance function is attached to Purchasing and Contracts Management.

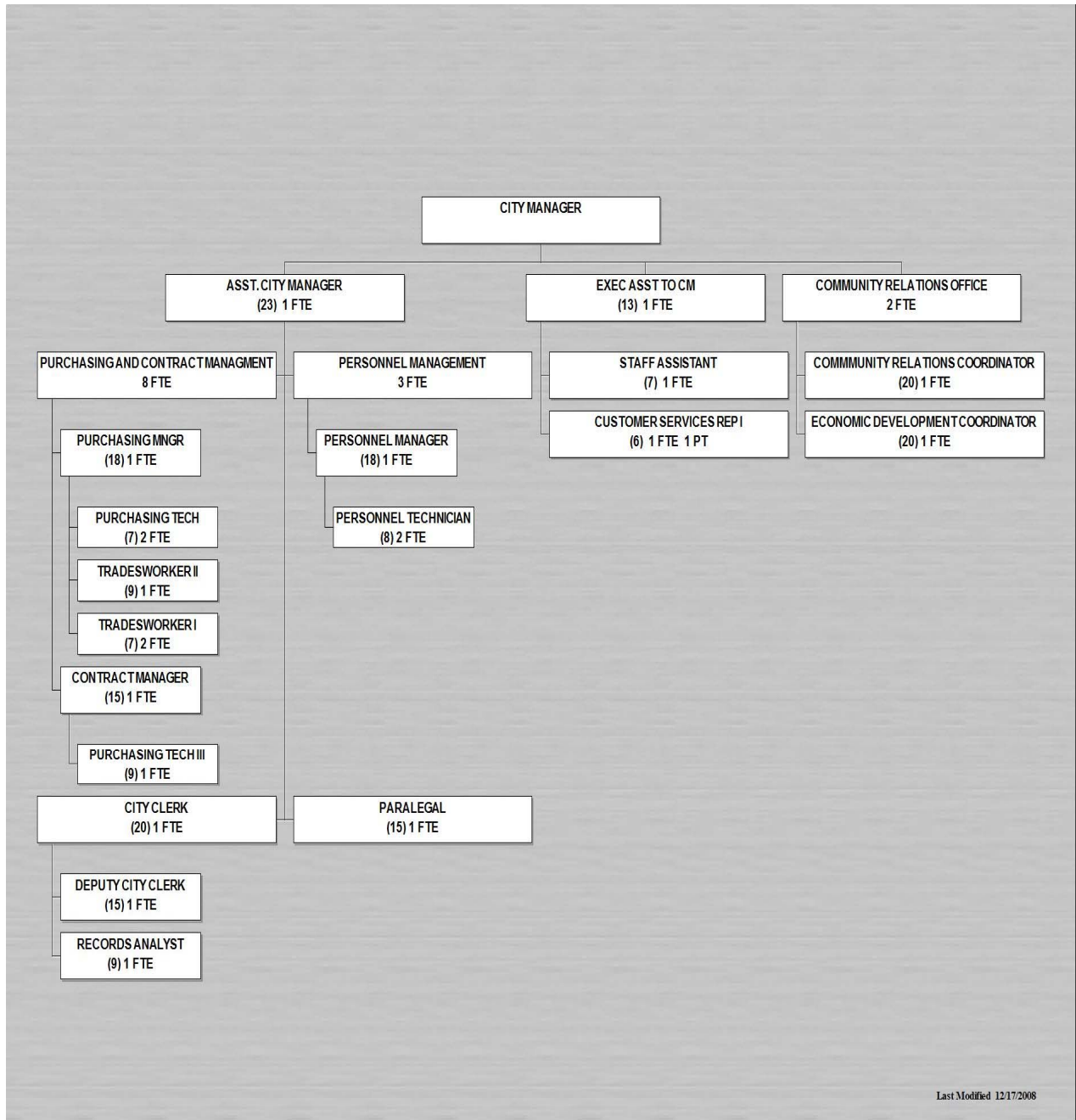
ADMINISTRATION

Departmental Goals, Objectives and Performance Review:

1. Maintain disaster response readiness.
2. Increase traffic enforcement.
3. Pursue annexations that enhance the tax base and square off boundaries.
4. Facilitate more economically diverse retail development.
5. Increase effectiveness of public records management.
6. Promote Intergovernmental coordination and cooperation.
7. Improve Citizen satisfaction scores.

PERFORMANCE REVIEW	FY 06	FY 07	FY 08	FY 09
DEMAND/WORKLOAD:				
Population – City.	67,832	70,356	74,590	76,648
City employees (FTE).	378.63	412.40	431.30	431.30
Total original Citywide budget.	\$146,635,299	\$193,786,545	\$228,642,931	\$213,442,765
EFFICIENCY/EFFECTIVENESS:				
General Fund operating cost per capita.	\$343.95	\$386.79	\$380.51	\$412.36
Number of employees per 1,000 residents.	5.58	5.83	5.77	5.64
Citizen rating of quality of City services.	87	90	92	94
Citizen rating of quality of police services.	85	86	91	93
Citizen rating of City Clerk services	60	67	87	89
Citizen rating of Economic Development services (Percent with opinions ranging from highly favorable to neutral).	62	60	72	74

ADMINISTRATION



Last Modified 12/17/2008

ADMINISTRATION CITY MANAGER

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 426,597	\$ 613,778	\$ 532,800	\$ 483,824	\$ (48,976)
Operating Expenditures	43,343	50,673	32,810	35,287	2,477
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 469,940</u>	<u>\$ 664,451</u>	<u>\$ 565,610</u>	<u>\$ 519,111</u>	<u>\$ (46,499)</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
City Manager		1.00	1.00	1.00	-
Assistant City Manager	23	1.00	1.00	1.00	-
Executive Assistant to the City Manager	13	1.00	1.00	1.00	-
Total Full-time		3.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
Intern	3	1.00	1.00	1.00	-
Total Part-time/Temporary		1.00	1.00	1.00	-
Total Personnel		4.00	4.00	4.00	-

ADMINISTRATION COMMUNITY RELATIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 213,142	\$ 251,769	\$ 367,500	\$ 405,038	\$ 37,538
Operating Expenditures	170,193	116,090	184,746	111,582	(73,164)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	156,500		-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 539,835</u>	<u>\$ 367,859</u>	<u>\$ 552,246</u>	<u>\$ 516,620</u>	<u>\$ (35,626)</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Economic Development Coordinator	21	1.00	1.00	1.00	-
Community Relations Coordinator	20	1.00	1.00	1.00	-
Grants and Senior Program Coordinator	15	-	1.00	1.00	-
Staff Assistant	7	1.00	1.00	1.00	-
Customer Service Representative I	6	2.00	2.00	2.00	-
Total Full-time		5.00	6.00	6.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	6.00	6.00	-

ADMINISTRATION PURCHASING AND CONTRACTS MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ -	\$ 31,673	\$ 286,400	\$ 305,508	\$ 19,108
Operating Expenditures	-	9,689	45,713	38,523	(7,190)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ -</u>	<u>\$ 41,362</u>	<u>\$ 332,113</u>	<u>\$ 344,031</u>	<u>\$ 11,918</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
Full-time					
Purchasing Manager	18	1.00	1.00	1.00	-
Contracts Administrator	15	1.00	1.00	1.00	-
Purchasing Technician III	9	1.00	1.00	1.00	-
Purchasing Clerk	7	1.00	1.00	-	(1.00)
Purchasing Technician	7	1.00	1.00	2.00	1.00
Total Full Time		5.00	5.00	5.00	-
Part-time/Temporary					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	5.00	5.00	-

ADMINISTRATION FACILITIES MAINTENANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-09
Personal Services	\$ 168,878	\$ 153,151	\$ 95,900	\$ 98,860	\$ 2,960
Operating Expenditures	350,952	407,791	394,283	378,626	(15,657)
Capital Outlay	-	5,250	9,230	-	(9,230)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 519,830</u>	<u>\$ 566,192</u>	<u>\$ 499,413</u>	<u>\$ 477,486</u>	<u>\$ (21,927)</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Tradesworker II	9	1.00	1.00	1.00	-
Tradesworker I	7	2.00	2.00	1.00	(1.00)
Total Full-Time		3.00	3.00	2.00	(1.00)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	3.00	2.00	(1.00)

ADMINISTRATION CITY CLERK

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 178,924	\$ 234,551	\$ 188,800	\$ 240,920	\$ 52,120
Operating Expenditures	73,066	82,157	107,177	76,959	(30,218)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 251,990</u>	<u>\$ 316,708</u>	<u>\$ 295,977</u>	<u>\$ 317,879</u>	<u>\$ 21,902</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
City Clerk	20	1.00	1.00	1.00	-
Deputy City Clerk	15	1.00	1.00	1.00	-
Records Analyst	9	1.00	1.00	1.00	-
Records Clerk	7	1.00	1.00	1.00	-
Total Full-time		4.00	4.00	4.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	4.00	4.00	-

ADMINISTRATION PERSONNEL MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 140,107	\$ 176,322	\$ 190,800	\$ 187,730	\$ (3,070)
Operating Expenditures	142,663	175,827	110,495	109,446	(1,049)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 282,770</u>	<u>\$ 352,149</u>	<u>\$ 301,295</u>	<u>\$ 297,176</u>	<u>\$ (4,119)</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Personnel Supervisor	18	2.00	2.00	1.00	(1.00)
Personnel Technician	8	2.00	2.00	2.00	-
Total Full-time		4.00	4.00	3.00	(1.00)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	4.00	3.00	(1.00)

ADMINISTRATION LAW ENFORCEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ -	\$ 96,417	\$ 110,000	\$ 116,633	\$ 6,633
Operating Expenditures	1,762,831	2,276,220	2,190,095	2,184,757	(5,338)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	19,942	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,782,773</u>	<u>\$ 2,372,637</u>	<u>\$ 2,300,095</u>	<u>\$ 2,301,390</u>	<u>\$ 1,295</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Law Enforcement Coordinator	20	1.00	1.00	1.00	-
Total Full-time		1.00	1.00	1.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		1.00	1.00	1.00	-

CITY ATTORNEY

The City utilizes the services of a legal firm, which in accordance with the City Charter, is directly responsible to the City Council and is the City's legal representative. The City's legal representative shall be responsible for advising and representing the City Council, the City Manager and all City departments, officers and advisory boards and agencies of City government in all legal matters relating to their official responsibilities. The City's legal representative serves as general counsel to the City and handles its legal matters. The legal representative defends and prosecutes for the City in civil litigation, ordinance violations and administrative proceedings. Litigation in State and Federal courts includes, but is not limited to, eminent domain, civil rights actions, inverse condemnations, mortgage and lien foreclosures, property assessment disputes, challenges to City codes and ordinances, appeals for review of City Council decisions, and code enforcement lien foreclosures. Administrative proceedings include, but are not limited to, internal hearings of the Planning and Land Development Regulation Board; Code Enforcement Board hearings; and hearings before State administrative law judges in growth management, labor cases and environmental cases. The City's legal representative is responsible for conducting legal research, drafting, reviewing and revising ordinances, resolutions, contracts, real property instruments, and proposed legislation. The City's legal representative is an integral part of the City's Land Development Code process and the City's comprehensive planning program. The City's legal representative assists City staff in bankruptcy cases; assists in the collection of code enforcement fines, costs, fees and special assessments; and files claims when necessary. The City's legal representative continues to reduce the costs associated with representation of the City by keeping to a minimum the reliance on outside counsel for both litigated and non-litigated matters. The City's legal representative is also working on a system of standard City legal forms to be used by City staff and the public.

