



Capital Improvement Program

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Capital Improvement Program

PROCEDURE

Each year the Capital Improvement Program (CIP) is prepared from project requests submitted by the various departments. The requests require a project description, justification, cost estimates, statement of impact on the City's annual operating budget and an implementation schedule. After compilation of the requests, projects are reviewed by staff members from the City's Infrastructure Team. This team consists of project managers, planners, division managers, and the Finance Director. This team reports directly to the City Manager.



10 YEAR LOOKOUT

The infrastructure team prepares a “Ten–Year Capital Project Lookout” annually. This “lookout” is presented to City Council and allows staff to receive direction on future capital project needs.

5 YEAR ADOPTED CAPITAL IMPROVEMENT PROGRAM (CIP)

As an integral component of the annual budget process, each year a five-year CIP is adopted by City Council. Chapter 163 of the Florida Statutes requires the City to adopt a five-year schedule of capital improvements that includes publicly funded federal, state, or local projects, and may include privately funded projects for which the City has no fiscal responsibility. Projects necessary to ensure that any adopted level-of-service standards are achieved and maintained for the 5-year period must be identified as either funded, or unfunded and given a level of priority for funding. The five year schedule and the level of service standards are established in the Capital Improvements Element (CIE) of the City's Comprehensive Plan. Project review, along with available funding and CIE requirements, forms the basis of the program compiled by the Infrastructure Team. The recommended program is then reviewed by the Mayor and City Council in conjunction with their review of the annual operating budget. The City is required to review the CIE of the Comprehensive Plan on an annual basis and modify it as necessary to maintain a five-year schedule of capital improvements. Modifications to update the 5-year capital improvement schedule may be accomplished by Resolution and are not considered amendments to the Growth Management Plan.

1 YEAR PROJECT TIMELINE

At the start of the fiscal year, a one-year project timeline is presented to City Council. The timeline is updated quarterly to show changes throughout the year. The first year of the five-year Capital Improvement Program is the Capital Budget. The Capital Budget is adopted by the City Council with the adoption of the annual operating budget. There is no commitment to expenditures or appropriations beyond the first year of the Capital Improvement Program.

DEFINITION OF CAPITAL IMPROVEMENTS

Capital Improvements are defined as physical assets, constructed or purchased, that have a minimum cost of \$5,000 and a minimum useful life of three years. Only projects that meet this definition of a capital improvement are included in the program, such as:

- a. New and expanded physical facilities for the community.
- b. Large scale rehabilitation or replacement of existing facilities.
- c. Major pieces of equipment which have a relatively long period of usefulness.
- d. Equipment for any public facility or improvement when first erected or acquired.
- e. The cost of engineering or architectural studies and services relative to the improvement.
- f. The acquisition of land for a community facility such as a park, highway, sewer line, etc.

Normal replacement equipment and normal recurring renovations which are funded in departmental operating budgets and cost less than \$5,000 are generally excluded from the Capital Improvement Program. Exceptions will occur for projects that contain multiple phases, or the current year CIP project is the planning phase of a construction project.

FUNDING SOURCES FOR CAPITAL PROJECTS

General Revenue – CIP

General revenue consists of a variety of sources, including Property (Ad Valorem) taxes, Federal and State funding through grants, and other fees. Property tax revenue is based on a millage rate (one mill is equivalent to \$1 per \$1,000 of assessed value), which is applied to the total assessed property value. The City of Palm Coast's 2016 millage rate for capital projects totals .1622 and relates to stormwater improvements and a restroom at the sports fields.

Federal Aid – Community Development Block Grant Funds

Under the Housing and Community Development Act of 1974, recipients of funds may undertake a wide range of activities directed toward neighborhood revitalization, economic development and provision of improved community facilities and services. Specific CIP activities that can be carried out include acquisition of real property and demolition, acquisition, construction, reconstruction, rehabilitation, relocation or installation of public facilities.

Local Option Gas Tax Funds

Per State Statute, the revenue received can only be used for transportation related expenditures. Proceeds must be used toward the cost of establishing, operating and maintaining a transportation system and related facilities and the cost of acquisition, construction, reconstruction and maintenance of roads.

Small County Surtax

This tax replaced the Local Government Infrastructure Surtax which expired on December 31, 2012. This revenue is in the form of an additional county-wide sales tax of .5%.

Water and Wastewater Charges

Monthly service charges are assessed for the use of services and facilities of the City's water and wastewater system. Service charges are used to pay for operating expenses, maintenance, construction and debt service.

Stormwater Utility Fee

The City enacted a stormwater utility fee in 2005. Funds from this revenue source can only be used for the operation, maintenance, replacement, and construction of the City's stormwater management system. Each year a portion of the funding will be allocated for capital improvements, while the remainder will be used for operating and maintenance expenses.

Tax Increment Financing

A Community Redevelopment Agency may be established per Chapter 163 of the Florida Statutes to address blight conditions in a specified area. A base year is established and a base taxable valuation is determined for the property within the designated area. The tax increment above the base year valuation is then utilized in an effort to eliminate the blight conditions. Capital improvement projects, such as redevelopment projects or infrastructure improvements, maybe undertaken utilizing these funds. Tax Increment Financing is used to fund projects in the SR100 CRA Fund.

Impact Fees

The City adopted a Water, Wastewater, Transportation, Fire and Recreation Impact Fee Ordinance that allows the City to charge a fee for new construction projects to ensure that development pays its fair share of the cost of new and/or expanded facilities necessary to accommodate that growth. Impact fee revenue can only be used for growth and development related to capacity improvements.