A Paralegal position has been created to assist city staff with the preparation of ordinances, resolutions and other legal documents that are then reviewed and approved by the city attorney.

CITY ATTORNEY

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ -	\$ 153,473	\$ 267,300	\$ 60,176	\$ (207,124)
Operating Expenditures	632,098	144,225	311,829	508,430	196,601
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 632,098</u>	<u>\$ 297,698</u>	<u>\$ 579,129</u>	<u>\$ 568,606</u>	<u>\$ (10,523)</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
City Attorney		1.00	-	-	-
Paralegal	15	-	1.00	1.00	-
Total Full-time		1.00	1.00	1.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		1.00	1.00	1.00	-

FINANCIAL SERVICES

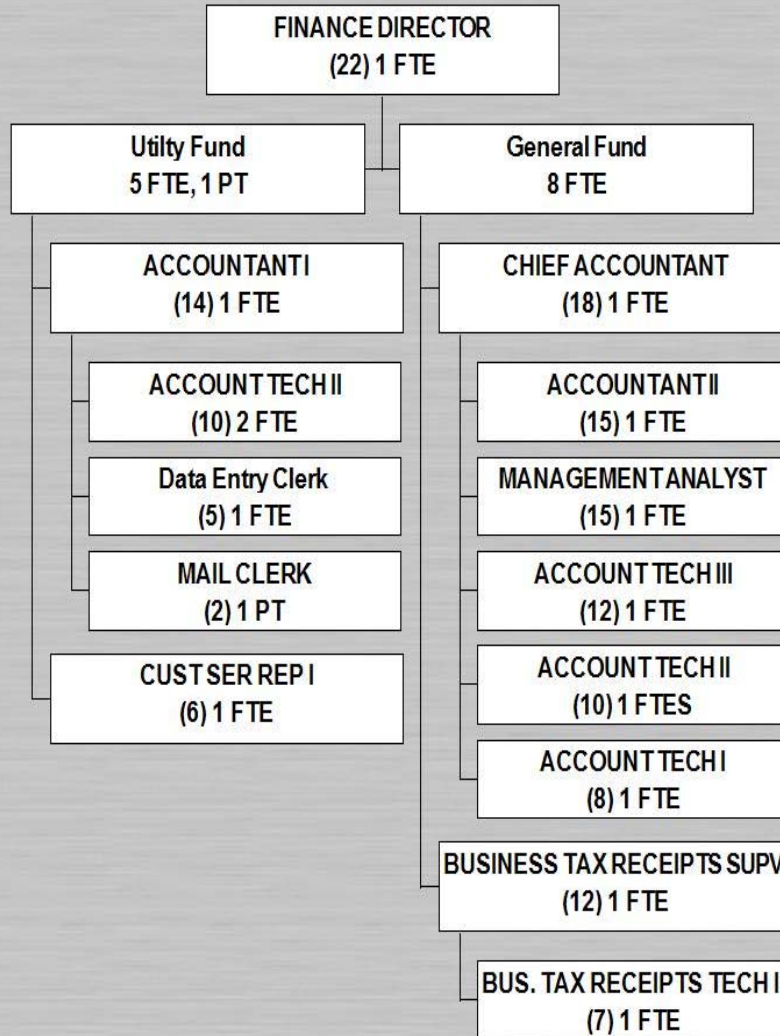
The mission of the Financial Services Department is to help the City of Palm Coast meet its goals for the future by providing fast and efficient services to citizens, businesses, customers, vendors, employees, and other City departments while adhering to local, state, and federal laws and regulations. The Financial Services Department includes Finance/Budget, Risk Management, Utility Billing/Customer Service, and Business Tax Receipts (formerly Occupational Licensing) functions. These functions are provided through two divisions, the Utility Fund and the General Fund divisions. The Department provides sound investment and revenue advice to the City Officials, budget guidance to the City Manager and Department Directors, audit services in accordance with state and federal laws, licensing assistance to City businesses, billing services for the City's Utility Department, and general liability, vehicle, and property claims management services for the City. The Department performs these functions with a streamlined staff structure by utilizing, cross training, multi-tasking, and matrix management to achieve cost effective services for the City.

Departmental Goals, Objectives and Performance Review:

1. Process at least 99% of financial transactions without errors.
2. Keep the number of untaxed businesses below 1% of total businesses.
3. Pay at least 95% of invoices within 45 days.

PERFORMANCE REVIEW	FY 06	FY 07	FY 08	FY 09
DEMAND/WORKLOAD:				
Population – City.	67,832	70,376	74,590	76,648
City departments.	12	8	8	8
City employees (FTE).	378.63	412.40	431.30	431.30
Invoices processed.	23,889	24,965	25,332	26,000
Business Tax Receipts processed.	4,783	3,543	3,586	4,200
EFFICIENCY/EFFECTIVENESS:				
Department General Fund expenditures per capita.	\$13.66	\$14.54	\$10.49	\$10.09
Percent of General Fund	4.05%	3.83%	2.80%	2.58%
Financial transactions processed without error.	100.0%	98.3%	100.0%	99.0%
Citizen reported untaxed businesses.	0.5%	0.2%	0.2%	0.5%
Invoices paid within 45 days.	N/A	N/A	N/A	95.0%
Citizen satisfaction with financial services. (Percent with opinions ranging from highly favorable to neutral).	53	52	76	78

FINANCIAL SERVICES



Last Modified 12/17/2008

FINANCIAL SERVICES

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 738,266	\$ 777,790	\$ 660,900	\$ 647,330	\$ (13,570)
Operating Expenditures	188,391	245,483	121,698	126,353	4,655
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 926,657</u>	<u>\$ 1,023,273</u>	<u>\$ 782,598</u>	<u>\$ 773,683</u>	<u>\$ (8,915)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	-
Total	<u>-</u>

FINANCIAL SERVICES

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Finance Director	22	1.00	1.00	1.00	-
Chief Accountant	18	1.00	1.00	1.00	-
Management Analyst	15	1.00	1.00	1.00	-
Accountant II	15	1.00	1.00	1.00	-
Business Tax Receipts Supervisor	12	1.00	1.00	1.00	-
Accounting Technician III	12	-	1.00	1.00	-
Accounting Technician II	10	-	1.00	1.00	-
Accounting Technician	10	2.00	-	-	-
Accounting Technician I	8	-	1.00	1.00	-
Business Tax Receipts Tech II	7	1.00	1.00	1.00	-
Data Entry Clerk	5	1.00	-	-	-
Business Tax Receipts Tech I	5	1.00	1.00	-	(1.00)
Total Full-time		10.00	10.00	9.00	(1.00)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		10.00	10.00	9.00	(1.00)

INFORMATION TECHNOLOGY AND COMMUNICATIONS

The Information Technology & Communication Department's (IT&C) primary role is to provide services to other City departments and to distribute information to our citizens and customers. These services are provided by four divisions: IT Applications, IT Operations, Video Production, and Geographic Information Systems (GIS). Services IT&C provides to our citizens and customers include development and maintenance of the City's website, the introduction of additional E-Gov online services, automated voice solutions (IVR), and to provide emergency information via the City's cable channel PCMA TV199, AM radio station 1710AM, and website.

Chief among our goals this year is improving interagency cooperation and improving local services for Palm Coast residents. In cooperation with Flagler County, the city will create a unified emergency communications network used by all Flagler County agencies by merging 800 MHz networks. A study focusing on community broadband services will be completed in 2009. This study will determine the demand for local services utilizing the city owned fiber optic network.

Continuing in the direction of "going green", the IT&C will implement several paperless solutions this year to conserve resources and streamline processes. Solutions are in the development phase for mail distribution and invoice payment procedures and will be put into place before the end of fiscal year 2009. IT&C has been closely working with all city departments to improve vital processes with modern technology. A green opportunity will be passed along to residents in the form of utility e-bills as an alternative to receiving paper bills each month.

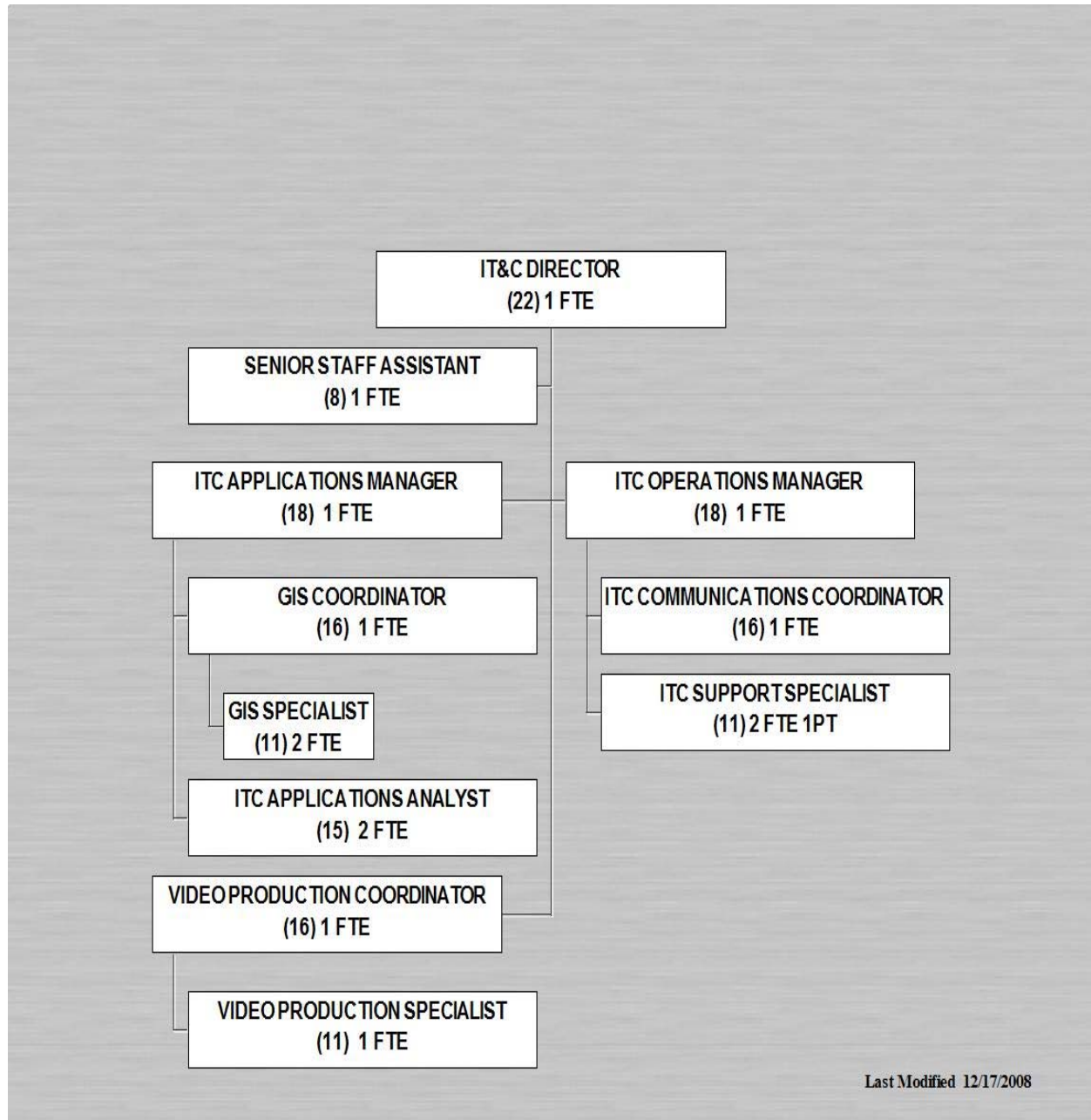
A large portion of this year's capital budget expenditures are in the phone system upgrade which involves upgrading the current system to full internet protocol (IP) technology and migrating to newer software and hardware platforms to create redundancy within our voice network. IT&C will continue to focus on network upgrades, the security testing of our network, and bringing additional facilities onto the city owned fiber optic network.

Departmental Goals, Objectives and Performance Review:

1. Update and improve information, technology, and communication system.

PERFORMANCE REVIEW	FY 06	FY 07	FY 08	FY 09
DEMAND/WORKLOAD:				
Population – City	67,832	70,376	74,590	76,648
City departments.	12	8	8	8
City employees (FTE).	378.63	412.40	431.30	431.30
Number of PCs in service.	283	350	400	430
EFFICIENCY/EFFECTIVENESS:				
Department operating cost per capita.	\$27.91	\$33.80	\$29.25	\$29.28
Department operating cost per workstation.	\$6,690.86	\$6,795.54	\$5,453.84	\$5,218.42

INFORMATION TECHNOLOGY AND COMMUNICATIONS



INFORMATION TECHNOLOGY AND COMMUNICATIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 625,527	\$ 809,443	\$ 912,400	\$ 967,563	\$ 55,163
Operating Expenditures	1,242,674	1,550,170	1,269,136	1,276,359	7,223
Capital Outlay	237,605	230,258	452,073	200,000	(252,073)
Debt Service	25,312	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	18,826	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 2,131,118</u>	<u>\$ 2,608,697</u>	<u>\$ 2,633,609</u>	<u>\$ 2,443,922</u>	<u>\$ (189,687)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY09
CISCO Network Equipment	\$ 50,000
800MHZ Radios	55,000
Security - Access Control and Cameras	25,000
AT&T Nortel Switch Upgrades	60,000
Tape Drive Library	10,000
Total	<u><u>\$ 200,000</u></u>

INFORMATION TECHNOLOGY AND COMMUNICATIONS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Information Technology & Communications Director	22	1.00	1.00	1.00	-
ITC Applications Manager	18	1.00	1.00	1.00	-
ITC Operations Manager	18	1.00	1.00	1.00	-
GIS Coordinator	16	1.00	1.00	1.00	-
Video Production Coordinator	16	1.00	1.00	1.00	-
Communications Administrator	16	1.00	1.00	1.00	-
Application Analyst	15	2.00	2.00	2.00	-
IT Support Specialist	11	3.00	3.00	2.00	(1.00)
GIS Specialist	11	2.00	2.00	2.00	-
Video Production Specialist	11	-	-	1.00	1.00
Senior Staff Assistant	8	1.00	1.00	1.00	-
Total Full-time		14.00	14.00	14.00	-
<u>Part-time/Temporary</u>					
IT Support Specialist	11	-	-	1.00	1.00
Video Technician	7	1.00	1.00	-	(1.00)
Total Part-time/Temporary		1.00	1.00	1.00	-
Total Personnel		15.00	15.00	15.00	-

COMMUNITY DEVELOPMENT

The Community Development Department includes the divisions of Building/Permits, Code Administration, and Planning.

Building/Permits and Code Administration is responsible for all building, and code enforcement. The department inspects improvements in residential and non-residential developments, issues building permits, and performs inspections during construction. The Department is also responsible for investigating complaints of code violations, inspecting commercial property for code compliance, and providing support to the City Council and certain Boards and Commissions of the City.

The budget provides necessary training, continuing education and certification for licensed personnel as well as extensive ethics and customer service cross-training programs for all staff.

The technology and communication budget will put us in a position to move forward with the City's goal of being paperless and provide online permitting. We will increase Code Enforcement productivity by utilizing technology to provide mobile applications to make information available in the field.

The role of the Planning Division is to promote safe, orderly, quality development in the community. Planning involves the development and implementation of the City's Comprehensive Plan and its various elements including transportation, environmental and concurrency issues. It also oversees the City's Community Redevelopment Area and is responsible for special projects such as development of the urban service boundary and workforce housing. Planning is also responsible for reviewing overall development plans, plats, planned unit developments and site plans, as well as rezones, variances and annexations. It also makes recommendations to both the Planning & Land Regulation Review Board and City Council and is responsible for development and maintenance of the land development code, floodplain management activities and is staff to the City's Environmental & Beautification Committee.

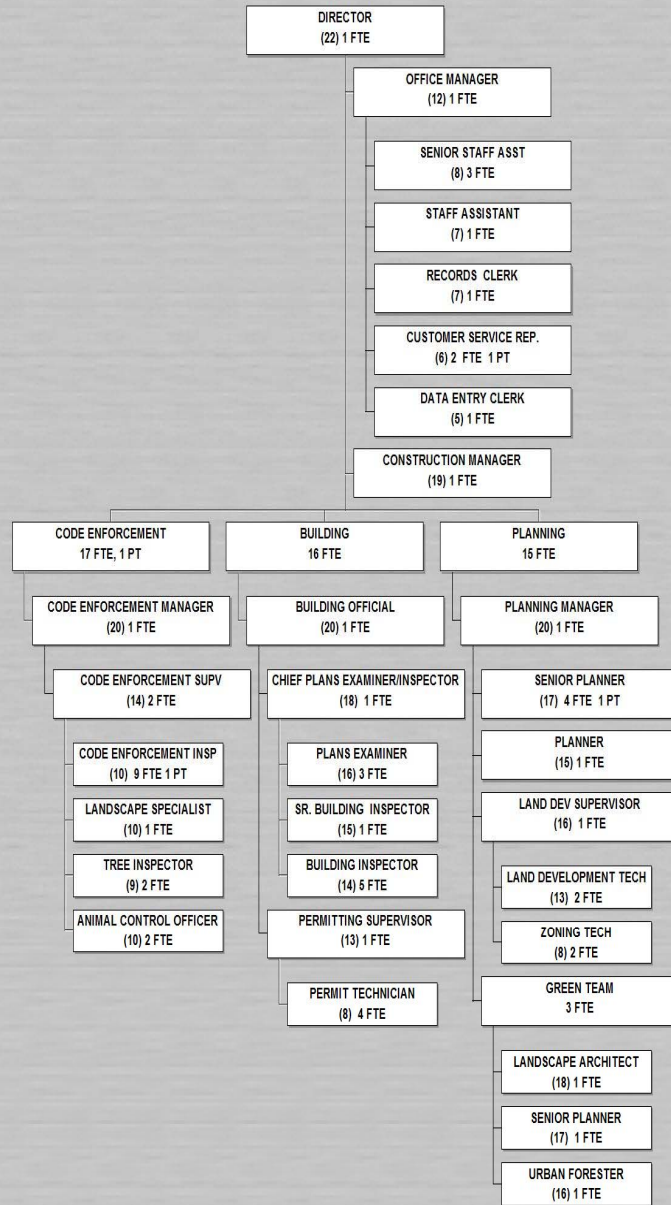
COMMUNITY DEVELOPMENT

Departmental Goals, Objectives and Performance Review:

1. Ensure the enforcement of City codes at high level of professional quality.
2. Adopt growth management practices which enhance the quality of life in the City.
3. Expand open space.
4. Expand services for seniors.
5. Adopt new land development code.
6. Review and consider Urban Service Boundary Plan.