Other Funds

Other Funds may include public and private contributions, developer commitments, transportation authority and agency commitments and other government participation.

FLEET REPLACEMENT PROGRAM

The initial purchase of new fleet is charged to the department and is approved by the City Manager during that department's budget approval process. The fiscal year following the year the initial purchase was made, an internal allocation begins being charged to the department for the estimated cost to replace the equipment in the future. This allocation includes an inflationary estimate. The length of time the allocation is collected is based on the expected life of the equipment. For example, if a vehicle is expected to last 5 years the replacement cost will be split into 5 annual allocation amounts. The allocation is charged to the department on a monthly basis.

The future replacement purchase is made by the fleet department and is charged to the fleet fund, an internal services fund, where the annual allocations are credited as revenue. All City vehicles and equipment are evaluated on an annual basis in order to prioritize the replacements and repairs needed in the upcoming year. During the evaluation the Fleet Supervisor takes into consideration the age, condition, maintenance cost and expected life of each piece of equipment and prepares a recommendation for management. Each year, the total cost of the annual replacement program is approved by City Council during the budget process and is approved by City Council prior to the actual purchase being made.

Impact of Capital Projects on the Operating Budget

The Capital Improvement Program is a crucial component of the City's annual budgeting process. Costs associated with new and expanded infrastructure are normally included in the operating budget at the time at which the item becomes operational. It is possible, in certain cases that impacts may be phased in during the construction or acquisition period. An example of this would be the construction of a Fire Station. Given the time-frame for recruiting, hiring and training, some personnel costs may be added to the budget prior to the official opening of the Station. Operating costs, such as utilities, would then be budgeted for the time the Station actually opens.

Some capital projects may require debt financing, resulting in scheduled annual debt service payments. Any applicable debt service on debt issued for capital projects is also included in the operating budget. Although the issuance of debt may be the most feasible way to fund capital improvements, debt service will reduce the amount of funds available for other uses. The ratio of debt service to the size of the budget as a whole, and particularly to operating costs, must be maintained at appropriate levels.

TRANSPORTATION

New transportation infrastructure normally does not have specific additional operating costs, other than material and supplies for maintenance. However, roads, sidewalks, pedestrian crossing, pavement marking, signals and signs must be kept up to City and other required standards. As more miles are brought on line, additional staff and equipment may be needed at some point in the future in order to maintain desired service levels.

RECREATION

New recreation infrastructure can have a significant impact on operating costs. These could include additional personnel, operating costs related to daily operations, materials and supplies.

STORMWATER

New stormwater infrastructure normally does not have specific additional operating costs, other than material and supplies for maintenance. In addition, infrastructure must be kept clear of debris. Maintenance of new and improved infrastructure included in the Capital Budget is included in the operating budget of the Stormwater operations and is funded from Stormwater Utility Fees accounted for in an Enterprise Fund. Funds from this revenue source can only be used for the operation, maintenance and construction of the City's stormwater management system. Each year, a portion of the funding is allocated for capital improvements, while the remainder is used for operating and maintenance expenses. Additional staff and equipment may be needed at some point in the future in order to keep the infrastructure maintained at an optimum level. No additional staff is being added this fiscal year.

WATER & WASTEWATER

A significant portion of the City's water and wastewater infrastructure is over 20 years old and deteriorating and declining in reliability and efficiency. Replacing equipment with current technology will assuredly generate energy savings. At this time the exact amount of savings is unknown.

Fiscal Year 2016 Major Capital Projects

Seminole Woods Path \$1,250,000 Capital Projects Fund

These amounts are to continue construction of a multi-purpose path along Seminole Woods Parkway. This includes design, permitting, environmental clearance and construction of this multi-phase project. The project will be completed in annual phases. A DOT grant of \$546,000 was secured for a portion of this years construction.

Future Impact: General Fund, Streets & Drainage Division

Minimum maintenance will be required for the path which will include patches and maintenance of the landscape.

Holland Park Renovation \$3,760,000 Capital Projects Fund

This project will include the replacement of the utility infrastructure and will correct drainage issues. It will also enhance traffic circulation, add parking, correct ADA issues, and repair/renovate existing structures. Also included in the project is a new enlarged dog park, a bocce ball court covering, two new horseshoe pits, a new and enlarged playground, a new splash park, roadway and parking lot lighting, sports activity lighting, a perimeter walking trail, new fitness stations and new landscaping as well as irrigation.

Future Impact: General Fund, Parks Maintenance Division

This is an existing park with existing operating costs. Upon completion, maintenance costs may increase slightly due to the increase in size of the park as a result of the improvements.

Palm Coast Parkway Six Lane Construction \$1,578,216 Streets Improvement Fund

The widening of Palm Coast Parkway from a 4-lane divided, rural typical section to a 6-lane divided, urban typical section will consist of adding one travel lane along the outside lane in each direction, a distance of approximately 1.23 miles. This 6-laning will extend from Cypress Point Pkwy/Boulder Rock Dr east to Florida Park Dr. The City is expecting to receive a significant amount of FDOT grants to complete this project. The project will be completed in fiscal year 2016.

Future Impact: General Fund, Streets & Drainage Division

This project is not anticipated to significantly impact future operating costs.

North Old Kings Road Widening \$1,050,000 Streets Improvement Fund

This project includes a section of Old Kings Road from Palm Coast Parkway to Forest Grove Drive. Old Kings Road North will be connected directly to the Old Kings Road Extension. The current road is a two lane rural road that will need to be upgraded to handle additional traffic from the planned Matanzas Woods I-95 interchange which is expected to be completed in 2016. This amount is for design and will receive grant funding.