PERFORMANCE REVIEW	FY 06	FY 07	FY 08	FY 09
DEMAND/WORKLOAD:				
Number of code violations.	13,868	15,500	17,500	17,500
Number of permits issued.	9,822	4,783	3,811	3,000
Number of site plan and subdivision applications.	50	61	61	60
Population – City.	67,832	70,376	74,590	76,648
EFFICIENCY/EFFECTIVENESS:				
Cost per permit issued.	\$210.10	\$375.54	\$492.29	\$561.20
Permitting expenditures per capita	\$31.51	\$25.53	\$24.59	\$21.98
Code Enforcement expenditures per capita.	\$25.96	\$30.88	\$35.20	\$30.12
Percent Code violations brought into compliance.	44%	46%	46%	48%
Citizen rating of quality of City code enforcement services.	58	62	68	70
Citizen's satisfaction with building services.	49	61	80	82
Citizen rating of quality of City planning and zoning services. (Percent with opinions ranging from highly favorable to neutral).	55	57	72	74

COMMUNITY DEVELOPMENT



Last Modified 12/17/2008

COMMUNITY DEVELOPMENT PERMITS AND INSPECTIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 1,321,030	\$ 1,514,575	\$ 1,606,000	\$ 1,459,306	\$ (146,694)
Operating Expenditures	685,246	281,631	270,116	224,298	(45,818)
Capital Outlay	42,206	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 2,048,482</u>	<u>\$ 1,796,206</u>	<u>\$ 1,876,116</u>	<u>\$ 1,683,604</u>	<u>\$ (192,512)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

COMMUNITY DEVELOPMENT PERMITS AND INSPECTIONS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Community Development Director	22	1.00	1.00	1.00	-
Building Official	20	1.00	1.00	1.00	-
Chief Plans Examiner	18	1.00	1.00	-	(1.00)
Chief Building Inspector	18	1.00	1.00	1.00	-
Senior Building Inspector	16	2.00	2.00	1.00	(1.00)
Plans Examiner	16	3.00	3.00	3.00	-
Building Inspector	14	8.00	8.00	7.00	(1.00)
Permit Supervisor	13	1.00	1.00	1.00	-
Senior Staff Assistant	8	1.00	1.00	1.00	-
Permit Technician	8	5.00	5.00	4.00	(1.00)
Total Full-time		24.00	24.00	20.00	(4.00)
<u>Part-time/Temporary</u>					
Clerk		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		24.00	24.00	20.00	(4.00)

COMMUNITY DEVELOPMENT PLANNING

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 870,420	\$ 1,126,783	\$ 1,282,200	\$ 1,348,636	\$ 66,436
Operating Expenditures	178,287	285,222	283,734	250,651	(33,083)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,048,707</u>	<u>\$ 1,412,005</u>	<u>\$ 1,565,934</u>	<u>\$ 1,599,287</u>	<u>\$ 33,353</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	\$ -
Total	<u>\$ -</u>

COMMUNITY DEVELOPMENT PLANNING

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Planning Manager	20	2.00	2.00	1.00	(1.00)
Landscape Architect	18	1.00	1.00	1.00	-
Project Coordinator	18	-	-	1.00	1.00
Senior Planner	17	6.00	6.00	6.00	-
Land Development Supervisor	16	1.00	1.00	1.00	-
Planner	16	2.00	2.00	1.00	(1.00)
Urban Forrester	16	1.00	1.00	1.00	-
Land Development Technician	13	3.00	3.00	2.00	(1.00)
Zoning Tech	8	2.00	2.00	2.00	-
Senior Staff Assistant	8	-	-	1.00	1.00
Staff Assistant	7	1.00	1.00	-	(1.00)
Total Full-time		19.00	19.00	17.00	(2.00)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		19.00	19.00	17.00	(2.00)

COMMUNITY DEVELOPMENT CODE ENFORCEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 755,683	\$ 1,024,250	\$ 1,172,200	\$ 1,357,055	\$ 184,855
Operating Expenditures	932,088	804,438	826,865	949,664	22,427
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,687,771</u>	<u>\$ 1,828,688</u>	<u>\$ 1,999,065</u>	<u>\$ 2,306,719</u>	<u>\$ 170,377</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

COMMUNITY DEVELOPMENT CODE ENFORCEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Code Enforcement Manager	20	1.00	1.00	1.00	-
Urban Forester	16	-	-		-
Code Enforcement Supervisor	14	2.00	2.00	2.00	-
Officer Manager	12	1.00	1.00	1.00	-
Code Enforcement Inspector	10	9.00	9.00	9.00	-
Animal Control Officer	10	-	-	2.00	2.00
Landscape Specialist	10	1.00	1.00	1.00	-
Tree Inspector	9	2.00	2.00	2.00	-
Senior Staff Assistant	8	1.00	1.00	1.00	-
Staff Assistant	7	1.00	1.00	1.00	-
Records Clerk	7	1.00	1.00	1.00	-
Customer Service Representative I	6	2.00	2.00	2.00	-
Data Entry Clerk	5	1.00	1.00	1.00	-
Total Full-time		22.00	22.00	24.00	2.00
<u>Part-time/Temporary</u>					
Code Enforcement Inspector *	10	1.00	1.00	1.00	-
Customer Service Representative I *	6	1.00	1.00	1.00	-
Total Part-time/Temporary		2.00	2.00	2.00	-
Total Personnel		24.00	24.00	26.00	2.00

* Budgeted at 20 hours per week.

FIRE

The Fire Department provides basic and advanced life support and fire suppression/prevention services. The fire service area includes the City, as well as mutual aid response, when needed, within the County and other municipalities. In addition, the department is responsible for enforcing City, State, and Federal Fire and Life Safety Codes. This is accomplished by performing building and site plan reviews, business inspections, and public education.

The Fire Department added 18 new positions in fiscal year 2008 to provide manpower for the three new stations that are soon to be completed. One additional medical squad is also required. All stations will be ALS with 3 squads and 2 ALS engines. The medical squad trucks will operate from the three busiest stations with the ALS engines at the remaining two. Funds for the construction of 2 stations (Station 25, New Main Station, which will also house Fire Administrative offices and Station 24 (Farmsworth Community Station) are funded through the Fire Impact Fee Fund. The third station (replacement of Station 21) is through a land swap deal with a local developer and the agreement states the developer will fund and build the replacement station. Funding to replace the aerial scope tower ladder truck is also requested.

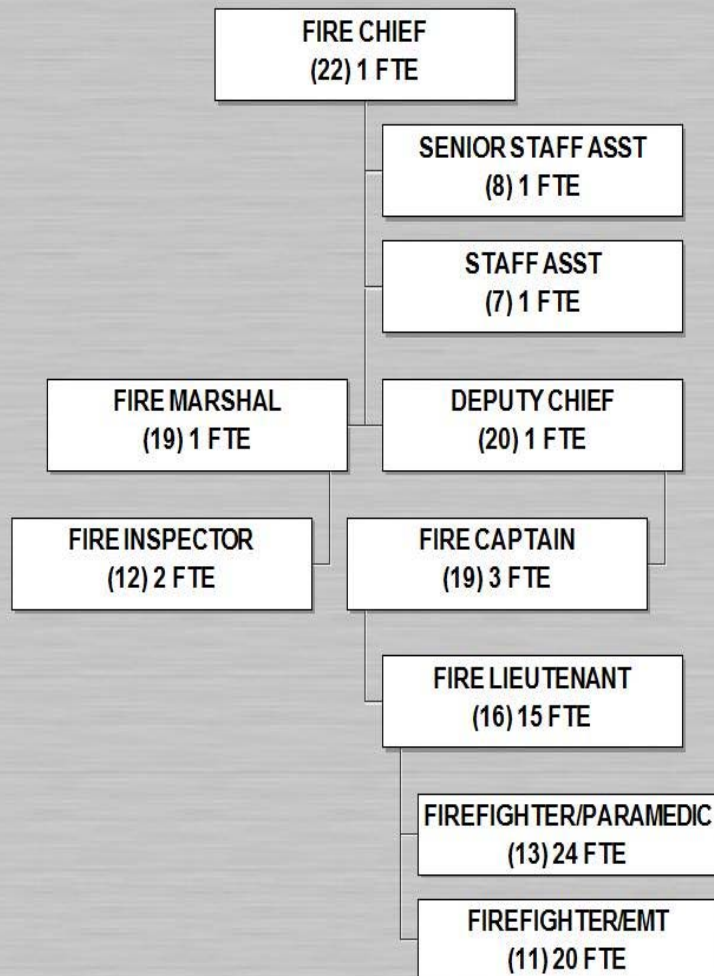
Training will continue to be a focal point of operations. In addition to the intense training program that the department supports we will additionally be hosting a new recruit "boot camp" during the summer months in preparation for manning new stations which we anticipate will be complete in September 2008.

Departmental Goals, Objectives and Performance Review:

1. Enhance fire and rescue services.

PERFORMANCE REVIEW	FY 06	FY 07	FY 08	FY 09
DEMAND/WORKLOAD:				
Population – City.	67,832	70,376	74,590	76,648
City area (square miles).	65	65	65	81
Number of emergency responses.	3,900	4,200	4,056	4,525
Number of business inspections.	750	800	1,286	1,505
Number of plan reviews.	350	350	350	325
Number of new construction inspections.	300	375	443	415
Response Times	6.00	6.00	6.33	6.15
EFFICIENCY/EFFECTIVENESS:				
Cost per emergency response.	\$1,176.65	\$1,233.93	\$1,447.54	\$1,535.59
Percentage of response times, 5 minutes or less.	66	68	68	70
Citizen rating of quality of City fire services (Percent with opinions ranging from highly favorable to neutral).	100	99	98	98

FIRE



Last Modified 1/6/2009

FIRE

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 3,093,791	\$ 3,726,218	\$ 4,356,600	\$ 5,203,111	\$ 846,511
Operating Expenditures	1,321,586	1,431,840	1,371,114	1,660,351	289,237
Capital Outlay	94,476	50,953	135,000	113,600	(21,400)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	133,946	32,614	75,000	40,000	(35,000)
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 4,643,799</u>	<u>\$ 5,241,625</u>	<u>\$ 5,937,714</u>	<u>\$ 7,017,062</u>	<u>\$ 1,079,348</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
ALS/BLS equipment	\$45,000
LifePack	23,000
AED (2)	6,000
Air packs	33,250
Thermal imaging camera	6,350
Total	<u><u>\$113,600</u></u>

FIRE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Fire Chief	22	1.00	1.00	1.00	-
Deputy Fire Chief	20	-	-	1.00	1.00
Fire Captain	19	3.00	3.00	3.00	-
Fire Marshal	19	1.00	1.00	1.00	-
Fire Inspector	12	2.00	2.00	2.00	-
Fire Lieutenant	16	9.00	15.00	15.00	-
Firefighter/Paramedic	13	21.00	39.00	33.00	(6.00)
Firefighter/EMT	11	9.00	9.00	9.00	-
Senior Staff Assistant	8	1.00	1.00	1.00	-
Staff Assistant	7	1.00	1.00	1.00	-
Total Full-time		48.00	72.00	67.00	(5.00)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		48.00	72.00	67.00	(5.00)

PUBLIC WORKS / UTILITY

Public Works is responsible for providing for the City's water and wastewater services, maintenance and repairs to City streets, the drainage swales, and other rights-of-way, including striping, signals, signage, litter collection, and mowing. The department also manages the City's fleet of vehicles and large equipment.

The Fleet Management (FM) Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenues necessary to accomplish this task.

The Utility Division provides water, wastewater and reuse services to the City of Palm Coast and surrounding areas. The Utility operates as an enterprise fund utilizing its operating revenues and capacity fees to cover its expenses with no support from tax dollars. The initial purchase of the utility system four years ago, as well as major capital expenditures, has been financed through the issuance of Revenue Bonds. In addition, State Revolving Fund loans have been acquired to fund recent expansions of the wastewater collection, treatment and reuse facilities.

It is the responsibility of the Utility Division to deliver a high quality of service to the citizens of Palm Coast and surrounding areas. This includes following all mandated compliance rules and regulations set forth in the operating permits issued by the various regulatory authorities and to be responsible stewards of the environment. The department maintains a twenty-four hour, seven day a week emergency call service to respond to the utility service needs of the citizens.

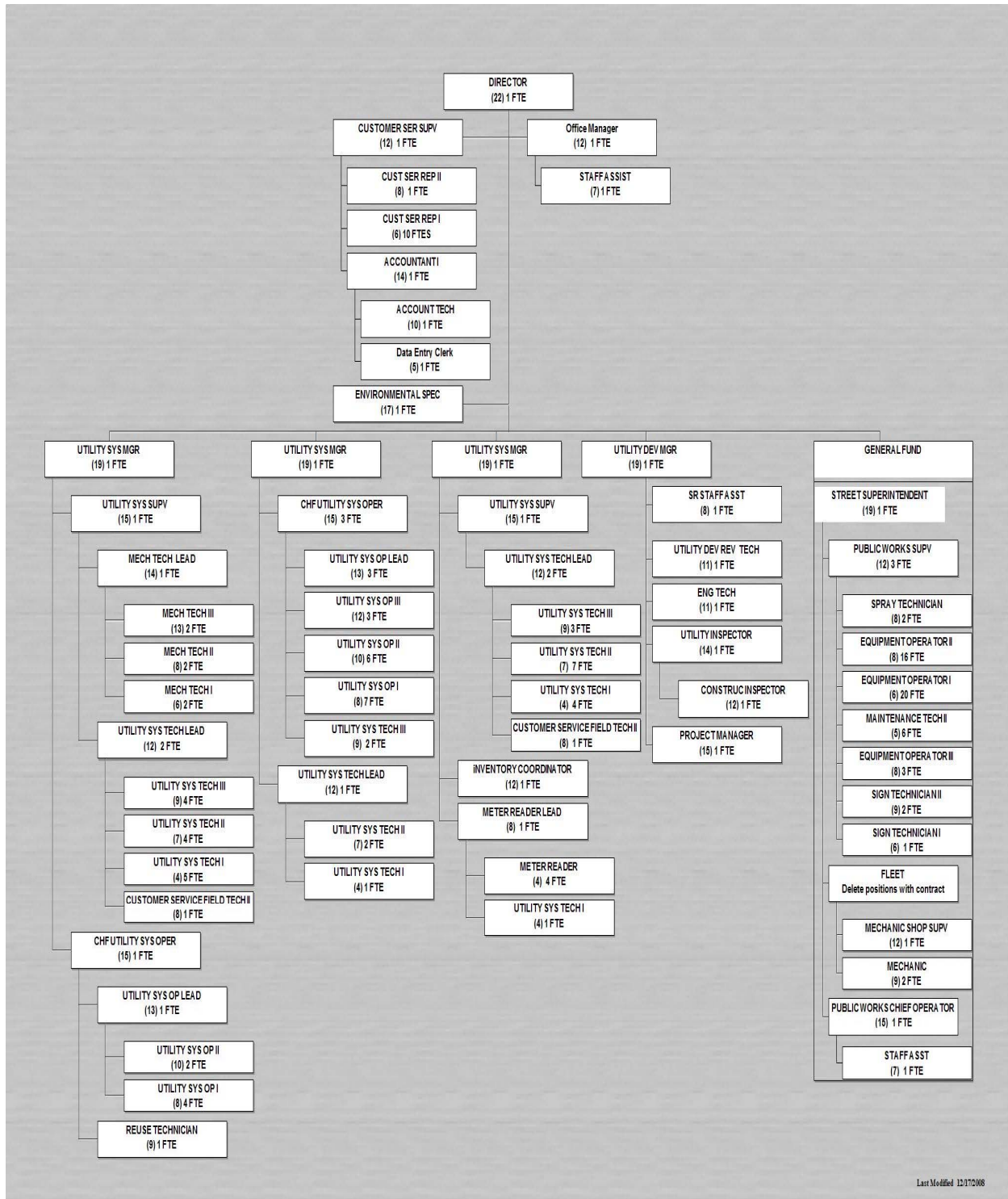
PUBLIC WORKS / UTILITY

Departmental Goals, Objectives and Performance Review:

1. Improve mobility and transportation.
2. Expand citywide lighting.
3. Improve capacity of utility system.
4. Maintain utility system.
5. Maintain swale system.

PERFORMANCE REVIEW	FY 06	FY 07	FY 08	FY 09
DEMAND/WORKLOAD:				
Population	67,832	70,376	74,590	76,648
Streets (miles).	540	540	540	550
City area (square miles).	65	65	65	81
Street fees collected.	\$344,155	\$160,299	\$120,500	\$130,500
Units in the fleet.	274	326	326	330
Utility employees (FTE).	101	112	150	150
Number utility connections.	34,475	36,555	36,900	37,300
EFFICIENCY/EFFECTIVENESS:				
Street costs per capita	\$73.14	\$70.41	\$65.95	\$68.06
Fleet maintenance cost per fleet unit.	\$5,706	\$5,855	\$2,876	\$3,078
Citizen rating of quality of City street repair services.	72	76	83	85
Citizen rating of quality of sidewalk maintenance.	64	69	85	87
Citizen rating of drinking water.	83	82	84	86
Citizen rating of sewer services. (Percent with opinions ranging from highly favorable to neutral).	87	87	94	96

PUBLIC WORKS / UTILITY



PUBLIC WORKS / UTILITY STREETS

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 1,818,474	\$ 2,302,443	\$ 2,130,600	\$ 2,429,658	\$ 299,058
Operating Expenditures	2,020,903	2,526,002	2,783,498	2,787,874	4,376
Capital Outlay	374,035	77,364	125,335	130,000	4,665
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	1,092,092	209,386	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 5,305,504</u>	<u>\$ 5,115,195</u>	<u>\$ 5,039,433</u>	<u>\$ 5,347,532</u>	<u>\$ 308,099</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
800 MHz radios	\$95,000
Miscellaneous equipment	35,000
Total	<u>\$130,000</u>

PUBLIC WORKS / UTILITY STREETS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY 08-FY 09
<u>Full-time</u>					
Streets Superintendent	19	1.00	1.00	1.00	-
Public Works Chief Operator	15	-	-	1.00	1.00
Public Works Supervisor	12	3.00	3.00	3.00	-
Sign Technician II	9	2.00	2.00	2.00	-
Senior Staff Assistant	8	1.00	1.00	-	(1.00)
Equipment Operator III	8	2.00	2.00	3.00	1.00
Spray Technician	8	2.00	2.00	2.00	-
Equipment Operator II	8	11.00	11.00	10.00	(1.00)
Sign Technician I	8	1.00	1.00	1.00	-
Staff Assistant	7	1.00	1.00	1.00	-
Equipment Operator I	6	16.00	16.00	16.00	-
Maintenance Technician II	5	6.00	6.00	6.00	-
Total Full-time		46.00	46.00	46.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		46.00	46.00	46.00	-

PUBLIC WORKS / UTILITY FLEET MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 177,830	\$ 183,379	\$ 174,300	188,652	\$ 14,352
Operating Expenditures	2,026,954	2,470,677	1,513,409	1,643,230	129,821
Capital Outlay	-	-	650,000	2,063,760	1,413,760
Debt Service	9,574	4,290	-	-	-
NonOperating Expenses	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 2,214,358</u>	<u>\$ 2,658,346</u>	<u>\$ 2,337,709</u>	<u>\$ 3,895,642</u>	<u>\$ 1,557,933</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
Fuel depot upgrade and relocation	\$ 1,000,000
New and Replacment Vehicles (see pages 247 - 253 for detailed listing)	1,063,760
Total	<u>\$ 2,063,760</u>

PUBLIC WORKS / UTILITY FLEET MANAGEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Changes FY08-FY09
<u>Full-time</u>					
Mechanic Shop Supervisor	12	1.00	1.00	1.00	-
Mechanic I	9	2.00	2.00	2.00	-
Total Full-time		3.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	3.00	3.00	-

PUBLIC WORKS / UTILITY ADMINISTRATION

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 622,667	\$ 841,995	\$ 927,500	\$ 910,672	\$ (16,828)
Operating Expenditures	352,516	358,883	418,700	496,682	77,982
Capital Outlay	-	612	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	20,517	20,726	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 995,700</u>	<u>\$ 1,222,216</u>	<u>\$ 1,346,200</u>	<u>\$ 1,407,354</u>	<u>\$ 61,154</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

PUBLIC WORKS / UTILITY ADMINISTRATION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Public Works Director	22	1.00	1.00	1.00	-
Utility Development Manager	19	1.00	1.00	1.00	-
Environmental Specialist	17	1.00	1.00	1.00	-
Project Coordinator	15	1.00	1.00	1.00	-
Utility Inspector	14	1.00	1.00	1.00	-
Inventory Coordinator	12	1.00	1.00	1.00	-
Construction Inspector	12	1.00	1.00	1.00	-
Office Manager	12	1.00	1.00	1.00	-
Engineering Technician	11	1.00	1.00	1.00	-
Utility Development Review Technician	11	1.00	1.00	1.00	-
Senior Staff Assistant	8	1.00	1.00	1.00	-
Staff Assistant	7	1.00	1.00	1.00	-
Total Full-time		12.00	12.00	12.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	12.00	12.00	-