Future Impact: General Fund, Streets & Drainage Division

This project is not anticipated to significantly impact future operating costs.

Swale Rehabilitation & Pipe Program \$2,192,411 Stormwater Management Fund

This is the cost of materials and labor needed to rehabilitate the swales and drainage pipes in the City. The goal is to regrade at least 25 miles of swales each year.

Future Impact: Stormwater Management Fund

This project is not anticipated to significantly impact future operating costs.

Palm Harbor Extension \$3,000,000 Streets Improvement Fund

This project includes the construction phase of the extension of Palm Harbor Parkway from South of Forest Grove Drive to Old Kings Road. This project is an integral part of the Matanzas Wood I-95 interchange project expected to be completed by the FDOT by 2016.

Future Impact: General Fund, Streets & Drainage Division

The impact of future operating budgets will include the cost of maintenance of the road, median and shoulders.

Street Paving and Resurfacing \$1,500,000 Streets Improvement Fund

The City of Palm Coast has over 550 miles of streets which it maintains. This amount is for the annual appropriation for the resurfacing program.

Future Impact: General Fund, Streets & Drainage Division

This project is not anticipated to significantly impact future operating costs.

Wellfield and Wells \$3,550,000 Utility Capital Projects

This project includes wellfield expansion for Water Treatment Plant 2 as well as some replacement well construction costs.

Future Impact: Utility Fund

Future operating costs include electrical, generator maintenance and load testing, motor, pump and misc. equipment O&M, landscaping, hydrological data collection and record keeping. This is estimated at \$6-8,000 per year per site.

Force Mains \$1,029,498 Utility Capital Projects

This project includes phase 3 of the Old Kings Road force main as well as force main extensions.

Future Impact: Utility Fund

Annual operating cost for this is considered to be very minimal.

Reclaimed Water Mains \$1,000,000 Utility Capital Projects Fund

This project includes a reclaimed water main for Seminole Woods Blvd.

Future Impact: Utility Fund

The future operating costs are expected to be mostly labor costs for checking signage, reading meters, repairs to ARV's (air relief valves) and main breaks. Annual estimated cost \$3,000 per year.

Wastewater Treatment Plant 2 \$7,530,000 Utility Capital Projects

This project includes the engineering, design and a portion of the construction costs to build a second wastewater treatment plant. This plant is being constructed to increase the city's wastewater capacity in order to keep up with demands as a result of growth. The entirety of this project is expected to be completed in fiscal year 2018.

Future Impact: Utility Fund

The second wastewater treatment plant will be an advanced wastewater treatment plant however future operating costs are anticipated to be in line with the cost of the existing wastewater treatment plant which is approximately \$2,500,000 per year.

Lift Stations and Pump Stations \$1,440,000 Utility Capital Projects

This project includes the Old Kings Road master pump station budgeted at \$1,000,000 and also includes other pump station upgrades as well as odor controls systems.

Future Impact: Utility Fund

Annual operating cost for this pump station would include power, annual generator inspection and load testing and fuel, future odor control, landscape maintenance, and labor for weekly inspections by staff. Estimated cost of \$5,000 to \$7,000 per year for first five years.

2016 Capital Projects Timeline

The one year capital projects timeline does not include all capital projects. The design portion of each project is represented separate from the construction portion. During the course of the year the “on-going timeline” will be adjusted to reflect actual results.

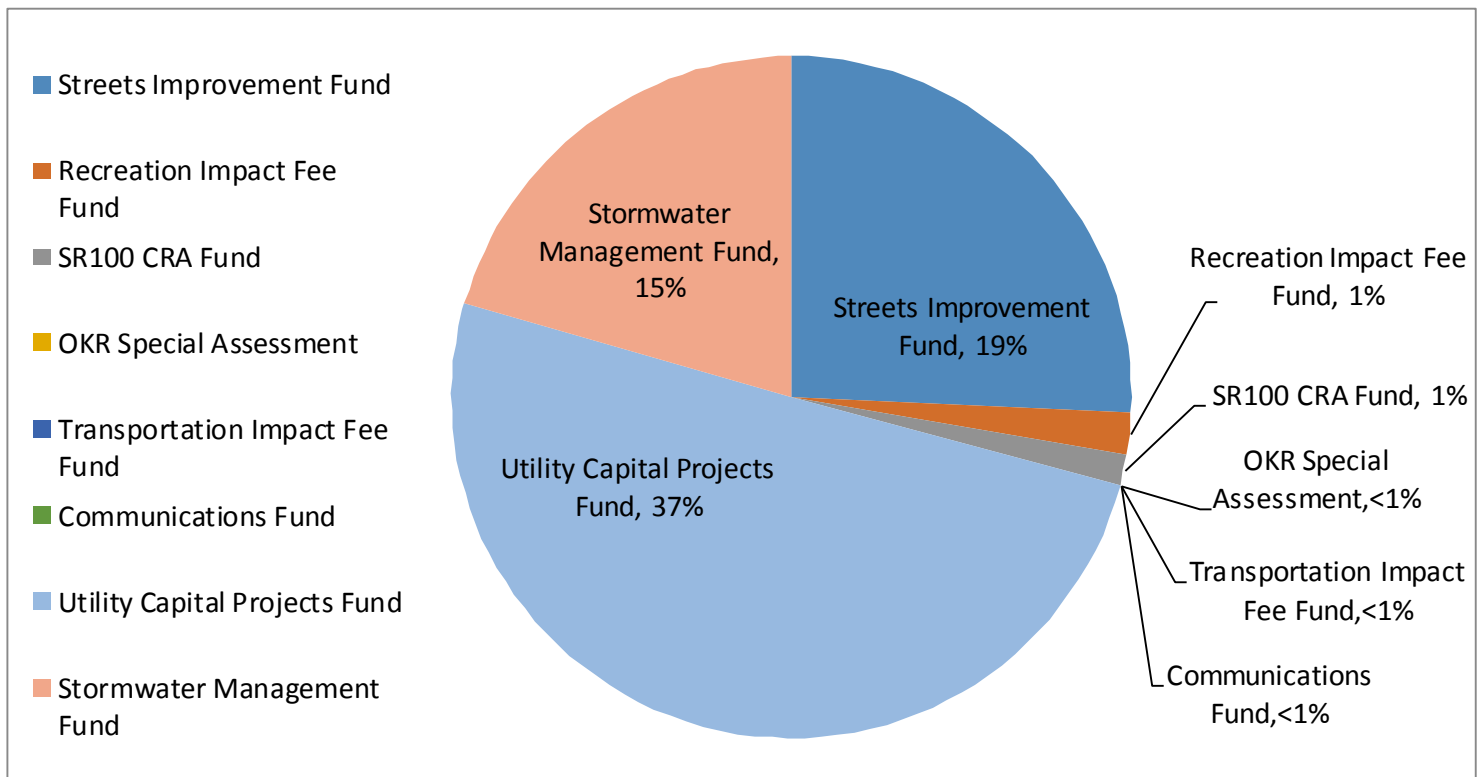
STREETS IMPROVEMENTS FUND				1st Quarter (2016)			2nd Quarter (2016)			3rd Quarter (2016)			4th Quarter (2016)		
Project Name				Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	July	Aug	Sept
Palm Harbor Extension															
Construction				ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL							
				ONGOING	ONGOING	ONGOING									
Palm Coast Parkway Six-Lane															
Construction				ORIGINAL	TIMELINE	ORIGINAL									
				ACTUAL	ACTUAL	ACTUAL									
Old Kings Road North Widening															
Palm Harbor Village Way to Forest Grove Dr.															
Design				ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	TIMELINE						
				ONGOING	ONGOING	ONGOING									
Right-of-Way Acquisition				ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	TIMELINE
				ONGOING	ONGOING	ONGOING									
SR100 Medians - OKR to Roberts Road															
Construction				ORIGINAL	TIMELINE	ORIGINAL									
				ACTUAL	ACTUAL	ACTUAL									
Whiteview Median Improvements & Entry Sign (Whitemill to US1)															
Design												ORIGINAL	TIMELINE	ORIGINAL	TIMELINE
Palm Harbor Parkway Median (Extension) Construction							ORIGINAL	TIMELINE							
(European Village) Construction								ORIGINAL							
Belle Terre Median (Royal Palms to SR100)															
Construction										ORIGINAL	TIMELINE				
Colechester Bridge at College Waterway															
Construction				ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL							
				ONGOING	ONGOING	ONGOING									
Colorado Bridge at College Waterway															
Design							ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	TIMELINE			
Signal Optimization															
Study/Design				ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	TIMELINE						
				ONGOING	ONGOING	ONGOING									
Construction										ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	TIMELINE
Belle Terre Corridor Intersection Safety Analysis															
Study/Design				ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL							
				ONGOING	ONGOING	ONGOING									
Pine Lakes Bridge & Gravity Wall Repair															
Design							ORIGINAL	TIMELINE	ORIGINAL	TIMELINE					
Construction										ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	
Palm Coast Pkwy Sidewalk (Pine Lakes to St Joe)															
Design							ORIGINAL	TIMELINE	ORIGINAL	TIMELINE					
Construction										ORIGINAL	TIMELINE				
OKR / Town Center Traffic Signal															
Design				ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL							
				ONGOING	ONGOING	ONGOING									
Construction								TIMELINE		ORIGINAL	TIMELINE	ORIGINAL			
Street Resurfacing															
Identify Roadways & Bid				ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	TIMELINE						
				ONGOING	ONGOING	ONGOING									
Construction										ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	TIMELINE

CAPITAL PROJECTS FUND		1st Quarter (2016)			2nd Quarter (2016)			3rd Quarter (2016)			4th Quarter (2016)		
Project Name		Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	July	Aug	Sept
Seminole Woods Path													
<i>Sesame-Seminole to Selma Tr (south)</i>													
<i>Design, Permits, Env. Clearance, CDBG Release</i>													
<i>Construction</i>													
<i>Sesame - Selma Tr (south) to Citation/Seminole</i>													
<i>Design, Permits, Env. Clearance, CDBG Release</i>													
<i>Construction</i>													
<i>Seminole Woods - Sesame to US1</i>													
<i>Construction</i>													
<i>SR-100 and US-1 Seminole Woods Signs</i>													
<i>Design</i>													
<i>Construction</i>													
Northeast Corridor - Wetland Restoration													
<i>Design</i>													
<i>Construction</i>													
Community Center Improvements													
<i>Design</i>													
<i>Construction</i>													
City Hall													
<i>Construction</i>													
Holland Park Improvements													
<i>Construction (Phase 1)</i>													
Fire Station #22													
<i>Analysis and Pricing</i>													
<i>Construction</i>													
Public Works Renovations													
<i>Master Plan, Design & Permitting</i>													
<i>Construction</i>													
Frieda Zamba Pool Pump Enclosure & Filtration													
<i>Design</i>													
<i>Construction</i>													
ITSC - Baseball Field Improvements & dugouts													
<i>Bid & Construction</i>													
ITSC - Field Sod Replacement & Underdrain													
<i>Design</i>													
<i>Construction</i>													
Playground Shade Sail Program													
<i>Design</i>													
<i>Construction</i>													
Energy Improvements (Park Facilities)													
<i>Bid & Construction</i>													
Palm Harbor Golf Club Rebuilding of Bunkers (64) (9 holes per year)													
<i>Bid</i>													
<i>Construction</i>													
Palm Harbor Golf Clubhouse Improvements													
<i>Bid & Construction</i>													