PUBLIC WORKS / UTILITY UTILITY MAINTENANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 333,853	\$ 361,000	\$ 527,800	\$ 448,426	\$ (79,374)
Operating Expenditures	286,975	218,379	213,459	262,398	48,939
Capital Outlay	-	-	11,006	-	(11,006)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 620,828</u>	<u>\$ 579,379</u>	<u>\$ 752,265</u>	<u>\$ 710,824</u>	<u>\$ (41,441)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

PUBLIC WORKS / UTILITY UTILITY MAINTENANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Mechanical Technician - Lead	14	1.00	1.00	1.00	-
Mechanical Technician III	13	2.00	2.00	2.00	-
Mechanical Technician II	8	2.00	2.00	2.00	-
Mechanical Technician I	6	2.00	2.00	2.00	-
Total Full-time		7.00	7.00	7.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		7.00	7.00	7.00	-

PUBLIC WORKS / UTILITY WASTEWATER COLLECTION

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 817,387	\$ 1,028,378	\$ 982,050	\$ 1,054,412	\$ 72,362
Operating Expenditures	1,149,488	1,045,871	1,230,185	1,339,787	109,602
Capital Outlay	-	155,482	124,100	66,200	(57,900)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	274,141	310,896	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 2,241,016</u>	<u>\$ 2,540,627</u>	<u>\$ 2,336,335</u>	<u>\$ 2,460,399</u>	<u>\$ 124,064</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
Reuse water meters	\$10,000
Pump replacement program	56,200
Total	<u>\$ 66,200</u>

PUBLIC WORKS / UTILITY WASTEWATER COLLECTION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Utility Systems Manager	19	1.00	1.00	1.00	-
Utility Systems Supervisor	15	1.00	1.00	1.00	-
Utility Systems Technician - Lead	12	2.00	2.00	2.00	-
Utility Systems Technician III	9	4.00	4.00	4.00	-
Customer Service Field Technician II	8	1.00	1.00	1.00	-
Utility Systems Technician II	7	5.00	5.00	5.00	-
Utility System Technician I	4	4.00	4.00	4.00	-
Total Full-time		18.00	18.00	18.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		18.00	18.00	18.00	-

PUBLIC WORKS / UTILITY WASTEWATER TREATMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 384,198	\$ 529,840	\$ 629,900	\$ 652,908	\$ 23,008
Operating Expenditures	1,214,640	1,387,643	1,098,822	1,312,994	214,172
Capital Outlay	-	5,830	13,500	6,700	(6,800)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	20,523	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,619,361</u>	<u>\$ 1,923,313</u>	<u>\$ 1,742,222</u>	<u>\$ 1,972,602</u>	<u>\$ 230,380</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
ATV	<u>\$ 6,700</u>
Total	<u>\$ 6,700</u>

PUBLIC WORKS / UTILITY WASTEWATER TREATMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Chief Utility Systems Operator	15	1.00	1.00	1.00	-
Utility Systems Operator - Lead	13	1.00	1.00	1.00	-
Utility Systems Operator II	10	2.00	2.00	2.00	-
Reuse Technician	9	1.00	1.00	1.00	-
Utility Systems Operator I	8	2.00	2.00	4.00	2.00
Utility System Operator Trainee	4	2.00	2.00	-	(2.00)
Total Full-time		9.00	9.00	9.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		9.00	9.00	9.00	-

PUBLIC WORKS / UTILITY

WATER PLANT #1

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 493,650	\$ 575,498	\$ 591,400	\$ 619,617	\$ 28,217
Operating Expenditures	1,180,049	1,245,725	1,376,263	1,477,959	101,696
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	22,898	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,696,597</u>	<u>\$ 1,821,223</u>	<u>\$ 1,967,663</u>	<u>\$ 2,097,576</u>	<u>\$ 129,913</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

PUBLIC WORKS / UTILITY

WATER PLANT #1

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Chief Utility Systems Operator	15	1.00	1.00	1.00	-
Utility Systems Operator - Lead	13	1.00	1.00	1.00	-
Utility Systems Operator III	12	1.00	1.00	1.00	-
Utility Systems Operator II	10	2.00	2.00	2.00	-
Utility Systems Technician III	9	2.00	2.00	2.00	-
Utility Systems Operator I	8	1.00	1.00	3.00	2.00
Utility System Operator Trainee	4	4.00	4.00	-	(4.00)
Total Full-time		12.00	12.00	10.00	(2.00)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	12.00	10.00	(2.00)

PUBLIC WORKS / UTILITY WATER PLANT #2

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 372,261	\$ 601,406	\$ 703,700	\$ 451,556	\$ (252,144)
Operating Expenditures	1,055,856	1,106,790	1,142,985	1,288,191	145,206
Capital Outlay	7,285	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,435,402</u>	<u>\$ 1,708,196</u>	<u>\$ 1,846,685</u>	<u>\$ 1,739,747</u>	<u>\$ (106,938)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

PUBLIC WORKS / UTILITY WATER PLANT #2

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Chief Utility Systems Operator	15	1.00	1.00	1.00	-
Utility Systems Operator - Lead	13	1.00	1.00	1.00	-
Utility Systems Operator III	12	1.00	1.00	1.00	-
Utility Systems Operator II	10	2.00	2.00	2.00	-
Utility Systems Operator I	8	3.00	3.00	2.00	(1.00)
Utility System Operator Trainee	4	4.00	4.00	-	(4.00)
Total Full-time		12.00	12.00	7.00	(5.00)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	12.00	7.00	(5.00)

PUBLIC WORKS / UTILITY WATER PLANT #3

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	-	-	\$ 24,400	\$ 408,966	\$ 384,566
Operating Expenditures	-	-	487,538	701,782	214,244
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 511,938	\$ 1,110,748	\$ 598,810

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	\$ -
Total	\$ -

PUBLIC WORKS / UTILITY

WATER PLANT #3

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Chief Utility Systems Operator	15	-	-	1.00	1.00
Utility Systems Operator - Lead	13	-	-	1.00	1.00
Utility Systems Operator III	12	-	-	1.00	1.00
Utility Systems Operator II	10	-	-	2.00	2.00
Utility Systems Operator I	8	-	-	2.00	2.00
Total Full-time		-	-	7.00	7.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	-	7.00	7.00

PUBLIC WORKS / UTILITY WATER QUALITY

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 479,584	\$ 393,094	\$ 336,500	\$ 345,130	\$ 8,630
Operating Expenditures	177,806	95,446	119,392	130,282	10,890
Capital Outlay	140,451	235	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 797,841</u>	<u>\$ 488,775</u>	<u>\$ 455,892</u>	<u>\$ 475,412</u>	<u>\$ 19,520</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

PUBLIC WORKS / UTILITY WATER QUALITY

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Utility Systems Manager	19	1.00	1.00	1.00	-
Utility Systems Technician - Lead	12	1.00	1.00	1.00	-
Utility Systems Technician II	7	2.00	2.00	2.00	-
Utility System Technician I	4	1.00	1.00	1.00	-
Total Full-time		5.00	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	5.00	5.00	-

PUBLIC WORKS / UTILITY WATER DISTRIBUTION

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 1,322,427	\$ 1,312,813	\$ 1,437,000	\$ 1,490,644	\$ 53,644
Operating Expenditures	1,070,167	989,388	1,098,948	1,065,484	(33,464)
Capital Outlay	28,797	1,660,324	1,365,000	1,221,000	(144,000)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	136,992	60,538	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 2,558,383</u>	<u>\$ 4,023,063</u>	<u>\$ 3,900,948</u>	<u>\$ 3,777,128</u>	<u>\$ (123,820)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
Valve machine	\$ 55,000
Hydraulic quick disconnect coupler	16,000
New meter installations	684,818
Meter change out program	465,182
Total	<u>\$ 1,221,000</u>

PUBLIC WORKS / UTILITY WATER DISTRIBUTION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Utility Systems Manager	19	1.00	1.00	1.00	-
Utility Systems Supervisor	15	1.00	1.00	1.00	-
Utility Systems Technician - Lead	12	2.00	2.00	2.00	-
Utility Systems Technician III	9	3.00	3.00	3.00	-
Lead Meter Reader	8	1.00	1.00	1.00	-
Customer Service Field Technician II	8	1.00	1.00	1.00	-
Utility Systems Technician II	7	7.00	7.00	7.00	-
Meter Reader	4	4.00	4.00	4.00	-
Utility System Technician I	4	5.00	5.00	5.00	-
Total Full-time		25.00	25.00	25.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		25.00	25.00	25.00	-

PUBLIC WORKS / UTILITY CUSTOMER SERVICE

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 348,136	\$ 530,420	\$ 647,000	\$ 718,765	\$ 71,765
Operating Expenditures	1,012,474	475,900	345,068	370,497	25,429
Capital Outlay	-	55,945	25,200	-	(25,200)
Debt Service	111,574	26,243	140,000	84,000	(56,000)
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,472,184</u>	<u>\$ 1,088,508</u>	<u>\$ 1,157,268</u>	<u>\$ 1,173,262</u>	<u>\$ 15,994</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

PUBLIC WORKS / UTILITY CUSTOMER SERVICE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Accountant I	14	1.00	1.00	1.00	-
Customer Service Supervisor	12	1.00	1.00	1.00	-
Accounting Technician II	10	1.00	1.00	2.00	1.00
Customer Service Representative II	8	1.00	1.00	1.00	-
Customer Service Representative I	6	10.00	10.00	9.00	(1.00)
Data Entry Clerk	5	1.00	1.00	1.00	-
Total Full-time		15.00	15.00	15.00	-
 <u>Part-time/Temporary</u>					
Mail Clerk	2	-	1.00	1.00	-
Total Part-time/Temporary		-	1.00	1.00	-
Total Personnel		15.00	16.00	16.00	-

PUBLIC WORKS / UTILITY

UTILITY NON-DEPARTMENTAL

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	5,251,174	6,693,879	2,524,731	2,255,861	(268,870)
Capital Outlay	(176,533)	(1,878,428)	-	-	-
Debt Service	4,491,128	4,987,786	9,483,477	11,454,784	1,971,307
Grants and Aide	8,000	8,000	10,000	10,000	-
Transfers	1,505,989	1,814,594	2,026,560	3,043,972	1,017,412
Contingency	-	-	500,000	500,000	-
Total Expenditures	<u>\$ 11,079,758</u>	<u>\$ 11,625,831</u>	<u>\$ 14,544,768</u>	<u>\$ 17,264,617</u>	<u>\$ 2,719,849</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

ENGINEERING & STORMWATER

The Engineering and Stormwater Department of the City of Palm Coast is responsible for design, construction and maintenance of the stormwater infrastructure of the City, resurfacing of City streets and Capital projects associated with transportation, fire stations, and Parks and Recreation.