STORMWATER MANAGEMENT			1st Quarter (2015)			2nd Quarter (2015)			3rd Quarter (2015)			4th Quarter (2015)		
Project Name			Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	July	Aug	Sept
Boulder Rock Pipe Crossing Construction			ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL					
			ONGOING	ONGOING	ONGOING									
Lehigh Canal Spoil Removal Construction			ORIGINAL	TIMELINE										
			ACTUAL	TIMELINE										
Lehigh Canal Access Improvements Construction														
Section 37 Modeling Construction of 37-1 and 37-3								ORIGINAL	TIMELINE	ORIGINAL				
Section 34 Modeling Design & Permitting						ORIGINAL	TIMELINE	ORIGINAL	TIMELINE	ORIGINAL	TIMELINE			
Section 30 Modeling Permitting			ORIGINAL	TIMELINE	ORIGINAL									
			ONGOING	ONGOING	ONGOING									

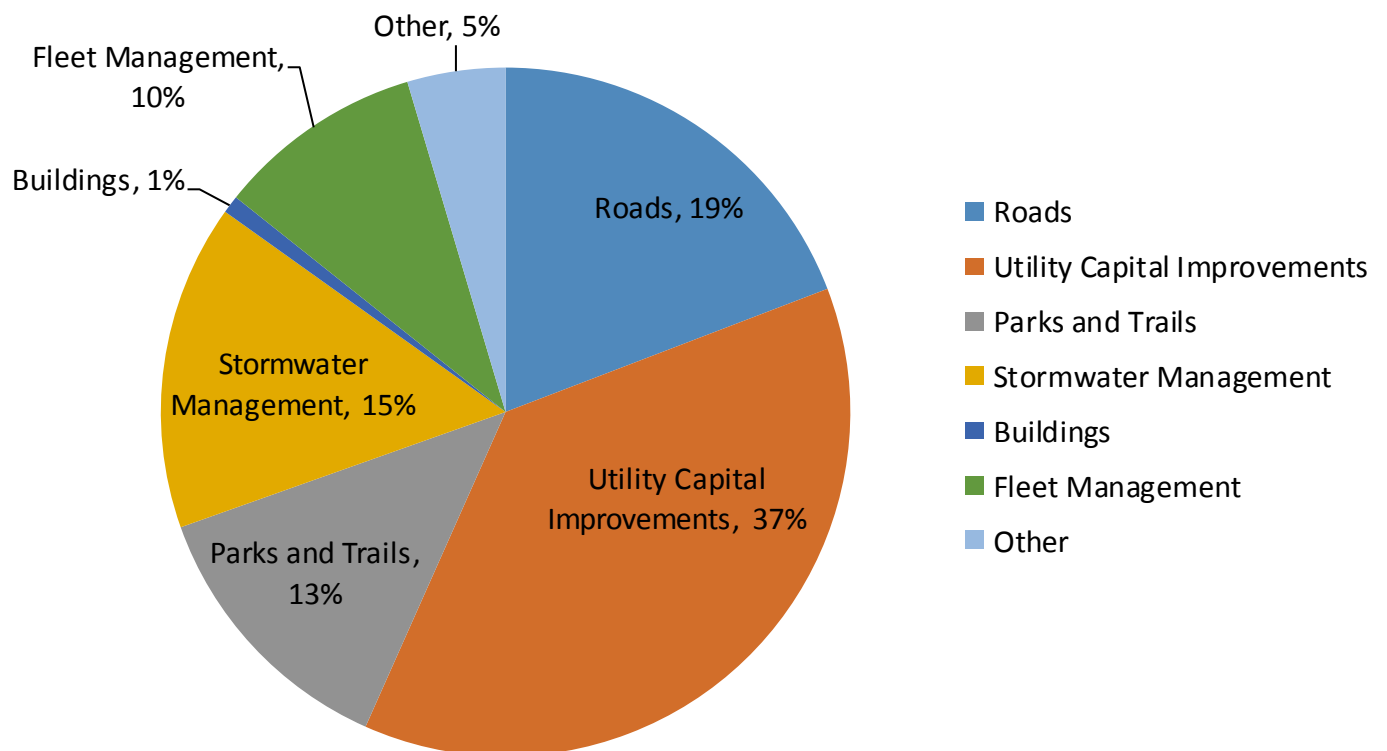
2016 Capital Improvement Program by Fund

FUNDING SOURCE	AMOUNT	% of TOTAL
Streets Improvement Fund	\$9,586,216	19%
OKR Special Assessment	244,435	<1%
Recreation Impact Fee Fund	750,000	1%
Transportation Impact Fee Fund	235,000	<1%
SR100 CRA Fund	1,594,355	1%
Utility Capital Projects Fund	19,188,498	37%
Stormwater Management Fund	7,839,624	15%
Fleet Management Fund	4,964,270	10%
Communications Fund	27,600	<1%
Capital Projects Fund	6,772,600	13%
Total Capital Budget	<u>\$51,202,598</u>	



2016 Capital Improvement Program by Type

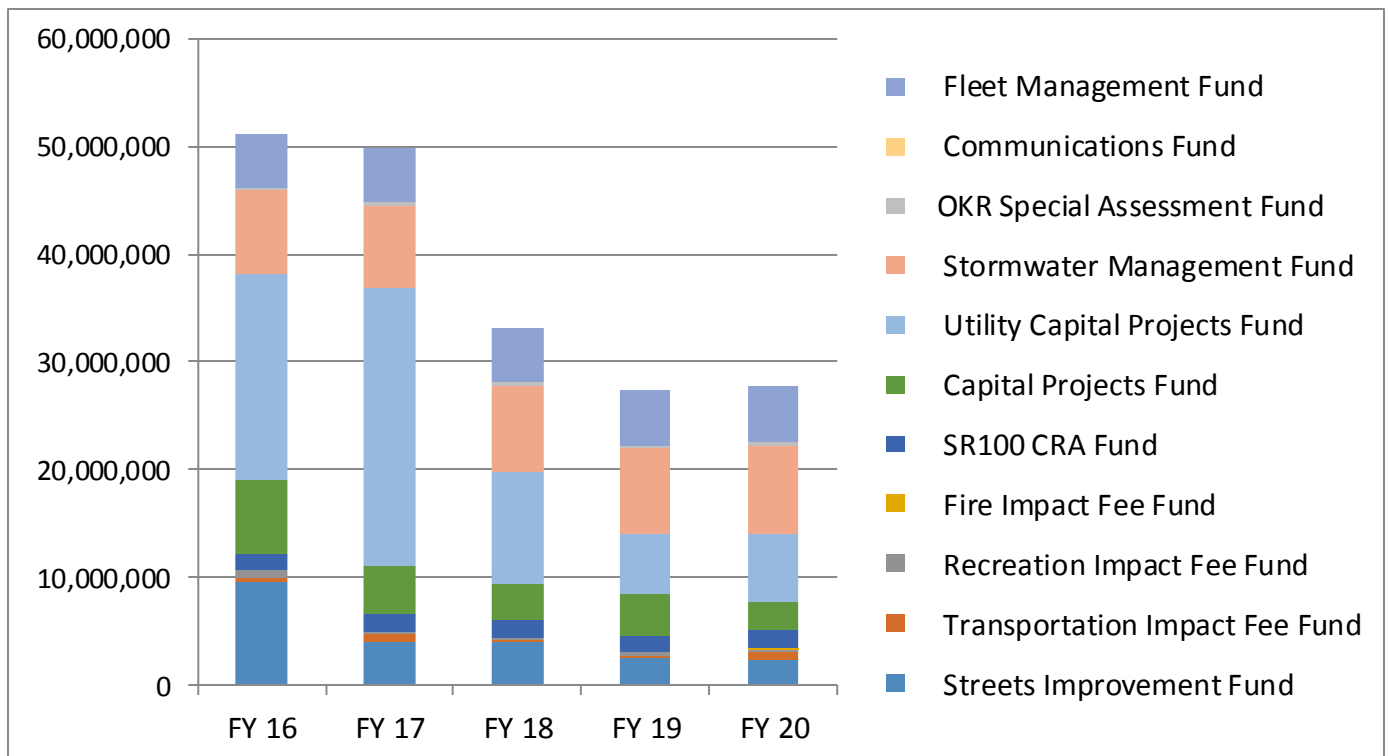
TYPE	AMOUNT	% OF TOTAL
Roads	\$ 9,821,216	19%
Utility Capital Improvements	19,188,498	37%
Parks and Trails	6,610,000	13%
Stormwater Management	7,839,624	15%
Buildings	425,000	1%
Fleet Management	4,964,270	10%
Other	2,353,990	5%
	<u>\$ 51,202,598</u>	



Capital Improvement Program by Fund

5 Year Program Summary

Fund	FY 16	FY 17	FY 18	FY 19	FY 20
Streets Improvement Fund	\$ 9,586,216	\$ 3,843,000	\$ 3,923,000	\$ 2,390,000	\$ 2,295,000
Transportation Impact Fee Fund	235,000	860,000	160,000	310,000	660,000
Recreation Impact Fee Fund	750,000	230,000	235,000	240,000	245,000
Fire Impact Fee Fund	-	-	-	-	250,000
SR100 CRA Fund	1,594,355	1,569,118	1,594,230	1,619,649	1,619,649
Capital Projects Fund	6,772,600	4,475,000	3,455,000	3,755,000	2,560,000
Utility Capital Projects Fund	19,188,498	25,824,000	10,430,000	5,580,000	6,430,000
Stormwater Management Fund	7,839,624	7,771,136	7,933,879	8,003,896	8,166,232
OKR Special Assessment Fund	244,435	333,630	333,630	333,630	333,630
Communications Fund	27,600	15,600	15,600	15,600	15,600
Fleet Management Fund	4,964,270	4,902,889	4,999,004	5,098,965	5,202,923
Grand Total	\$ 51,202,598	\$ 29,912,886	\$ 37,678,252	\$ 25,116,217	\$ 19,562,244