Because the Stormwater Utility Fund is an enterprise fund, separate divisions of the Engineering & Stormwater Department (ESWD) were set up and can function independently.

The Engineering Division functions include: review of new development plans, inspection of these projects during construction and final inspection of the site work and off site improvements of these projects. The Engineering Division also issues and monitors utility right-of-way work permits and establishes engineering standards and review procedures.

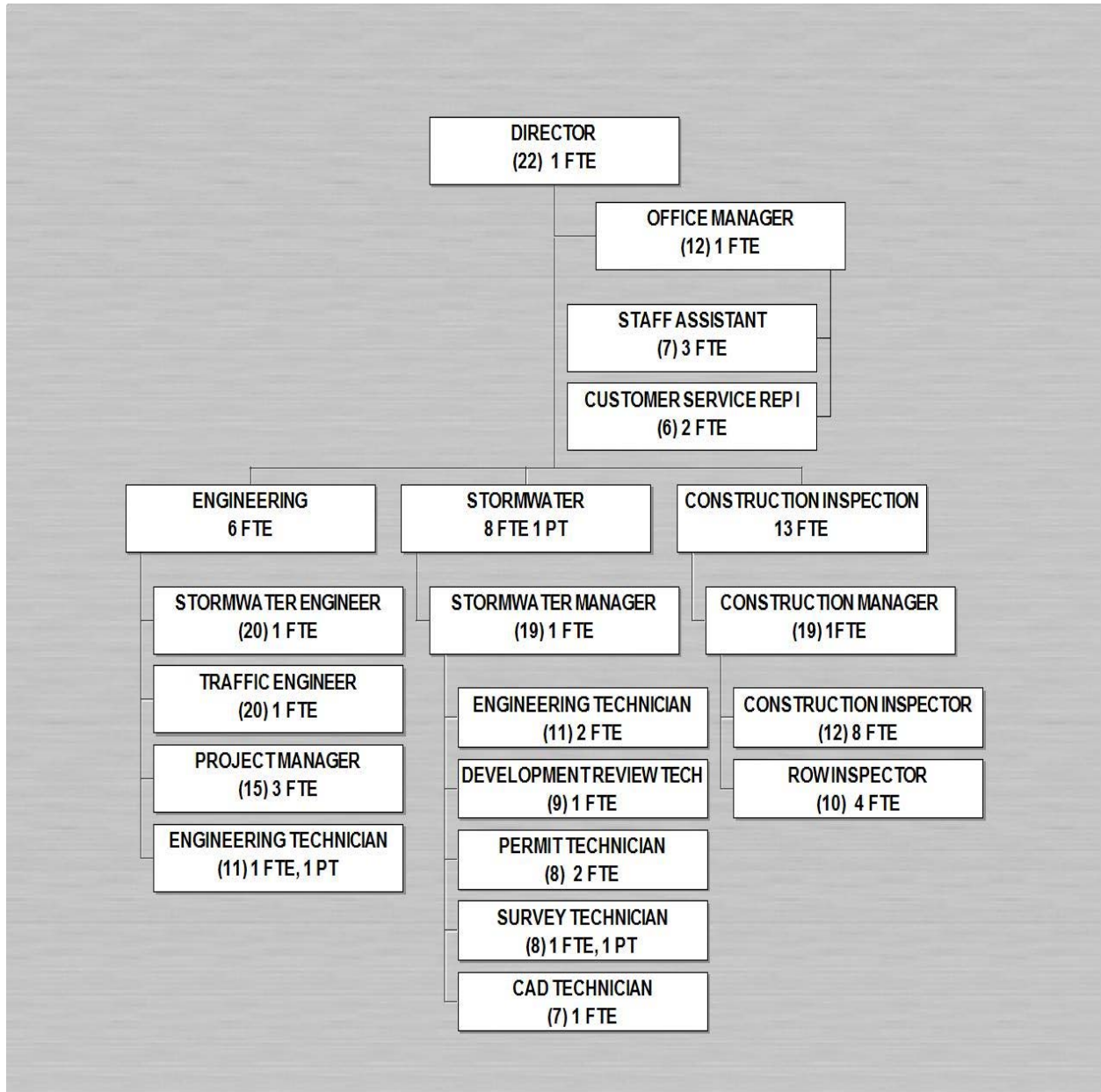
The Stormwater Division functions include: establishing the grade of swales for all new residential construction, review and inspection of all residential lot grading, review of stormwater functions for all new non-residential construction, and maintenance and monitoring of the City wide stormwater drainage system.

Departmental Goals, Objectives and Performance Review:

1. Maintain and improve public infrastructure.
2. Improve stormwater facilities.
3. Maintain stormwater facilities.
4. Continue the road resurfacing program

PERFORMANCE REVIEW	FY 06	FY 07	FY 08	FY 09
DEMAND/WORKLOAD:				
Population – City.	67,832	70,376	74,590	76,648
Number of inspections performed.	8,900	3,550	2,550	2,300
Permit fees collected.	\$288,373	\$109,381	\$100,000	\$100,000
Streets (miles).	540	540	540	550
City area (square miles).	65	65	65	81
EFFICIENCY/EFFECTIVENESS:				
RESULTS:				
Unrecovered cost per citizen (Engineering).	\$9.29	\$15.48	\$13.40	\$17.60
Percent of roads rated at a 7 or better.	84%	86%	84%	84%
Citizen rating of ease of car travel within the City.	50	72	80	82
Citizen rating of City traffic light timing.	64	75	78	80
Citizen rating of street lighting.	48	57	56	58
Citizen rating of quality of storm drainage. (Percent with opinions ranging from highly favorable to neutral).	65	70	78	80

ENGINEERING & STORMWATER



ENGINEERING & STORMWATER ENGINEERING

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 624,528	\$ 800,681	\$ 930,700	\$ 1,141,460	\$ 210,760
Operating Expenditures	263,560	377,422	168,721	307,908	139,187
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	30,546	20,934	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 918,634</u>	<u>\$ 1,199,037</u>	<u>\$ 1,099,421</u>	<u>\$ 1,449,368</u>	<u>\$ 349,947</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

ENGINEERING & STORMWATER ENGINEERING

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Development Review Engineer	20	1.00	1.00	1.00	-
Traffic Engineer	20	1.00	1.00	1.00	-
Construction Manager	19	1.00	1.00	1.00	-
Project Coordinator	15	3.00	3.00	3.00	-
Construction Inspector	12	8.00	8.00	8.00	-
Development Review Technician	9	1.00	1.00	1.00	-
Staff Assistant	7	2.00	2.00	2.00	-
Total Full-time		17.00	17.00	17.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		17.00	17.00	17.00	-

ENGINEERING & STORMWATER STORMWATER MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 836,098	\$ 1,019,505	\$ 1,018,600	\$ 1,679,951	\$ 661,351
Operating Expenditures	2,826,690	2,308,743	2,917,738	3,622,582	704,844
Capital Outlay	-	-	2,191,593	2,067,000	(124,593)
Debt Service	-	82,977	304,459	502,656	198,197
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	523,000	523,000
Transfers	12,687	-	-	786,311	786,311
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 3,675,475</u>	<u>\$ 3,411,225</u>	<u>\$ 6,432,390</u>	<u>\$ 9,181,500</u>	<u>\$ 2,749,110</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
Valley gutter improvements	\$ 180,000
Pipe replacement	882,000
Lehigh Canal rehabilitation	525,000
Control structure rehabilitation	440,000
Land	7,000
GPS master station	33,000
Total	<u>\$ 2,067,000</u>

ENGINEERING & STORMWATER

STORMWATER MANAGEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Changes FY08-FY09
<u>Full-time</u>					
Engineering and Stormwater Director	22	1.00	1.00	1.00	-
Stormwater Engineer	20	1.00	1.00	1.00	-
Stormwater Manager	19	1.00	1.00	1.00	-
Office Manager	12	1.00	1.00	1.00	-
Engineering Technician	11	2.00	2.00	2.00	-
Right of Way Inspector	10	4.00	4.00	4.00	-
Permit Technician	8	2.00	2.00	2.00	-
Survey Technician	8	2.00	2.00	2.00	-
Equipment Operator II	8	-	-	12.00	12.00
Staff Assistant	7	1.00	1.00	1.00	-
CAD Technician	7	1.00	1.00	1.00	-
Customer Service Rep I	6	2.00	2.00	2.00	-
Total Full-time		18.00	18.00	30.00	12.00
<u>Part-time/Temporary</u>					
Survey Technician		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		18.00	18.00	30.00	12.00

RECREATION AND PARKS

Recreation and Parks mission is to improve our citizens' quality of life by providing safe and quality recreation and parks facilities and programs. As a new city with limited recreation and parks infrastructure, Palm Coast is building new facilities and adding new programs to meet the public's needs.

In recent years the City has worked hard to improve its Recreation and Parks infrastructure by building the Palm Coast Linear Park, working with the Florida Inland Navigation District to build the southern trail along the Intra-Coastal Waterway, Heroes Park, Seminole Woods Neighborhood Park and the Palm Coast Tennis Center. In FY 2008/2009 Ralph Carter Park will be completed (on Rymfire in Lehigh Woods), Waterfront Park construction will begin (20 acres along the Intra-Coastal Waterway) and the renovation of Palm Harbor Golf Course will be completed (scheduled for September, 2009). In the near future work will begin on the renovation of James F. Holland Memorial Park and the new construction of Longs Landing Estuary.

Over the past three years recreation and aquatic programs offered by Palm Coast Recreation and Parks have increased 300%. New programs, with the cooperation of Flagler County School District, began in FY 2007/2008 with the introduction of: My Zone, PC Tots, PC Kids and PLAY. Signs of cooperation and success are everywhere which translates into more programs for the public.

Departmental Goals, Objectives and Performance Review:

1. Enhance recreation and leisure services
2. Open a public access golf course.
3. Expand community center capacity for all residents.
4. Continue park expansion and improvement program.
5. Expand arts and culture activities.