Capital Improvement Program by Fund

5 Year Program Detail

PROJECT	FY 16	FY 17	FY 18	FY 19	FY 20
Ad Valorem Taxes	284,600	-	-	-	-
Small County Surtax	2,500,000	2,550,000	2,601,000	2,653,020	2,706,080
FDOT Seminole Woods Path - Phase 6	546,000	-	-	-	-
Transfers from CDBG Entitlement	299,160	250,000	51,000	-	-
Transfer from Recreation Impact Fees - Holland Park	225,000	-	-	-	245,000
Transfer from Recreation Impact Fees - Comm Center	-	230,000	235,000	240,000	-
Transfer Proceeds from CRA - Community Wing	550,000	575,000	600,000	625,000	125,000
Total Capital Projects Fund Revenues	\$ 4,404,760	\$ 3,605,000	\$ 3,487,000	\$ 3,518,020	\$ 3,076,080
Fire Station 22 Improvements	25,000	-	-	-	-
Seminole Woods Path	650,000	-	-	-	-
Seminole Woods Path - FDOT	600,000	-	-	-	-
Wetland Mitigation Bank Construction	200,000	475,000	200,000	-	-
Long Creek Nature Preserve Design/CEI	-	-	-	50,000	50,000
Long Creek Nature Preserve Construction/Signs	-	-	-	-	2,300,000
Community Center Renovation and Expansion	50,000	3,700,000	2,900,000	-	-
Holland Park Improvements Design/CEI	50,000	-	25,000	50,000	-
Holland Park Renovation Construction	3,710,000	-	-	3,300,000	-
Park Renovations	753,000	300,000	280,000	355,000	160,000
Trailheads, Trail Signs, Commercial District Wayfinding	50,000	-	50,000	-	50,000
City Hall Construction	250,000	-	-	-	-
City Council Reserves	284,600	-	-	-	-
Public Works Renovations	150,000	-	-	-	-
Total Capital Projects Fund Expenditures	\$ 6,772,600	\$ 4,475,000	\$ 3,455,000	\$ 3,755,000	\$ 2,560,000
Recreation Impact Fees	353,600	367,700	382,400	397,700	413,600
Total Recreation Impact Fee Fund Revenue	\$ 353,600	\$ 367,700	\$ 382,400	\$ 397,700	\$ 413,600
Transfer to Cap Projects Community Center	-	230,000	235,000	240,000	-
Transfer to Cap Projects Holland Park	225,000	-	-	-	245,000
ITMS Restrooms	250,000	-	-	-	-
Town Center Restrooms	275,000	-	-	-	-
Total Recreation Impact Fee Fund Expenditures	\$ 750,000	\$ 230,000	\$ 235,000	\$ 240,000	\$ 245,000

PROJECT	FY 16	FY 17	FY 18	FY 19	FY 20
Local Option Fuel Tax	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
State Revenue Sharing	707,500	721,700	736,100	750,800	765,800
PCP Six Lane Construction	1,093,425	-	-	-	-
PCP Six Lane CEI & Compliance	106,535	-	-	-	-
OKR Extension Phase 1	600,000	-	25,000	-	-
OKR North Widening ROW	350,000	-	-	-	-
Matanzas Woods 4 Lane - Ph 2	-	-	1,903,000	-	-
County Held Impact Fees - Palm Harbor Extension	2,000,000	-	-	-	-
Transfer from Transportation Impact Fee Fund	-	700,000	-	-	-
Fines & Forfeitures	120,000	120,000	-	-	-
Total Streets Improvement Fund Revenue	\$ 6,677,460	\$ 3,241,700	\$ 4,364,100	\$ 2,450,800	\$ 2,465,800
Operating Expenditures	108,000	108,000	-	-	-
Sidewalks and Bike paths	225,000	400,000	160,000	160,000	160,000
Parkway Beautification	400,000	200,000	200,000	300,000	300,000
Street Resurfacing	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Traffic Signals	795,000	195,000	55,000	55,000	60,000
Intersection/Turn Lanes	25,000	25,000	80,000	375,000	25,000
PCP Six-lane	1,578,216	-	-	-	-
OKR Extension Phase 2	600,000	-	-	-	-
Palm Harbor Extension	3,000,000	15,000	25,000	-	-
OKR North Widening Design	1,050,000	-	-	-	-
Bridge Rehab	250,000	1,400,000	-	-	250,000
Wetland Mitigation Engineering Study	55,000	-	-	-	-
Matanzas Woods 4 Lane - Ph 2	-	-	1,903,000	-	-
Total Streets Improvement Fund Expenditures	\$ 9,586,216	\$ 3,843,000	\$ 3,923,000	\$ 2,390,000	\$ 2,295,000
Fire Impact Fees	109,200	113,600	118,100	122,800	127,700
Total Fire Impact Fee Fund Revenue	\$-	\$-	\$-	\$-	\$ 250,000
Fire Station #22 Replacement	-	-	-	-	250,000
Total Fire Impact Fee Fund Expenditures	\$-	\$-	\$-	\$-	\$ 250,000
Special Assessments	239,435	327,030	327,030	327,030	327,030
Transfers from Other Funds (Impact Fees)	160,000	160,000	160,000	160,000	160,000
Total OKR SAD Fund Revenue	\$ 399,435	\$ 487,030	\$ 487,030	\$ 487,030	\$ 487,030
Operating Expenses	5,000	6,600	6,600	6,600	6,600
Debt Service to Utility Cap Proj Fund	239,435	327,030	327,030	327,030	327,030
Total OKR SAD Fund Expenditures	\$ 244,435	\$ 333,630	\$ 333,630	\$ 333,630	\$ 333,630