PERFORMANCE REVIEW	FY 06	FY 07	FY 08	FY 09
DEMAND/WORKLOAD:				
Population – City.	67,832	70,376	74,590	76,648
Facilities.	1	1	1	3
Parks.	5	7	7	10
Parks and facilities fees collected.	\$11,300	\$16,865	\$19,300	\$16,600
Recreation and athletic fees collected.	\$233,329	\$250,923	\$249,100	\$259,100
EFFICIENCY/EFFECTIVENESS:				
Net parks and facilities cost per capita.	\$13.52	\$16.42	\$15.38	\$14.13
Net recreation and athletic cost per capita.	\$12.85	\$10.35	\$10.34	\$14.61
Citizen rating of quality of city parks.	77	80	93	95
Citizen rating of quality of city facilities.	56	60	91	93
Citizen rating of quality of City recreation programs or classes. (Percent with opinions ranging from highly favorable to neutral).	56	59	92	95

RECREATION AND PARKS

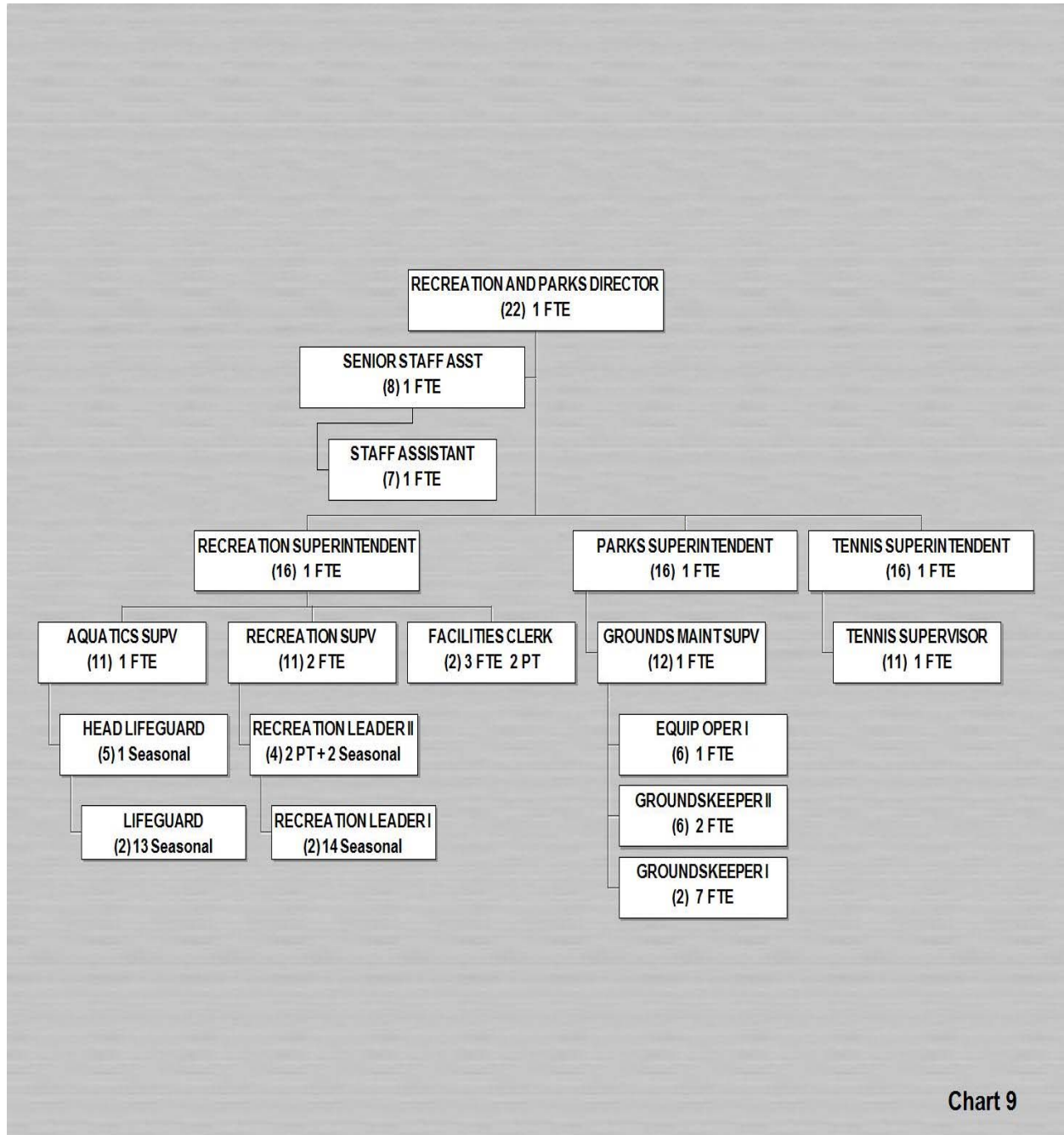


Chart 9

RECREATION AND PARKS PARKS / FACILITIES

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 212,153	\$ 516,426	\$ 584,000	\$ 565,784	\$ (18,216)
Operating Expenditures	669,284	558,665	548,092	515,584	(32,508)
Capital Outlay	-	34,164	34,200	18,400	(15,800)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	46,967	63,366	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 928,404</u>	<u>\$ 1,172,621</u>	<u>\$ 1,166,292</u>	<u>\$ 1,099,768</u>	<u>\$ (66,524)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
Zero-turn mowers (2)	\$ 18,400
Total	<u>\$ 18,400</u>

RECREATION AND PARKS

PARKS / FACILITIES

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Parks Superintendent	16	1.00	1.00	1.00	-
Grounds Maintenance Supervisor	12	1.00	1.00	1.00	-
Equipment Operator I	6	1.00	1.00	1.00	-
Grounds Keeper II	6	2.00	2.00	2.00	-
Grounds Keeper I	2	7.00	7.00	7.00	-
Total Full-time		12.00	12.00	12.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	12.00	12.00	-

RECREATION AND PARKS

RECREATION / ATHLETICS

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ 669,761	\$ 733,494	\$ 758,000	\$ 1,007,679	\$ 249,679
Operating Expenditures	222,703	246,010	262,244	271,574	9,330
Capital Outlay	212,495	-	-	100,000	100,000
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,104,959</u>	<u>\$ 979,504</u>	<u>\$ 1,020,244</u>	<u>\$ 1,379,253</u>	<u>\$ 359,009</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
Pool filtration system replacement	<u>\$ 100,000</u>
Total	<u><u>\$ 100,000</u></u>

RECREATION AND PARKS

RECREATION / ATHLETICS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Recreation and Parks Director	22	1.00	1.00	1.00	-
Recreation Superintendent	16	1.00	1.00	1.00	-
Recreation Supervisor	11	2.00	2.00	2.00	-
Aquatics Supervisor	11	1.00	1.00	1.00	-
Senior Staff Assistant	8	1.00	1.00	1.00	-
Staff Assistant	7	1.00	1.00	1.00	-
Facilities Clerk	2	2.00	2.00	2.00	-
Total Full-time		9.00	9.00	9.00	-
<u>Part-time/Temporary</u>					
Head Lifeguard	5	1.00	1.00	1.00	-
Facilities Clerk	2	2.00	2.00	2.00	-
Recreation Leader II	4	3.00	3.00	3.00	-
Lifeguard	2	13.00	13.00	13.00	-
Recreation Leader I	2	14.00	14.00	14.00	-
Total Part-time/Temporary		33.00	33.00	33.00	-
Total Personnel		42.00	42.00	42.00	-

RECREATION AND PARKS TENNIS CENTER

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ -	\$ -	\$ 131,600	\$ 157,368	\$ 25,768
Operating Expenditures	-	-	82,700	77,566	(5,134)
Capital Outlay	-	-	26,881	8,000	(18,881)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 241,181</u>	<u>\$ 242,934</u>	<u>\$ 1,753</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
Ball machine	<u>\$ 8,000</u>
Total	<u><u>\$ 8,000</u></u>

RECREATION AND PARKS

TENNIS CENTER

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
Tennis Superintendent	16	1.00	1.00	1.00	-
Assistant Tennis Pro	11	-	1.00	1.00	-
Facilities Clerk	2	1.00	1.00	1.00	-
Total Full-time		2.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		2.00	3.00	3.00	-

RECREATION AND PARKS GOLF COURSE

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	-	-	-	-	-
Capital Outlay	-	-	250,000	4,250,000	4,000,000
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 250,000</u>	<u>\$ 4,250,000</u>	<u>\$ 4,000,000</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 09
Construction	<u>\$ 4,250,000</u>
Total	<u><u>\$ 4,250,000</u></u>

RECREATION AND PARKS

GOLF COURSE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 07	Approved FY 08	Proposed FY 09	Net Change FY08-FY09
<u>Full-time</u>					
N/A		-	-	-	-
Total Full-time		-	-	-	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	-	-	-

GENERAL FUND NON-DEPARTMENTAL

The purpose of this budget is to provide for expenditures that are not related to a specific City department. These include community grants, transfers to other funds, reserves, and other types of expenditures.

Grants and Aide are made up of the following:

Qualified Target Industries (QTI)	
ITT Industries	\$ 3,600
Palm Coast Solutions	\$ 20,000
Cane Proof	\$ 12,300
Enterprise Flagler	\$ 155,000
RSVP (Flagler Volunteer Services)	\$ 25,000
Historical Society	\$ 3,000
Cultural Arts (various groups)	\$ 40,000
Agricultural Museum	\$ 70,000
Crime Stoppers	\$ 2,000

Transfers are made up of the following:

Tennis Center Fund	\$ 100,000
SR100 Community Redevelopment Fund	\$ 642,634

EXPENDITURE SUMMARY

Expenditures	Actual FY 06	Actual FY 07	Projected FY 08	Proposed FY 09	Net Change FY08-FY09
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	47,516	26,326	103,100	67,000	(36,100)
Capital Outlay	46,992	2,743,304	-	-	-
Debt Service	39,480	39,480	-	-	-
NonOperating Expenditures		-	-	-	-
Grants and Aide	245,010	473,040	478,000	330,900	(147,100)
Transfers	598,162	660,522	336,882	742,634	405,752
Contingency	-	-	500,000	500,000	-
Total Expenditures	<u>\$ 977,160</u>	<u>\$ 3,942,672</u>	<u>\$ 1,417,982</u>	<u>\$ 1,640,534</u>	<u>\$ 222,552</u>