PROJECT	FY 16	FY 17	FY 18	FY 19	FY 20
Impact Fees	1,840,200	2,163,800	2,500,400	2,850,400	3,214,400
SJRWMD APT Grant	165,000	-	-	-	-
Interest on Investments	239,435	316,500	318,470	254,215	254,215
Proceeds from Debt	25,000,000	-	-	-	-
R & R Transfer	3,394,346	3,462,233	3,531,478	3,602,108	3,674,150
Total Utility Capital Projects Fund Revenue	\$ 30,638,981	\$ 5,942,533	\$ 6,350,348	\$ 6,706,723	\$ 7,142,765
Operating Expenditures	14,000	164,000	15,000	15,000	15,000
Wellfield and Wells	3,550,000	560,000	500,000	1,550,000	500,000
Water Mains	225,000	1,000,000	100,000	100,000	800,000
Water Treatment Plant #1	1,000,000	-	-	-	-
Water Treatment Plant #2	200,000	-	-	-	-
Water Treatment Plant # 3	275,000	-	-	-	-
General Plant R & R - Water	500,000	500,000	500,000	500,000	500,000
Distribution System Improvements	650,000	650,000	925,000	925,000	925,000
PEP System	850,000	900,000	950,000	1,050,000	1,100,000
Wastewater Treatment Plant #1	175,000	275,000	-	-	400,000
Force Mains	1,029,498	1,975,000	550,000	-	-
Reclaimed Water Mains	1,000,000	1,500,000	-	-	300,000
Wastewater Treatment Plant #2	7,530,000	15,360,000	4,500,000	-	-
Beachside Sewer System	-	-	1,000,000	500,000	1,000,000
Lift Stations and Pump Stations	1,440,000	2,190,000	640,000	190,000	140,000
General Plant R & R - Wastewater	750,000	750,000	750,000	750,000	750,000
Total Utility Capital Projects Fund Expenditures	\$ 19,188,498	\$ 25,824,000	\$ 10,430,000	\$ 5,580,000	\$ 6,430,000
Ad Valorem Taxes	363,863	418,443	481,209	553,391	636,399
Stormwater Fees	7,400,000	7,429,600	7,459,318	7,489,156	7,519,112
Total Stormwater Management Fund Revenue	\$ 3,405,582	\$ 3,152,444	\$ 3,341,252	\$ 3,213,717	\$ 3,243,244
Pipe Replacement	763,821	870,097	876,499	883,029	889,690
Swale Rehabilitation Program	1,428,590	1,449,162	1,470,065	1,491,306	1,512,889
Weir Replacements	-	365,000	330,000	350,000	300,000
Major Crossing	500,000	-	300,000	-	400,000
Modeling Improvements	318,000	430,000	200,000	275,000	-
Valley Gutter Improvements	75,000	75,000	75,000	75,000	75,000
Canal and Seawall Replacements	35,000	40,000	50,000	50,000	50,000
Electronic Monitoring Systems	-	-	20,000	20,000	20,000
Land Acquisitions	20,000	20,000	-	20,000	20,000
Fresh Water Dredging	-	-	-	-	100,000
Fresh Water Bank Clearing	-	-	-	-	-
Water Tower Road Structures	-	-	-	60,000	-
Lehigh Access and Dredge at Old Kings Road	110,000	-	-	-	-
New Equipment	126,000	-	-	-	-
Total Stormwater Management Fund Expenditures	\$ 3,405,582	\$ 3,152,444	\$ 3,341,252	\$ 3,213,717	\$ 3,243,244

PROJECT	FY 16	FY 17	FY 18	FY 19	FY 20
Internal Fuel Charges	860,700	882,218	904,273	926,880	950,052
External Fuel Charges	35,000	35,875	36,772	37,691	38,633
Internal Replacement Charges	1,941,493	2,038,568	2,160,882	2,312,143	2,473,993
Golf Cart Lease from Golf Course	55,584	55,584	55,584	70,000	70,000
Insurance Settlements	20,000	20,000	20,000	20,000	20,000
Disposition of Fixed Assets	100,000	100,000	100,000	100,000	100,000
Internal Maintenance Charges	1,276,046	1,327,088	1,380,171	1,435,378	1,492,793
Transfer from Stormwater - New Equipment	126,000	-	-	-	-
Transfer from Utility - New Equipment	225,500	-	-	-	-
Total Fleet Fund Revenue	\$ 4,640,323	\$ 4,459,332	\$ 4,657,682	\$ 4,902,093	\$ 5,145,472
Operating Expenditures	2,310,470	2,402,889	2,499,004	2,598,965	2,702,923
Fleet Replacements	1,952,300	2,500,000	2,500,000	2,500,000	2,500,000
New Equipment	351,500	-	-	-	-
Land Purchase	350,000	-	-	-	-
Total Fleet Fund Expenditures	\$ 4,964,270	\$ 4,902,889	\$ 4,999,004	\$ 5,098,965	\$ 5,202,923
Replacement Allocation	249,100	259,100	269,500	280,300	291,500
Transfer for New Purchases	12,000	-	-	-	-
Total Communications Fund Revenue	\$ 261,100	\$ 259,100	\$ 269,500	\$ 280,300	\$ 291,500
Replacement of existing radios	15,600	15,600	15,600	15,600	15,600
New radios	12,000	-	-	-	-
Total Communications Fund Expenditures	\$ 27,600	\$ 15,600	\$ 15,600	\$ 15,600	\$ 15,600